

## Topic 1 - Single Topic

### Question #1

Topic 1

Whose interests are specifically represented by the senior supplier?

1. Those ensuring the project is value for money.
2. Those who will use the project's products.
3. Those who will be developing the project's products.
4. Those responsible for the project's technical integrity.

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

### Question #2

Topic 1

Which is a key objective of running a workshop?

- A. To make daily progress visible to the delivery team and key stakeholders
- B. To encourage collaboration and create the defined outputs from the event
- C. To communicate decisions to the wider stakeholder community
- D. To make day-to-day decisions on behalf of the delivery team within a sprint

### Question #3

Topic 1

Which statement about the waterfall methodology definition is CORRECT?

- A. It states that deadlines should not be moved
- B. It has distinct goals for each stage of development
- C. It is a behavior that involves making things transparent
- D. It promotes the use of experiments carried out in a scientific way

## Question #4

Topic 1

How should product-based planning be used as part of PRINCE2 Agile?

- A. To track progress against the team plan
- B. To create the project plan using empiricism
- C. To enable team planning to be predictive
- D. To plan by focusing on the features required

## Question #5

Topic 1

Which statement about the 'directing a project' process is CORRECT?

- A. The project board should attend regular project progress meetings
- B. The project board should make decisions based on the Agilometer risks
- C. A project board member should fulfill the product owner role within a delivery team
- D. The project board should increase the stage-level time tolerance

## Question #6

Topic 1

Which TWO are the purposes of a highlight report?

1. To describe the MoSCoW priority of user stories.
2. To summarize the status of a work package.
3. To summarize the stage status.
4. To report any potential issues and risks

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

## Question #7

Topic 1

To help with prioritization, what is MOST important when understanding the difference between scope and quality?

- A. Combining functional and non-functional requirements
- B. Creating non-functional requirements with user stories
- C. Differentiating functional from non-functional requirements
- D. Defining non-functional requirements before functional requirements

Question #8

Topic 1

Why is Lean Startup included in the 'starting up a project' process in PRINCE2 Agile?

- A. Because it explains how a small company can grow using traditional technologies
- B. Because it is designed to manage projects, delivering products in timeboxes
- C. Because it enables agile to be used in challenging and uncertain situations
- D. Because running a project and setting up a new business are the same

Question #9

Topic 1

Which process can take place during a release review workshop?

- A. Controlling a stage
- B. Managing product delivery
- C. Managing a stage boundary
- D. Directing a project

Question #10

Topic 1

Which BEST describes the senior user role when tailoring the organization theme?

- A. An 'agile sponsor'
- B. An 'executive sponsor'
- C. A 'coach'
- D. A 'super product owner'

Question #11

Topic 1

What term is used to describe boards that display what work needs to be completed for people working on a project?

- A. Work in progress limit
- B. Information radiator
- C. Highlight report
- D. Glad! Sad! Mad!

Which two statements about tailoring the business case in an agile environment are CORRECT?

1. It should be unnecessary because products of the highest value will be delivered first.
2. It should identify the minimum viable product and when it will be delivered.
3. It should take into account that the scope may be reduced during the course of the project.
4. It should show the features, the order in which they will be delivered and any dependencies.

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

What should the business case state about the minimum viable product (MVP)?

- A. When the MVP will be defined
- B. That the MVP must go into operational use
- C. What the MVP is
- D. That the MVP is the same as project viability

How does the change theme regard change in PRINCE2 Agile?

- A. As disruptive
- B. As something to be avoided
- C. As a necessity
- D. As inevitable

Which statement about the 'keep teams stable' target is CORRECT?

- A. It applies primarily to the long term, such as a project or a program
- B. It is the primary reason why the tolerance for cost is set to zero
- C. It prevents compromising the overall quality level of the product
- D. It results in the early delivery of a minimum viable product

What needs to happen when new detailed requirements are added to a timebox?

- A. Requirements of a similar level of effort should be removed
- B. More people should be added to the delivery team
- C. The delivery milestones should be reviewed and re-planned
- D. Formal change control should be applied

Which statement about the 'accept that the customer doesn't need everything' target is correct?

- A. It gives confidence on the progress of the project
- B. It can result in the early delivery of a minimum viable product
- C. It allows misunderstandings to be dealt with appropriately
- D. It is achieved by managing the culture of the team carefully

Which statement about velocity is CORRECT?

- A. It is based on the concept of rationalism
- B. It is shown by the ideal line on a burndown chart
- C. It describes how much work is getting done
- D. It tracks the time and cost of a timebox

Which is a purpose of the 'controlling stage' process?

- A. To execute and deliver the project product
- B. To establish whether the project is complete
- C. To report stage progress to the project board
- D. To draft the plan for the next stage's work

Which is a typical characteristic of 'business as usual' work?

- A. It requires a specific dedicated project manager
- B. It is executed by program management
- C. It is delivered by a temporary team
- D. It is delivered by an established team

Which statement explains the target 'be on time and hit deadlines' for flexible delivery?

- A. It reduces testing in order to meet deadlines
- B. It sets the project baseline at the correct level
- C. It enables team dynamics to remain the same
- D. It improves the supplier's reputation with the customer

Which statement about the 'protect the level of quality' target is CORRECT?

- A. It is achieved by allowing enough time for testing
- B. It is achieved by using the same team members
- C. It gives confidence on the progress of the project
- D. It delivers the early realization of benefits

Which statement describes the Kanban approach?

- A. It is used to make system improvements using visualization and by controlling work in progress
- B. It is an iterative timeboxed approach that helps teams generate value
- C. It was originally focused in creating new companies and is now used to speed up product delivery
- D. It has defined processes, products and roles used to iteratively deliver outputs using timeboxing

What information is NOT typically displayed on a burn chart?

- A. Effort remaining
- B. Definition of 'ready'
- C. Actual amount of work done
- D. Amount of time elapsed

In which area is Agile strongest when blending with PRINCE2?

- A. Product delivery
- B. Project management
- C. Project direction
- D. Product management

Which role is responsible for facilitating the Agilometer assessment?

- A. Project board
- B. Project manager
- C. Team manager
- D. Customer subject matter expert

What is an epic?

- A. A detailed user story with high business value
- B. The set of products handed over to the users
- C. A high-level user story that is quite broad or vague
- D. A prioritized list of requirements to be delivered in a sprint

Which is NOT one of the core concepts of Lean Startup that apply to PRINCE2?

- A. To use empiricism, based on knowledge that comes from experience
- B. To build, measure, learn from your experiences
- C. To create a minimum viable product to manage uncertainty
- D. To fail fast, if you are going to fail

Which statement explains the setting of the cost tolerance for a project in an agile context?

- A. Cost tolerance is flexed
- B. Cost tolerance can be fixed or flexed
- C. Cost tolerance can be fixed and flexed
- D. Cost tolerance is fixed

In Scrum, what answers the question 'what can be done this sprint?'

- A. Daily scrum
- B. Sprint review
- C. Sprint planning
- D. Increment

Which is a benefit of the Lean Startup approach to releasing a product?

- A. It provide a technique to reduce the testing of a product before release
- B. It enables the release plans to be synchronized with the PRINCE2 plans
- C. It reduces the number of people needed to manage a release of a product
- D. It provides quick feedback that can be responded to at the earliest opportunity



What is the definition of a timebox?

- A. A tool to write a requirement in the form of who, what and why
- B. A regular event that looks at how processes can be improved
- C. A description of the rate of progress a team is making
- D. A period where work is carried out to achieve a goal

Which statement explains the PRINCE2 Agile behavior of 'exploration'?

- A. It empowers the project management team at the delivery level
- B. It uses the most effective channel to communicate information
- C. It displays the progress rate to everyone using burn-down charts
- D. It seeks out feedback collaboratively from project stakeholders

According to PRINCE2 Agile, which form of communication shows that a team is vibrant and interactive?

- A. Using visualization to display information
- B. Using meeting minutes to share decisions
- C. Using social media to reach more people
- D. Using email to document discussions

How is the 'tailor to suit the project' principle applied in an agile context?

- A. By flexing what is produced to stay in control and deliver value
- B. By emphasizing tolerances on what is being delivered
- C. By using the Agilometer to assess the project environment
- D. By fitting releases into planned management stages

Which is often used during a retrospective to capture lessons?

- A. A Glad! Sad! Mad! board
- B. A Kanban board
- C. A burn chart
- D. A Gantt chart

During which process should release planning be done for the FIRST time?

- A. Initiating a project
- B. Managing a stage boundary
- C. Managing product delivery
- D. Controlling a stage

Which statement explains how the 'learn from experience' principle is applied in an agile context?

- A. It focuses on the prioritization and decomposition of requirements
- B. It integrates releases within management stages
- C. It is supported by the 'inspect and adapt' concept
- D. It provides guidance on mapping PRINCE2 roles to an agile environment

Which is a reason for releasing a product into a staging area?

- A. It enables the faster delivery of changes
- B. It supports regulatory compliance checking
- C. It enables a phased Waterfall approach
- D. It supports management by exception

Which PRINCE2 principle should be followed in order to engage the business, user and supplier stakeholder interests?

- A. Defined roles and responsibilities
- B. Continued business justification
- C. Learn from experience
- D. Tailor to suit the project

When tracking progress, which term describes using agile techniques at the delivery level, and traditional techniques at the direction and management levels?

- A. Preferable
- B. Typical
- C. Effective

Why are team working agreement produced?

- A. To create structure so that the team manager can assess individual performance
- B. To evolve the effectiveness and behaviors of the self-organizing team by agreeing values
- C. To make the team rules visible to the project manager for monitoring purposes
- D. To ensure that the delivery team members comply with company policy

What should be decided when configuring PRINCE2 effectively?

- A. What to remove and where to add guidance
- B. Where to put the emphasis and where to add guidance
- C. What to significantly change to create the right blend
- D. Which areas are not enabled to work with agile

Which two statements are key responsibilities of supplier representative?

1. They highlight areas that the project may impact from a technical perspective.
2. They are partially assigned to the delivery team.
3. They create the project's specialist products.
4. They prioritize requirements.

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Which statement about the 'embrace change' target is CORRECT?

- A. It minimizes the time needed to train a new team member
- B. It reduces the planning of dependencies between projects
- C. It reduces testing in order to meet deadlines
- D. It encourages the customer to raise new ideas

Which is a purpose of the quality theme?

- A. To define the specific conditions that enable a product to be usable
- B. To determine how the means of delivering products is communicated
- C. To evaluate whether the project continues to be achievable
- D. To assess any potential improvements to a product

What is an epic?

- A. A low-level requirement
- B. A fine-grained user story
- C. A detailed feature
- D. A high-level requirement

Which is an advantage of using the PRINCE2 Agile behavior 'collaboration'?

- A. It ensures that there are no surprises
- B. It allows people to provide cover for one another
- C. It uses experimentation to expand requirements
- D. It uses learning to help improve products

Which is typically used in agile when estimating detailed requirements during sprint planning?

- A. Rationalism
- B. Trading
- C. Visioning
- D. T-shirt sizing

How does agile address the risk associated with the project not being fully understood at the beginning?

- A. By allowing a lot of detail at the start
- B. By avoiding too much detail at the start
- C. By requiring details at the start
- D. By preventing the analysis of details at the start

When tailoring the plans theme in an agile environment, what is recommended about using a Gantt chart?

- A. It should be used when planning at the delivery level
- B. It should be used when planning at the project level
- C. It should be used when controlling the quality of the products delivered
- D. It should be used when monitoring the amount of products delivered

Which statement about the 'accept that the customer doesn't need everything' target is CORRECT?

- A. It is achieved by testing only a few features to deliver on time
- B. It is achieved by ensuring that the operational product has complete documentation
- C. It is based on the concept that people generally use a limited number of product features
- D. It enables a more accurate final product to be produced

When tailoring PRINCE2, what does PRINCE2 Agile guidance cover?

- A. How to adapt the PRINCE2 management products
- B. How to select which Agile framework should be favoured
- C. How to decide whether PRINCE2 is appropriate
- D. How to calculate the project budget and cost tolerance

What does velocity typically measure?

- A. Work packages completed by the team
- B. The rate of progress the team is making
- C. The number of timeboxes completed
- D. The speed that a minimum viable product is created

Which TWO statements about the typical tailoring of a checkpoint report in an agile environment are CORRECT?

1. It should be replaced by the project manager attending a daily stand-up.
2. It should be displayed in the form of an information radiator in a team room.
3. It should be produced when the amount to be delivered will result in tolerance being exceeded.
4. It should be produced in a product backlog in the form of prioritized user stories.

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

When creating the project product description, how should the purpose of the project product be defined?

- A. As an opportunity
- B. As a vision
- C. As an outcome
- D. As a goal

Which is a purpose of the plans theme?

- A. To identify any deviations from the project's objectives
- B. To control any approved changes to the baseline
- C. To monitor actual achievements against those planned
- D. To communicate the approach for delivering products

Which should be an objective of a retrospective?

- A. To identify many process improvements and implement them
- B. To identify key process improvements to implement in the next sprint
- C. To encourage the team to bond by allowing social activities to take place
- D. To focus on objective learning rather than subjective feelings and emotions

What is typically displayed on a board to show progress to people working on a project?

- A. Agilometer assessment
- B. Product backlog
- C. Information radiator
- D. User story

How is the 'learn from experience' principle applied in an agile context?

- A. By ensuring control through lots of short stages during innovative projects
- B. By using the Agilometer to assess risks associated with the agile way of working
- C. By continual customer involvement to obtain feedback during the project
- D. By prioritizing quality criteria to focus the project on the delivery of value

What information is NOT typically displayed on a burn chart?

- A. Effort remaining
- B. Team working agreements
- C. Actual amount of work done
- D. Amount of time elapsed

What should be emphasized when tailoring the PRINCE2 Progress theme?

- A. Monitoring what is being delivered
- B. Tracking time and cost
- C. Planning resources
- D. Assessing the impact of risks

When should PRINCE2 Agile be used?

- A. When a team is created to deliver a specific product
- B. When delivering an ongoing service to a customer
- C. When an established team performs product maintenance
- D. When simple requests to update a product are implemented