

**Topic 1 - Single Topic**

## Question #1

Topic 1

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy
- D. Project Product Description

## Question #2

Topic 1

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

## Question #3

Topic 1

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Identification
- D. Preparation

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

Which is the Issue Register NOT used for?

- A. Capture external events that are impacting a stage
- B. Record information about a deviation in stage tolerance
- C. Capture any threats or opportunities that might have an impact on a stage
- D. Record any problems identified when authorizing a Work Package

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

Which is the purpose of the Change theme?

- A. To prevent change to baselined products
- B. To identify, assess and control any potential and approved changes to baselined products
- C. To establish mechanisms to monitor and compare actual achievements against those planned
- D. To assess and control uncertainty

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer
- C. An End Stage Report is prepared for the final stage
- D. The project closure notification is reviewed and approved

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

Which is an objective of the 'closing a project' process?

- A. To provide corporate management with an interface to the project
- B. To ensure the project's delivery will be within set tolerances
- C. To seek approval to replace the project or stage plan
- D. To assess the benefits that have already been realized

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description
- B. Team Plan
- C. Work Package
- D. Stage Plan

Which is a purpose of the 'directing a project' process?

- A. To answer the question: Do we have a viable and worthwhile project?
- B. To coordinate an area of work delivering the project product's components
- C. To delegate day to day management of the project to the project manager
- D. To provide a fixed point to confirm acceptance of the project product

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager



In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Which statement about the Directing a Project process is true?

- A. Provides a mechanism for the Project Board to assure that there is continued business justification
- B. Covers the day-to-day activities of the Project Manager
- C. Ensures there are regular progress meetings
- D. Begins on completion of the Initiating a Project process

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Which plan provides the Business Case with costs during the Initiating a Project process?

- A. Initiation Stage Plan
- B. Project Plan
- C. Stage Plan
- D. Team Plan

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

From whom does a Team Manager obtain approval for a completed product?

- A. Project Manager
- B. Project Support
- C. The authority defined in the Product Description
- D. Senior Supplier

Which is an objective of the 'managing product delivery' process?

- A. To authorize the work package allocated to the team
- B. To raise exception reports when tolerance is exceeded
- C. To ensure that delivered products match expectations
- D. To record any lessons to help later management stages

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create a separate Project Board to manage the supplier elements of the project
- B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
- C. Create user and supplier groups
- D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

Identify the missing words in the following sentence. At the end of a stage, the [ ? ] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Communication Management Strategy
- C. Follow-on action recommendations
- D. Quality Management Strategy

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those with a financial interest in the project
- B. Those who will manage the project on a day-to-day basis
- C. Those who will specify the desired outputs of the project
- D. Those who will create the project's outputs

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives
- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Identify the missing word in the following sentence. A member of the Project Board is responsible for [ ? ] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project.
2. Stakeholders may be internal or external to the corporate organization.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of 'business as usual'
- D. A project is based on an agreed Business Case

Identify the missing words in the following sentence. A project is [ ? ] organization that is created for the purpose of delivering business products.

- A. a corporate
- B. a temporary
- C. an external
- D. a technical

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [ ? ] of the method.

- A. Principles
- B. Themes
- C. Processes
- D. Techniques



Which is NOT one of the PRINCE2 integrated elements?

- A. Tailoring PRINCE2 to the project environment
- B. The processes
- C. The products
- D. The themes

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Ensure the technical integrity of a project
- D. Develop a project's products

Which is a benefit of using PRINCE2?

- A. Enables the management of projects as well as of 'business as usual' activities
- B. Can be tailored by leaving out elements of the method for some projects
- C. Can be applied to any type of project
- D. Avoids the need to involve corporate or programme management

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- D. If a project can no longer be justified, it should be stopped

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Which role is responsible for creating Checkpoint Reports?

- A. Senior Supplier
- B. Team Manager
- C. Change Authority
- D. Project Support

Identify the missing words in the following sentence. A Project Manager agrees the [ ? ] with a Team Manager.

- A. project cost tolerance
- B. stage cost tolerance
- C. Work Package cost tolerance
- D. product cost tolerance

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

Which is a FALSE statement about technical stages?

- A. Can overlap with other technical stages
- B. Typified by the use a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can span more than one management stage

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

How many management stages should a PRINCE2 project consist of?

- A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project
- B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- C. Initiation stage and at least one other management stage to cover the remainder of the project
- D. Start up stage, initiation stage and a closing stage

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

- A. Configuration Item Record
- B. Quality Register
- C. Highlight Report
- D. Checkpoint Report

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

Which theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [ ? ] to reflect the needs of the different levels of management involved in a project.

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

Identify the missing words in the following sentence. A purpose of the Plans theme is to [ ? ] the project's plans.

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of



What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Initiation Stage Plan

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

What is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. The resources that are required to develop the products

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [ ? ] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

Identify the missing word(s) in the following sentence. During a quality review meeting [ ? ] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team
- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

Why is it crucial that the Project Product Description clearly defines acceptance methods?

- A. Enables Project Assurance to authorize quality activities
- B. Defines how all project products will be reviewed and approved
- C. Defines how it will be proven that the completed project product meets the customer's expectations
- D. Provides confirmation that all project products have met their quality criteria

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

Identify the missing word in the following sentence. The risk response type [ ? ] can be used to respond to a threat and an opportunity.

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

Identify the missing words in the following sentence. The role of [ ? ] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

Which statement describes the 'Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
- B. Implement the responsibilities for risks defined in the Risk Management Strategy
- C. Assess the proximity of a risk
- D. Identify the level of risks that can be tolerated by the project

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [ ? ] and set aside to fund specific management responses to a project's threats and opportunities.

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response
- D. Risk status

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it



Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

Which role is responsible for ensuring the project is justified in terms of cost?

- A. Project manager
- B. Executive
- C. Senior user
- D. Senior supplier

What is described as an organization's unique attitude towards risk taking

- A. Risk appetite
- B. Risk management
- C. Risk evaluation
- D. Risk tolerance

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

Which is a purpose of the Managing a Stage Boundary process?

- A. Provide the Project Board with sufficient information for approving the next stage
- B. Approve the next Stage Plan
- C. Review and close any risks and issues identified during the previous stage
- D. Control the link between the Project Manager and the Team Manager(s)

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Sufficient information to identify the prospective Executive
- C. The Project Initiation Documentation
- D. Authority to initiate a project

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Which is a purpose of the 'Starting up a Project' process?

- A. To provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. To define the means of communication between the project and corporate or programme management
- C. To define the project controls
- D. To record any identified risks in the Risk Register

How is the tailoring approach defined for a project?

- A. The project board approves the approach
- B. The project board documents the approach
- C. Project assurance approves the approach
- D. Project assurance documents the approach

Which is a purpose of the change theme?

- A. To prevent change to baselined products
- B. To identify, assess and control any potential and approved changes to baselined products
- C. To establish mechanisms to monitor and compare actual achievements against those planned
- D. To assess and control uncertainty

Identify the missing words in the following sentence.

When proposed changes [ ? ], the change authority must refer the decision back to the project board.

- A. are below the agreed change budget
- B. are objected to by team members
- C. are rejected by the change authority
- D. exceed the agreed change budget

Why is a project brief produced?

- A. To act as a trigger for the 'starting up a project' process
- B. To record the how the project will communicate with its stakeholders
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the project board as a basis for reviewing the progress of a project

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

What action is taken as part of the 'controlling a stage' process?

1. Create an exception plan
2. Authorize work to be done
3. Take corrective action
4. Obtain approvals for completed products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Why can PRINCE2 be applied to any type of project?

- A. Because it provides the project manager with procedures for managing project risks and issues
- B. Because it allows each member of the project management team to fully understand their role and responsibilities
- C. Because it separates the management of the project from the specialist work needed to deliver the products
- D. Because it provides the project manager with a planning procedure to plan the project more effectively

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

Which describes a characteristic of a project?

- A. It maintains business as usual profitability
- B. It provides a quality service to customers
- C. It involves a team with different skills
- D. It enables established and proven best practices

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Starting up a project

Which product is created in the 'starting up a project' process to define and confirm the scope of the project?

- A. Project mandate
- B. Initiation stage plan
- C. Project initiation documentation
- D. Project brief



Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning
- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

Identify the missing words in the following sentence.

The 'directing a project' process starts when [ ? ] and is triggered by the request to initiate a project.

- A. the 'starting up a project' process is completed
- B. the project mandate has been approved by the project board
- C. the project board has agreed the project strategies
- D. corporate, programme management or the customer have authorized a project

Which process is used to define how baselines will be established and controlled?

- A. Controlling a stage
- B. Directing a project
- C. Initiating a project
- D. Starting up a project

Which risk response is applied on a pain/gain basis?

- A. Share
- B. Accept
- C. Exploit
- D. Enhance

To meet the minimum requirements for applying the progress theme, what must be considered?

- A. How lessons will be learned
- B. How time-driven reports will be produced
- C. Which management products will be baselined
- D. Who is responsible for reporting on progress

Which is a purpose of the 'initiating a project' process?

- A. To decide if it is worthwhile to initiate a project
- B. To decide on the project approach
- C. To establish solid foundations for a project
- D. To identify the number of work packages required

Which is a step in the recommended approach to 'defining and analyzing the products'?

- A. Preparing estimates
- B. Designing a plan
- C. Writing a project product description
- D. Identifying activities and dependencies

Which is a purpose of the 'directing a project' process?

- A. To exercise overall control over the project
- B. To take corrective action to control risks and issues
- C. To do the minimum in order to decide whether the project is feasible
- D. To update the project plan before the next stage

How does the use of product descriptions support the 'focus on products' principle?

- A. By documenting the scope tolerance for the project
- B. By documenting the quality expected by the customer
- C. By documenting the costs for the product
- D. By documenting the delivery date for the product

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the project plan
- D. The sequence of events and actions that will be put in place if a risk occurs

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans
- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality assurance
- B. To appoint external reviewers for quality reviews
- C. To define quality criteria in product descriptions
- D. To provide administrative support for quality controls

Which level of management sets the project level tolerances?

- A. Project board
- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

Identify the missing word in the following sentence.

A project's [ ? ] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

- A. benefits
- B. dis-benefits
- C. issues
- D. risks

If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be reduced or eliminated?

- A. Appointing the project board and producing the project brief
- B. Planning the initiation stage and appointing the project manager
- C. Producing the additional role descriptions and validating the project product description
- D. Verifying the project approach and capturing previous lessons

Which is part of quality control?

- A. Undertaking quality reviews
- B. Writing product descriptions
- C. Providing assurance that the project is being conducted properly
- D. Documenting the customer's quality expectations

According to the 'continued business justification' principle, what must project benefits be aligned to?

- A. Regular deliveries throughout the project
- B. The business objectives
- C. The direction of the project board
- D. The technology available

Where should a team manager look for information about the quality required for a product?

- A. Project initiation documentation
- B. Product description
- C. Team plan
- D. Quality management approach

Which is a purpose of the 'closing a project' process?

- A. To provide the project board with information to judge the success of a stage
- B. To confirm the project has nothing more to deliver
- C. To establish mechanisms to judge whether the project is still viable
- D. To establish mechanisms for forecasting project objectives

Which is a purpose of a lessons log?

- A. To record any lessons that are raised in checkpoint reports
- B. To document that corrective action is being taken
- C. To escalate lessons to the project board
- D. To raise improvements with project assurance

Which are characteristics of stakeholders?

1. They are often affected by the project
2. They agree with every project objective
3. They are only/always external to the corporate organization
4. They typically interact with the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Which role represents the stakeholders who will operate the project's products after the project is complete?

- A. Executive
- B. Senior user
- C. Senior supplier
- D. Project manager

Which PRINCE2 principle ensures that the business, user and supplier stakeholder interests are engaged?

- A. Manage by exception
- B. Learn from experience
- C. Tailor to suit the project environment
- D. Defined roles and responsibilities

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

Which statement about time-driven controls is CORRECT?

- A. Time-driven controls are used for monitoring the progress of work packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An exception report is a time-driven control

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

Which is a factor when deciding the duration of a management stage?

- A. The work packages to be delivered
- B. The level of risk in the project
- C. The cost of the stage
- D. The number of products to be produced in the project

What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

- A. The senior user's responsibilities for realizing benefits
- B. Statements of actual versus forecast benefits at reviews
- C. The management actions needed to ensure benefits are realized
- D. No specific documents related to benefits are necessary

According to PRINCE2, why might there be more than one business case for a project?

- A. There may be more than one management stage in the project
- B. The project may be in a commercial environment with a number of suppliers
- C. There may be more than one work package being delivered in the project
- D. The project may be in a programme environment

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Which is a purpose of the 'managing a stage boundary' process?

- A. To enable the project board to approve the continuation of the project
- B. To exercise overall control over the project while delegating day-to-day management
- C. To assign work to be controlled by the team manager
- D. To define the work that needs to be done to deliver the project product



Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Quality management approach
- C. Change control approach
- D. Risk management approach

Which are purposes of the quality theme?

1. To implement continuous improvement during the project
  2. To establish how the project will ensure that products created will be acceptable to key stakeholders
  3. To ensure that the project is desirable and achievable
  4. To identify, assess and control uncertainty
- 
- A. 1 and 2
  - B. 2 and 3
  - C. 3 and 4
  - D. 1 and 4

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

Within which integrated element does PRINCE2 set minimum requirements?

- A. Themes
- B. Processes
- C. Principles
- D. Project environment

Which is a purpose of the 'controlling a stage' process?

- A. To produce a team plan for the work to be assigned to a team manager
- B. To select and implement actions that will resolve deviations from a plan within tolerance
- C. To obtain approvals for products delivered in a work package
- D. To update a project plan to incorporate the actuals from a stage plan

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

Which role is responsible for the quality of the specialist products delivered in the project?

- A. Executive
- B. Senior user
- C. Senior supplier
- D. Project assurance

What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

- A. A description of the risk management procedure
- B. An explanation of the company's risk appetite
- C. The names of the assigned actionees for each risk
- D. Estimations of the likelihood and impact of risks

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

Which is a minimum requirement for applying the change theme?

- A. To establish a change budget to fund changes in scope
- B. To appoint the project manager as part of the change authority
- C. To define the project's approach to baselining products
- D. To record every issue that is raised in the issue register

Why is the 'learn from experience' principle applied to a project?

- A. To enable the project team to repeat successes from previous projects
- B. To enable the project team to develop a business case for the project
- C. To allow the project to be divided into management stages
- D. To enable the project team to use tolerances to delegate authority

What should the 'managing product delivery' process ensure?

1. That the planned products meet their quality criteria
2. That the stage plan is kept up to date
3. That the project board is provided with progress information
4. That the planned products are delivered within tolerance

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by exception
- D. Manage by stages

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product
- E. That the right people are involved in appropriate roles

Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'?

- A. Creating a product flow diagram
- B. Writing the product description
- C. Writing a project product description
- D. Documenting the plan

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate
- C. To define the project quality management approach
- D. To appoint the project management team

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Which is a minimum requirement for applying the 'progress' theme?

- A. To ensure progress towards the outcome remains consistent
- B. To maintain the project's registers and logs
- C. To manage by exception against tolerances set for time and cost
- D. To produce highlight and end stage reports

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

Identify the missing words in the following sentence.

The role of [ ? ] is assigned to the project manager if it is not allocated to another person.

- A. change authority
- B. project assurance
- C. project support
- D. senior user

What is a supplier of a PRINCE2 project responsible for?

- A. Providing the project mandate
- B. Providing resources to deliver the project outputs
- C. Establishing the project's governance
- D. Realizing the benefits from the project

To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

- A. At the start of the project
- B. Throughout each stage
- C. When a change is raised
- D. In exception situations

Which is a purpose of the 'initiating a project' process?

- A. To produce a stage plan for each stage of a multi-stage project
- B. To enable the project board to decide whether it is worthwhile to initiate a project
- C. To provide a fixed point at which acceptance for the project product is confirmed
- D. To enable an organization to understand the work needed to deliver the project's products

Which are objectives of the 'managing a stage boundary' process?

1. To control the link between the people managing the project and the people producing the products
2. To approve requests for change received during the completed stage
3. To provide information to the project board on the performance of the current stage
4. To review and, if necessary, update the project management team structure and role descriptions

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

What information should be recorded in the quality register?

- A. Planned activities to determine whether the products are fit for purpose
- B. Potential threats to the project's objectives and how they will be managed
- C. Lessons that the project will capture and use during the project
- D. Off-specifications that will occur during the project

What problem may occur if projects are not aligned with corporate business strategy?

- A. The control of projects may be poor
- B. The outputs may be of poor quality
- C. The objectives of different projects may overlap
- D. The project management approaches used may differ

Which is a purpose of the plans theme?

- A. To identify, assess and control any potential changes to the baseline
- B. To establish the project's structure of accountability
- C. To assess and control uncertainty
- D. To understand whether the targets are achievable

What should be considered when defining the number of management stages in a project?

- A. When the team managers are available
- B. When key decisions need to be made
- C. When highlight reports will be submitted
- D. When project support will be available

Which statements about quality assurance and project assurance are CORRECT?

1. They are both independent of the project manager
2. They are both the responsibility of the project board
3. They are both independent from the project management team
4. They both assure that applicable standards are being used

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4



Which is a minimum requirement for applying the business case theme?

- A. To provide statements of actual benefits at benefits reviews
- B. To report on project performance at project closure
- C. To define the actions required to confirm the project's benefits are realized
- D. To monitor changes to the project plan to identify exceptions

Which theme verifies that a project's products are fit for purpose?

- A. Business case
- B. Organization
- C. Quality
- D. Progress

Which are benefits of using PRINCE2?

1. It removes the need for activity-based planning
2. It promotes learning and continuous improvement
3. It can be applied to any type of project
4. It defines specific leadership and other interpersonal skills required

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Which process provides information for the project board to review a completed stage and confirm continued business justification?

- A. Controlling a stage
- B. Closing a project
- C. Directing a project
- D. Managing a stage boundary

Which are advantages of a clear end to a project?

1. No further costs will be incurred by the project
2. Project products will be transferred to operations and support
3. All benefits will have been achieved
4. The project brief will be re-baselined

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Identify the missing words in the following sentence.

The 'managing a stage boundary' process should be executed [ ? ] a management stage.

- A. when a stage plan has been prepared for
- B. at the beginning of
- C. when all the delivery steps have been completed within
- D. at, or close to the end of,

The application of which principle helps to define what should be included in a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

Which describes a project benefit?

- A. A specialist product of the project
- B. The result of a change derived from using the project's products
- C. An uncertain result caused by project actions
- D. A measurable improvement resulting from an outcome

How does the project board use the 'manage by stages' principle to control the project?

- A. By approving the project management team
- B. By reviewing project viability at defined intervals
- C. By ensuring that the benefits are managed and controlled
- D. By reviewing previous project closure documentation

What must be produced to meet the minimum requirements for applying the change theme?

- A. Documentation on the corrective action for an issue
- B. Details of the decisions taken on all issues
- C. Documentation on the version of each product
- D. Details of the status of all products being produced

Which is an objective of the 'managing a product delivery' process?

- A. To ensure the business case is regularly reviewed
- B. To assess whether the stage products have been approved
- C. To deliver the planned specialist products within tolerance
- D. To request authorization to start the next stage

Where should decisions regarding the tailoring of the project be recorded?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Stage plan

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product

Which is a purpose of the change budget?

- A. To fund the costs introduced by new requests for change
- B. To fund the increased cost of planned work that exceeds tolerance
- C. To ensure implementation of changes is streamlined
- D. To fund the work to deliver the products to the defined quality criteria

Which is a minimum requirement for applying the quality theme?

- A. Appraisal methods of quality control must be carried out on products
- B. A record must be kept of all the quality management activities that are planned
- C. The quality review technique must be used when reviewing products
- D. The quality management approach must align with corporate standards

Which approach must be followed as a minimum requirement for applying the plans theme?

- A. Activity-based planning
- B. Product-based planning
- C. Agile
- D. Risk management

Identify the missing words in the following sentence.  
The project manager [ ? ] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

Which is a minimum requirement for applying the organization theme?

- A. To document the project management team structure
- B. To define the experience required for each project role
- C. To include external stakeholders on the project board
- D. To train project team members in the use of PRINCE2

Who represents the three project interests on a project?

- A. Project manager
- B. Project support
- C. External project stakeholders
- D. Project board

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

What must a PRINCE2 project demonstrate?

- A. Application of PRINCE2 principles
- B. Application of proper leadership skills
- C. Application of the activities in each process
- D. Application of tools appropriate for the industry

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

- A. Project board, project manager and project assurance roles
- B. Directing, managing and delivering levels
- C. Business, user and supplier interests
- D. Corporate, programme management or the customer parties

Which is a minimum requirement for applying the risk theme?

- A. Threats must be assessed for their impact on the viability of the project
- B. A single role that is responsible for all risks must be defined
- C. The PRINCE2 risk management procedure must be followed
- D. Team managers must maintain their own risk registers

According to PRINCE2, which characteristic is necessary for an effective project board?

- A. An ability to delegate
- B. An attention to detail
- C. A calm management style
- D. A 'problem-solving' approach

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

- A. Communication management approach
- B. Quality management approach
- C. Project plan
- D. Initiation stage plan

Which product describes the method the project will use to engage with corporate, programme management or the customer?

- A. Quality management approach
- B. Communication management approach
- C. Change control approach
- D. Benefits management approach

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate
- D. Work

Which is a purpose of the business case theme?

- A. To identify which role is responsible for producing the business case
- B. To identify the project's outputs
- C. To establish the controls to manage changes that may impact the project benefits
- D. To establish a viable investment proposition

Which role is responsible for appointing the senior user in a project that is independent from a program?

- A. The project manager
- B. The executive
- C. Corporate, program management or the customer
- D. Project assurance



Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

Which is a minimum requirement when applying the business case theme?

- A. To specify the solution to be used to deliver the business option selected
- B. To ensure the corporate business plan is updated with the project costs and benefits
- C. To define the management actions required to ensure the project's outcomes are achieved
- D. To integrate the benefits management approach with the project and stage plans

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality control
- B. To undertake independent audits of the project throughout the project
- C. To apply the recommended quality review technique
- D. To define the project's approach to quality assurance

As a minimum requirement for applying the risk theme, what must specifically be assessed?

- A. Whether a risk may cause the project to exceed its cost tolerance
- B. Whether a risk may affect the project-level quality tolerances
- C. Whether a risk may impact the underlying technical assumptions
- D. Whether a risk may alter the project's business justification

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project board to delegate cost tolerances to the project manager
- B. It allows the project team to fully understand their roles and responsibilities
- C. It allows the project manager to delegate time tolerances to the team managers
- D. It allows the project team to identify improvements to be made during the project

What is a goal of the 'implement' step within the recommended risk management procedure?

- A. To prepare specific management responses to identified risks
- B. To monitor the effectiveness of actioned risk responses
- C. To estimate the risk to the project in terms of probability and impact
- D. To communicate information related to the risks faced by the project

Identify the missing words in the following sentence.  
Project assurance personnel [ ? ] the project manager.

- A. are able to overturn the decisions of
- B. must be accountable to
- C. should support
- D. report to the project board and

Which principle helps to ensure that all changes to the outputs are agreed?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Learn from experience
- D. Manage by exception

Identify the missing word in the following sentence.

[ ? ] is the measurable decline resulting from a negative outcome.

- A. An exception
- B. A dis-benefit
- C. An off-specification
- D. A risk

How does PRINCE2 ensure that the specific management needs of an organization are met?

- A. By incorporating tailoring
- B. By mandating training
- C. By focusing on viability
- D. By representing best practice

What is an advantage of applying the 'manage by stages' principle?

- A. The PRINCE2 method can be used for any type of project
- B. The project delivers benefits that are aligned with strategic objectives
- C. The project has decision points so that it does not run on in an uncontrolled manner
- D. Tolerances can be defined for delegated authority

In which process does the project manager monitor the work assigned to a team manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Which is a responsibility of the project board?

- A. To manage the team managers and project support
- B. To ensure production of the project's outputs
- C. To ensure effective communication with external stakeholders
- D. To implement the change control approach

What should be recorded in a quality register?

1. Activities to ensure the products are fit for purpose
2. Identified threats and opportunities
3. Problems and concerns to be managed informally
4. Roles responsible for reviewing the project's products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Which is a minimum requirement for applying the organization theme?

- A. The project's approach to engaging with its stakeholders must be defined
- B. Roles must be combined to reduce the number of individuals needed on the project
- C. During a procurement the senior supplier must be appointed from the customer organization
- D. The project team must change at each end stage of the project life cycle

What is the minimum number of management stages required by PRINCE2?

- A. Two stages: to initiate and to deliver the project
- B. One stage: to cover the whole project
- C. Three stages: to initiate, to deliver and to close the project
- D. Four stages: to start, to initiate, to deliver and to close the project

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

- A. Applying the 'tailor to suit the project' principle is optional
- B. Decisions about tailoring PRINCE2 should be proactive
- C. Project assurance should define the tailoring of PRINCE2
- D. PRINCE2 provides a step by step process for tailoring

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- A. Because the people involved in a project should know what is expected of them
- B. Because the project management team should be cross-functional
- C. Because the user and supplier interests should be involved on a need-to-know basis
- D. Because the project manager should represent all the stakeholders of the project

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences
- D. When an organization produces its business plans

What is the change authority role permitted to authorize?

- A. Risks to the project
- B. Adjustments to the limits on the change budget
- C. Changes to stage tolerance
- D. Changes to the project that do not exceed a defined budget

Which is a minimum requirement for applying the change theme?

- A. To identify whether an issue affects the continuation of the project
- B. To ensure each change is managed as an exception
- C. To produce a breakdown of the products to be produced
- D. To tailor all changes to improve the quality of the project

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [ ? ] costs, timescales and scope.

- A. benefits, change, risk,
- B. benefits, quality, risk,
- C. change, quality, risk,
- D. benefits, change, quality,

Which is a purpose of the quality theme?

- A. To check that the project is viable and achievable
- B. To ensure that the project outputs are agreed
- C. To ensure that formal issues are recorded
- D. To enable the project to be managed according to plan

What should the benefits management approach define?

- A. What actions will be taken to ensure the project's outcomes are achieved
- B. What will be used to record the effectiveness of the project's approaches
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Who is responsible for documenting any tailoring of the business case theme?

- A. Executive
- B. Business project assurance
- C. Project manager
- D. Corporate management

Identify the missing word(s) in the following sentence.

The 'controlling a stage' process is used to manage and control each [ ? ] of a project.

- A. delivery step
- B. benefit
- C. delivery stage
- D. team plan

What is documented in the project plan to support the 'manage by exception' principle?

- A. The project's tolerances for cost and time
- B. A project product's quality criteria
- C. The expected project benefits
- D. Activities to mitigate project risks

Which is an assumption about the PRINCE2 customer/supplier environment?

- A. The supplier will pay for the project
- B. The customer will provide the resources to deliver the products
- C. The customer will specify the desired result
- D. The supplier will tailor the project's application of PRINCE2

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

Who are considered as the stakeholders in a project?

- A. Only those benefitting the project
- B. Everyone in the corporate organization
- C. Everyone involved in or affected by the project
- D. Only those who are users of the products

What is the result of the change derived from using the project's product?

- A. Benefit
- B. Dis-benefit
- C. Outcome
- D. Output

According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

- A. They should be returned to corporate, programme management or customer
- B. They should be used to create an alternative business case for the project
- C. They should be transferred back to the project board to reassign
- D. They should be used to deliver a reduction in the scope of the project



How are team managers involved in tailoring PRINCE2 suit the project?

- A. Team managers are accountable for the tailoring of the work packages
- B. Team managers may advice on tailoring to improve the management of work packages
- C. Team managers should not be involved in tailoring PRINCE2
- D. Team managers should document the tailoring of the work packages

How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

- A. The work packages are defined by the team manager and supported by a team plan
- B. the work packages provided by the project manager are agreed by the team manager
- C. The team plans are checked by project assurance against the work packages
- D. The stage plan covering the work packages is created with input from the team manager

What must be produced to meet the minimum requirements when applying the change theme?

- A. A change budget for the analysis of change
- B. Records of the decisions made on all issues
- C. Documents recording the version of each product
- D. Status reports on all products being produced

Which are reasons for a benefits management approach?

1. To state how improvements will be measured
2. To confirm that the benefits are realized
3. To estimate the costs of improvement
4. To define the reason for delivering the improvement

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Which is a purpose of the quality theme?

- A. To establish how the project will ensure that all products created meet their requirements
- B. To establish baselines against which any changes to products can be assessed
- C. To identify all the products of the project to ensure the scope has been adequately defined
- D. To determine the communication needs of the organization's quality assurance function

Which statement about project roles is CORRECT?

- A. The project organization must be defined using the roles and responsibilities in PRINCE2
- B. The project team structure defined in PRINCE2 must be used, but other roles may be added
- C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required
- D. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

- A. By providing a common understanding of the products required
- B. By providing the tolerances for the project manager's objectives
- C. By providing roles descriptions for the project management team
- D. By providing the justification for the project

What must be done for a project to be a PRINCE2 project?

- A. The project must form part of a programme or portfolio
- B. The project must meet the minimum requirements for applying the themes
- C. The project must use the recommended approach to planning
- D. The project roles must be combined wherever possible

Which is a benefit of applying the 'tailor to suit the project' principle?

- A. Project management becomes less bureaucratic
- B. The capability of leadership is strengthened
- C. The project environment complexity is reduced
- D. The number of outputs is reduced

Identify the missing word in the following sentence relating to one of the principles:

A PRINCE2 project should have [?] defined for each project objective.

- A. themes
- B. principles
- C. processes
- D. tolerances

What does the communication management approach define?

1. How versions of products will be described on information sent to interested parties
2. How information should be sent to interested parties
3. How often information should be sent to interested parties
4. How the PRINCE2 roles will be combined during the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

What is an advantage of dividing the project into stages?

- A. Detailed plans can be prepared closer to the time events will take place
- B. the project board can delegate management of the project to team managers
- C. The project can be authorized by the project manager on a stage by stage basis
- D. The project brief can be updated towards the end of each stage

Which is a benefit of using PRINCE2?

- A. It promotes consistency of project work and the ability to reuse project assets.
- B. It includes techniques for critical path analysis and earned value analysis
- C. It enables a project manager to be accountable for the success of a project
- D. It prevents any changes once the scope of a project has been agreed

How does the 'managing product delivery' process achieve its purpose?

- A. By agreeing requirements for how project work should be undertaken
- B. By producing highlight reports to enable the project board to oversee the work
- C. By requiring the project manager to produce and monitor team plans
- D. By escalating issues and risks that cannot be resolved within stage tolerance

Which statement is CORRECT about the customer and suppliers of a project in a commercial environment?

- A. Each party may have their own business case for undertaking the project
- B. Both parties must apply the same external governance to the project
- C. The risk appetite should be collaboratively set before the project starts
- D. Management systems need to be unified for successful project delivery

During the 'initiating a project' process, who specifies the required level of management control?

- A. Corporate, programme management or customer
- B. Project board
- C. Project manager
- D. Project assurance

Where can people who join a project after initiation quickly and easily find information about how the project is being managed?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Project product description

Identify the missing words in the following sentence.

PRINCE2 requires that the business case is formally verified by [?] at stage boundaries.

- A. corporate, programme management or the customer
- B. the project board
- C. the project manager
- D. the change authority

What process provides information on a team's work to the project manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. One
- B. Two
- C. Three
- D. Six

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

Which is an objective of the 'directing a project' process?

- A. To tailor the project's products and roles so that the project suits the circumstances
- B. To respond to the project mandate by starting up a project
- C. To provide an interface between the project and corporate management
- D. To ensure the stage products are delivered to the stated quality standards

Identify the missing words in the following sentence.

If approved, an exception plan will replace the [?] and show the actions required to recover from the efficient of a tolerance deviation.

- A. benefits management approach
- B. project brief
- C. stage plan
- D. team plan

What is the assessed risk probability used to identify?

- A. The responsibilities for managing and implementing a particular risk
- B. The likely effect that a risk has on the project delivering its objectives
- C. The timeframe within which the risk may occur
- D. The decision-making body to whom the risk should be referred

Why are projects divided into management stages?

- A. To ensure the justification for the project is recorded and approved
- B. To help the project board to assess a project's ongoing viability
- C. To delegate authority for delivering the products to the team manager
- D. To focus on the delivery of products to defined quality requirements

What are characteristics of a project?

1. It is ongoing
2. It introduces change
3. It is unique
4. It is a low risk activity

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Which is a purpose of the 'business case' theme?

- A. To communicate and control by defining how the products are delivered
- B. To monitor and compare actual achievements against those planned
- C. To judge whether the project remains desirable and achievable
- D. To enhance the chance of success by controlling uncertainty

Which is an objective of the 'managing a stage boundary' process?

- A. To manage risks and issues that may impact the current stage
- B. To prepare an exception plan as directed by the project board
- C. To define how and when all the project's products will be delivered and at what cost
- D. To control the delivery of the project's products

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the right people are involved in appropriate roles

Which is a minimum requirement for applying the 'quality' theme?

- A. Completed products must be reviewed using the PRINCE2 quality review technique
- B. Independent reviews of the project must be carried out throughout its lifecycle
- C. Approval records must be kept to show formal approval has been given
- D. Quality criteria for products must be specified in their product descriptions

Identify the missing words in the following sentence.

The first step of [?] is writing the project product description.

- A. PRINCE2's recommended approach to defining and analyzing the products
- B. The 'initiating a project' process
- C. Producing the project mandate
- D. PRINCE2's recommended issue and change control procedure

Which type of issue should be raised if a quality review finds that a product does not meet the criteria in the product description?

- A. A request for change
- B. An off-specification
- C. A problem
- D. A concern



Which process plans the activities of the 'closing a project' process?

- A. Closing a project
- B. Managing a stage boundary
- C. Directing a project
- D. Starting up a project

Which is a purpose of the 'progress' theme?

- A. To ensure that the change control approach is appropriate for the size of the project
- B. To ensure that themes can be applied using techniques that are appropriate to the project
- C. To ensure that responsibilities are defined for directing, managing and delivering the project
- D. To ensure that the project remains viable against its approved business case

Which are PRINCE2 principles?

1. Continued business justification
2. Managing product delivery
3. Controlling a stage
4. Learn from experience

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Which are purposes of a highlight report?

1. To escalate a tolerance deviation to the project board
2. To provide a summary of stage status to the project board
3. To allow the project board to monitor project progress
4. To update the project manager on the progress of a work package

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Which is a PRINCE2 time-driven control?

- A. End stage report
- B. Project brief
- C. Project initiation documentation
- D. Checkpoint report

During the 'managing a stage boundary' process, if external factors are identified that may affect the business justification for a project, which product should be updated?

- A. Business case
- B. Project brief
- C. End project report
- D. Highlight report

What are acceptance criteria?

- A. The methods used to prove whether the project's products have been completed
- B. Measurable improvements resulting from a project outcome
- C. Measurable definitions of the attributes for a set of products to be acceptable to key stakeholders
- D. Project controls that are established during the 'initiating a project' process

Which is an advantage of applying the 'continued business justification' principle?

- A. Legislative projects do not require a business justification before initiation
- B. Duplication of project objectives is less likely across an organization's portfolio
- C. All projects have a business justification documented in a formal business case
- D. Regular revalidation ensure that all funds allocated to the project will be used

Which TWO create desired outcomes?

1. Business changes
2. Project outputs
3. Benefits
4. Strategic objectives

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

What should the project manager do to support the 'learn from experience' principle?

- A. Incorporate lessons identified into the regular checkpoint report
- B. Seek supplier experiences when considering the project approach
- C. Summarize project lessons in a lessons log during project closure
- D. Produce the executive's role description and responsibilities

Which document would be updated at the end of a stage to include information needs for a new stakeholder?

- A. Benefits management approach
- B. Quality management approach
- C. Communication management approach
- D. End stage report

Which is a minimum requirement for applying the 'organization' theme?

- A. To provide unified direction to the project through a democratic project board
- B. To delegate responsibility for managing product delivery to team managers
- C. To allocate a separate group to carry out project support tasks
- D. To document the rules for delegating change authority responsibilities, if required

Which statement about tailoring roles is CORRECT?

- A. The PRINCE2 roles should not be tailored
- B. The accountability of each role should be maintained
- C. The 'defined roles and responsibilities' principle can be ignored
- D. The project management team should proactively tailor their own roles

Which project management team role can be combined with business assurance?

- A. Project support
- B. Senior supplier
- C. Executive
- D. Project manager

Which process enables the organization to understand the work to be done to deliver the project's products before committing to a significant spend?

- A. Starting up a project
- B. Directing a project
- C. Initiating a project
- D. Managing product delivery

Which role can act as the change authority?

- A. Project assurance
- B. Team manager
- C. Project support
- D. Team member

Identify the missing words in the following sentence.

A purpose of the 'managing a stage boundary' process is to produce [?], if the project board requests that the current stage is re-planned following a tolerance deviation.

- A. an exception report
- B. an exception plan
- C. a stage plan for the next stage
- D. an updated stage plan

Which role is responsible for ensuring that the project management team works well with all the functional units involved in the project?

- A. Project board
- B. Project manager
- C. Team manager
- D. Project assurance

When might the 'controlling a stage' process be used?

- A. During the 'closing a project' process
- B. During the 'directing a project' process
- C. During the 'initiating a project' process
- D. During the 'starting a project' process

Which role ensures that the project outputs comply with the relevant standards?

- A. Senior supplier
- B. Executive
- C. Project support
- D. Senior user

Which process aims to establish foundations in order to achieve a successful project?

- A. Starting up a project
- B. Initiating a project
- C. Controlling a stage
- D. Directing a project

Which product defines what the project must deliver in order to gain acceptance?

- A. Quality management approach
- B. Project product description
- C. Stage plan
- D. Business case

From which perspective does the 'managing product delivery' process view the project?

- A. Corporate, programme management or the customer
- B. Project board
- C. Project manager
- D. Team manager

Which statement is CORRECT about representatives of the 'user' stakeholder interest?

- A. They have to ensure that the project justifies the business investment
- B. They have to ensure that project expenditure provides good value for money
- C. They have to understand the standards that need to be applied
- D. They have to operate the project's outputs during their operational life

Which is an objective of the 'controlling a stage' process?

- A. To review the business justification for the project
- B. To replan the current stage when directed
- C. To develop products to defined quality criteria
- D. To produce a team plan for the work package

How should a risky and complex project be planned in order to meet the minimum requirements for applying the 'plans' theme?

- A. A specific plan must be produced for managing agreed risk responses
- B. The project manager must consider having more management stages
- C. The defined tolerances must be aligned to the project board's risk attitude
- D. A diagram showing the product interdependencies must be produced

Which process has the objective of ensuring that everyone understands who is to be involved in the project's decision making?

- A. Starting up a project
- B. Directing a project
- C. Initiating a project
- D. Controlling a stage

Which factor should influence the structuring of the project into management stages?

- A. The amount of risk within the project
- B. The availability of the project board
- C. The number of recorded requests for change
- D. The quality process of the organization

What is the purpose of the project brief?

- A. To trigger the 'starting up a project' process
- B. To provide the basis for the 'initiating a project' process
- C. To plan the benefits reviews required during the project
- D. To provide a baseline to measure the project against

How should a risk budget be applied?

- A. It is used to fund all aspects of risk assessment and planning
- B. It is used to cover the costs of implementing any contingent plans
- C. It is used to supplement cost tolerance by funding risk activities
- D. It is an explicit budget held outside of the overall project budget

Which is a purpose of the 'closing a project' process?

- A. To confirm that all post implementation issues have been resolved
- B. To approve the products created during the final management stage
- C. To approve any changes to the project objectives in the original PID
- D. To provide a fixed point for confirming acceptance of the project product

What must be assessed throughout the project lifecycle, as a minimum requirement for applying the 'risk' theme?

- A. Project threats and opportunities
- B. Performance of the appointed risk owners
- C. How the risk budget is used
- D. Probability impact grid



Which is a purpose of the 'starting up a project' process?

- A. To prevent poorly conceived projects from ever being initiated
- B. To ensure the communication requirements of all stakeholders are documented
- C. To learn lessons from this project
- D. To document how changes required by corporate or program management will be reviewed

In which process are corrective actions taken to ensure that the management stage remains within tolerance?

- A. Directing a project
- B. Managing product delivery
- C. Controlling a stage
- D. Managing a stage boundary

Which management product is the team manager role responsible for producing?

- A. Stage plan
- B. Checkpoint report
- C. Project product descriptions
- D. Highlight report

Which TWO are mandatory requirements for a PRINCE2 project?

1. It is applying the PRINCE2 principles
2. It is meeting the minimum requirements set out in the PRINCE2 themes
3. It is using PRINCE2 recommended techniques
4. It is tailoring PRINCE2 to the needs of the users

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Which is a benefit of using PRINCE2?

- A. It enables organizations to continually improve their project management
- B. It excludes stakeholder involvement in business case development
- C. It provides a mechanism for all post project support activities
- D. It can be used to manage simple programmes with few projects

In which process is the PID reviewed and, if necessary, updated to reflect external factors that may affect the delivery and business justification of the project?

- A. Starting up a project
- B. Initiating a project
- C. Controlling a stage
- D. Managing a stage boundary

What must be recorded in the change control approach, as a minimum requirement when applying the 'change' theme?

- A. Scales for the priority and severity of issues
- B. How an issue report is to be used to document issues
- C. The definition of the role of the change authority
- D. The composition, timing and recipients of reports

Identify the missing words in the following sentence.

Control is an event-based activity, whereas [?] requires a time-based approach.

- A. decision making
- B. ad hoc direction
- C. monitoring and reporting
- D. identification of issues