



- Expert Verified, Online, **Free**.

Once the make-or-buy analysis is completed, which document defines the project delivery method?

- A. Procurement statement of work (SOW)
- B. Procurement strategy
- C. Terms of reference
- D. Change request

Suggested Answer: B

Community vote distribution

B (78%)

A (22%)

🗨️ **formosaHorus** 1 month, 4 weeks ago

Selected Answer: B

The answer is B
upvoted 1 times

🗨️ **shubu2276** 5 months, 2 weeks ago

Selected Answer: B

B is correct.

Once the make-or-buy analysis is completed, the document that defines the project delivery method is the "Procurement Strategy." The procurement strategy outlines how the project will obtain the necessary goods, services, or works. It includes decisions on whether to make in-house, buy from external sources, or use a combination of both approaches. The procurement strategy is a key component of the overall project management plan and helps guide the procurement activities throughout the project.

upvoted 1 times

🗨️ **Assad1981** 9 months, 1 week ago

The option B is coreect
upvoted 1 times

🗨️ **Cam77** 1 year ago

Selected Answer: B

The answer is B.
upvoted 2 times

🗨️ **ChymKuBoy** 1 year, 1 month ago

B is done
upvoted 1 times

🗨️ **ThatAngie** 1 year, 2 months ago

B! - answer
upvoted 1 times

🗨️ **jenza** 1 year, 2 months ago

Selected Answer: B

B - woo!
upvoted 1 times

🗨️ **Raindrop79** 1 year, 3 months ago

Pg 476 PMBOK 6th Procurement strategy
upvoted 2 times

🗨️ **bob523523** 1 year, 3 months ago

B. Procurement strategy.
upvoted 1 times

🗨️ **ShashankJi** 1 year, 4 months ago

B is the answer.

upvoted 1 times

🗨️ 👤 **FinnyNJeena** 1 year, 5 months ago

B is correct

upvoted 1 times

🗨️ 👤 **Judmir** 1 year, 6 months ago

Selected Answer: B

B is correct

upvoted 1 times

🗨️ 👤 **Judmir** 1 year, 6 months ago

B i correct.

upvoted 1 times

🗨️ 👤 **anfacar** 1 year, 6 months ago

B is correct: Review Chapter 12.1.3.2 - Procurement Strategy

upvoted 1 times

🗨️ 👤 **ld212903** 1 year, 6 months ago

Selected Answer: B

12.1.3.2 - procurement strategy should be identified once make-or-buy analysis is complete

upvoted 1 times

🗨️ 👤 **meg002** 1 year, 6 months ago

Selected Answer: A

A is the correct answer. SOW is the only documents referenced here

upvoted 2 times

🗨️ 👤 **meg002** 1 year, 6 months ago

A is the correct answer

upvoted 1 times

A project is just beginning, and management creates a long list of potential stakeholders. Which statement about identifying and engaging stakeholder, is correct?

- A. The project manager should identify and deal with stakeholders only during the execution phase.
- B. Stakeholder satisfaction should be identified immediately and managed as a project objective.
- C. The project manager should focus on project objectives and deal with stakeholders as a secondary priority.
- D. Stakeholder satisfaction is the most important goal, and project objectives should be considered a secondary priority.

Suggested Answer: B

Community vote distribution

B (100%)

 **thandimah** 5 months ago

Selected Answer: B

B is correct

upvoted 1 times

 **Assad1981** 1 year, 3 months ago


The option B is correct

upvoted 1 times

 **ThatAngie** 1 year, 8 months ago

B- page 504 to 505 PMBOB 6

upvoted 1 times

 **jenza** 1 year, 8 months ago

Selected Answer: B

B - stakeholders are v important

upvoted 1 times

 **bob523523** 1 year, 9 months ago

B. Stakeholder satisfaction should be identified immediately and managed as a project objective.

Identifying and engaging stakeholders is a critical component of project management, and it should be done as early as possible in the project life cycle. This is because stakeholders can have a significant impact on the success of a project, and their needs and expectations must be taken into account during the planning and execution phases.

upvoted 4 times

Which is an example of leveraging evolving trends and emerging practices in Project Integration Management?

- A. Hybrid methodologies
- B. Risk register updates
- C. Outsourced project resources
- D. Reliance on lessons learned documents

Suggested Answer: A

Community vote distribution

A (70%)

D (30%)

🗳️ **JaydenLEEE** 2 months, 4 weeks ago

I don't see this reference in PMBOK 7e
upvoted 1 times

🗳️ **Assad1981** 3 months ago

The option A is correct
upvoted 1 times

🗳️ **theplaceholder** 4 months, 2 weeks ago

Selected Answer: A

Definitely A
upvoted 1 times

🗳️ **Cam77** 6 months, 3 weeks ago

Selected Answer: A

The answer is A. Hybrid methodologies. PMBOK 6e pg. 73
upvoted 3 times

🗳️ **PM01950** 6 months, 3 weeks ago

Selected Answer: A

Hybrid methodologies
upvoted 2 times

🗳️ **Riles4** 7 months ago

Selected Answer: A

Hybrid Methodologies is discussed in the exam prep course I took.
upvoted 2 times

🗳️ **ThatAngie** 8 months, 1 week ago

A - pg 73 , PMBOK 6
upvoted 3 times

🗳️ **jenza** 8 months, 2 weeks ago

Selected Answer: D

D but not sure
upvoted 1 times

🗳️ **bob523523** 9 months, 2 weeks ago

A. Hybrid methodologies.
upvoted 1 times

🗳️ **mfourati** 1 year ago

Selected Answer: D

These are conclusions which can be made at the end of the project
upvoted 2 times

What should a project manager use to determine how much money is needed to complete a project?

- A. Earned value management (EVM)
- B. Estimate at completion (EAC)
- C. Earned value analysis (EVA)
- D. Budget at completion (BAC)

Suggested Answer: C

Community vote distribution

C (67%)

B (33%)

UCAEDU Highly Voted 2 years, 3 months ago

Estimate at Completion (EAC). The expected total cost of completing all work expressed as the sum of the actual cost to date and the estimate to complete.

upvoted 13 times

emilianogalati Most Recent 4 months ago

Selected Answer: B

EAC: see figure 7, pag. 264 PMBOK6

upvoted 1 times

celticsun 10 months ago

Not sure about this answer, was thinking about EAC. Why is it C?

upvoted 1 times

shubu2276 11 months, 2 weeks ago

Selected Answer: B

B. Estimate at completion (EAC)

To determine how much money is needed to complete a project, a project manager should use the "Estimate at Completion (EAC)." EAC is a forecasting technique that provides an estimate of the total cost of completing the project based on the project's performance up to a certain point. It considers the actual costs incurred, work performed, and any variances from the original budget.

upvoted 1 times

lifelong_learner 1 year, 2 months ago

why it's not the answer A?

upvoted 1 times

Assad1981 1 year, 3 months ago

The option B is more relevant

upvoted 1 times

garlicbread 1 year, 5 months ago

Selected Answer: B

Estimate at Completion (EAC). The expected total cost of completing all work expressed as the sum of the actual cost to date and the estimate to complete.

upvoted 1 times

JC92 1 year, 8 months ago

Selected Answer: C

I believe the thing to focus on for this question is the fact that Earned Value Analysis encompasses EAC as well as BAC making this the best answer.

upvoted 4 times

koryryan 1 year, 6 months ago

I thought B, thanks for the clarification.

upvoted 1 times

🗨️ 👤 **AyandaCAPM** 1 year, 8 months ago

Selected Answer: C

Earned Value Analysis (EVA) is an industry standard method of measuring a project's progress at any given point in time, forecasting its completion date and final cost, and analyzing variances in the schedule and budget as the project proceeds

Estimate at Completion is the current expectation of the total costs of a project once completed

upvoted 2 times

🗨️ 👤 **bob523523** 1 year, 9 months ago

B. Estimate at completion (EAC)

upvoted 1 times

🗨️ 👤 **anfacar** 2 years ago

The money needed to complete a project is given by ETC. EAC is the total expected money at the end of project. ETC is one of the possible parameters of EVA analysis. As ETC is not there then EVA is the most correct

upvoted 2 times

🗨️ 👤 **meg002** 2 years ago

Correct Answer is B

upvoted 1 times

🗨️ 👤 **UCAEDU** 2 years, 3 months ago

Earned value analysis (EVA). Earned value analysis compares the performance measurement baseline to the actual schedule and cost performance.

upvoted 2 times

The project manager is creating the communications management plan. Which group of inputs is required to begin?

- A. Work performance reports, change requests, and risk register
- B. Work performance data, project documents, and stakeholder engagement plan
- C. Project charter, project management plan, and project documents
- D. Work performance data, stakeholder register, and team management plan

Suggested Answer: C

Community vote distribution

C (100%)

🗳️ 👤 **MoonManBlue** Highly Voted 👍 3 years, 3 months ago

C-Project Charter, Project Management Plan, Project Documents 10.1
upvoted 7 times

🗳️ 👤 **Assad1981** Most Recent 🕒 3 months ago

Option C
upvoted 2 times

🗳️ 👤 **Ajilox5** 5 months, 2 weeks ago

C is the right answer
upvoted 1 times

🗳️ 👤 **ghjuh1** 6 months ago

10.1 Plan Communications
Management

.1 Inputs

.1 Project charter

.2 Project management plan

.3 Project documents

.4 Enterprise environmental
factors

.5 Organizational process assets
upvoted 1 times

🗳️ 👤 **ChymKuBoy** 7 months, 2 weeks ago

Selected Answer: C

C for sure
upvoted 1 times

🗳️ 👤 **jenza** 8 months, 2 weeks ago

Selected Answer: C

C - charter, pm plan, and docs
upvoted 1 times

🗳️ 👤 **AyandaCAPM** 8 months, 2 weeks ago

Selected Answer: C

To create the Plan Communications Management, necessary inputs are needed such as the project management plan, organizational process assets, and enterprise environmental factors. The project manager also needs to get the stakeholder register to know who the stakeholders are.
upvoted 1 times

🗳️ 👤 **bob523523** 9 months, 2 weeks ago

C. Project charter, project management plan, and project documents
upvoted 1 times

A project is in progress and about to move to a different phase, according to the plan. This will be a good opportunity for the project manager to:

- A. create the project management plan.
- B. identify the project objectives.
- C. review and update stakeholder engagement.
- D. create the schedule baseline.

Suggested Answer: C

Community vote distribution

C (100%)

🗳️ 👤 **MoonManBlue** Highly Voted 👍 3 years, 3 months ago

C-Review and update stakeholder engagement
upvoted 6 times

🗳️ 👤 **Assad1981** Most Recent 🕒 3 months ago

C is more appropriate answer
upvoted 1 times

🗳️ 👤 **koryryan** 6 months, 1 week ago

Selected Answer: C

C is correct
upvoted 1 times

🗳️ 👤 **ChymKuBoy** 7 months, 2 weeks ago

Selected Answer: C

C for sure
upvoted 1 times

🗳️ 👤 **jenza** 8 months, 2 weeks ago

Selected Answer: C

C - update stakeholders
upvoted 1 times

🗳️ 👤 **jenza** 8 months, 2 weeks ago

C - update stakeholders
upvoted 1 times

🗳️ 👤 **bob523523** 9 months, 2 weeks ago

C. Review and update stakeholder engagement.
upvoted 1 times

🗳️ 👤 **bob523523** 9 months, 2 weeks ago

C. review and update stakeholder engagement.
upvoted 1 times

A new project has been set. Four main stakeholders besides the project manager and four other team members have been identified. How many communication channels are available?

- A. 8
- B. 18
- C. 36
- D. 40

Suggested Answer: C

Community vote distribution

C (100%)

🗳️ **MoonManBlue** Highly Voted 3 years, 9 months ago

C-35 $n*(n-1)/2 = 9*8/2 = 72/2 = 36$

upvoted 6 times

🗳️ **arjune** Most Recent 3 months, 2 weeks ago

C is correct using the formula $n*(n-1)/2$ where n represent the number of persons in the communication loop

upvoted 1 times

🗳️ **Assad1981** 9 months, 1 week ago

36 option c is correct according to formula $n(n-1)$ and $N = 9$

upvoted 1 times

🗳️ **Nasser100** 11 months, 4 weeks ago

$9(9-1)/2 = 36$

upvoted 3 times

🗳️ **ChymKuBoy** 1 year, 1 month ago

Selected Answer: C

if you have four main stakeholders, one project manager, and four other team members, then $N = 9$. Therefore, the number of communication channels available is $Ch = 9(9-1)/2 = 36$.

upvoted 4 times

🗳️ **bob523523** 1 year, 3 months ago

Selected Answer: C

My bad, it's C

upvoted 1 times

🗳️ **bob523523** 1 year, 3 months ago

The correct answer is B. 18.

The number of communication channels in a project is determined by the formula:

$$n(n-1)/2$$

where n is the number of stakeholders in the project.

upvoted 1 times

A project manager is preparing to meet with three crucial project stakeholders on a new project. Which tools and techniques can the project manager use to capture stakeholder interest?

- A. Review stakeholder register and meeting
- B. Data analysis and communication skills
- C. Data gathering and data analysis
- D. Communication skills and cultural awareness

Suggested Answer: D

Community vote distribution

D (60%)

C (23%)

B (17%)

 **claudiapatricia777** Highly Voted 2 years, 1 month ago

Selected Answer: D

Tools and Techniques in Manage Stakeholders Engagement process are:

- Expert Judgement
- Communications Skills (Feedback)
- Interpersonal and Team skills (Cultural awareness, Negotiation, Observation Conversation, Political Awareness, Conflict Management)
- Ground Rules
- Meetings

upvoted 14 times

 **AA2526** Most Recent 3 months, 1 week ago

Selected Answer: D

How I understood the question is that the PM is meeting new stakeholders and he wants to get them interested in the project (capture stakeholder interest). So he's not there to gather data but he is there to influence them to support the project/get them interested. So for this communication skills and cultural awareness would be correct

upvoted 1 times

 **shubu2276** 3 months, 1 week ago

Selected Answer: D

D. Communication skills and cultural awareness

To capture stakeholder interest, a project manager can use communication skills and cultural awareness. Understanding how to effectively communicate with stakeholders and being aware of cultural differences are crucial for building positive relationships and ensuring that the project's goals align with stakeholder expectations.

While other options may be relevant in stakeholder management, the combination of communication skills and cultural awareness is specifically focused on engaging stakeholders effectively. The project manager may also use tools such as the stakeholder register to review and understand stakeholder information, but the act of capturing stakeholder interest involves effective communication and cultural sensitivity.

upvoted 3 times

 **MATTEOBACIS** 5 months ago

Selected Answer: B

it's B

upvoted 1 times

 **Assad1981** 1 year, 3 months ago

In my opinion it's correct answer is C

upvoted 1 times

 **koryryan** 1 year, 6 months ago

Selected Answer: B

I think this is correct

upvoted 1 times

🗨️ **ChymKuBoy** 1 year, 7 months ago

Selected Answer: D

D. Communication skills and cultural awareness
upvoted 1 times

🗨️ **adingmaki** 1 year, 7 months ago

I think C. The PM is PREPARING which means plan. Nothing is being executed yet.

Plan Stakeholder Engagement: Data Analysis and Data gathering
upvoted 2 times

🗨️ **jenza** 1 year, 8 months ago

Selected Answer: C

C - data gathering and analysis
upvoted 2 times

🗨️ **bob523523** 1 year, 9 months ago

Selected Answer: D

D. Communication skills and cultural awareness.
upvoted 2 times

🗨️ **InsTori** 1 year, 11 months ago

Selected Answer: B

Capturing stakeholder interest to means capturing data regarding the engagement, part of Monitor Stakeholder Engagement, which has Communication Skills and Data Analysis as T&Ts. The way I read this is they are trying to determine how engaged these stakeholders are.
upvoted 4 times

🗨️ **kmanb** 1 year, 11 months ago

Selected Answer: C

According to Joseph Phillips course on Udemy. C is the most correct answer according to the ITTO plan stockholder engagement
upvoted 3 times

🗨️ **anfacar** 2 years ago

Selected Answer: C

I have doubts, its a new project and I think they are referring to plan stakeholder engagement. In that case data gathering and analisis will be the correct one.

Plan Stakeholders Engagement = process of developing approaches to involve project stakeholder based on their interests
upvoted 3 times

Select three processes that are associated with Project Schedule Management? (Choose three.)

- A. Define Activities
- B. Plan Resource Management
- C. Estimate Activity Durations
- D. Develop Schedule
- E. Acquire Resources

Suggested Answer: ACD

Community vote distribution

ACD (100%)

🗳️ 👤 **koryryan** 6 months, 1 week ago

Selected Answer: ACD

A,C, AND D

upvoted 1 times

🗳️ 👤 **jenza** 8 months, 2 weeks ago

Selected Answer: ACD

A, C, and D

upvoted 2 times

🗳️ 👤 **bob523523** 9 months, 2 weeks ago

Selected Answer: ACD

Option B (Plan Resource Management) and Option E (Acquire Resources) are not associated with Project Schedule Management. They are both associated with Project Resource Management.

upvoted 1 times

🗳️ 👤 **theplaceholder** 1 year ago

Selected Answer: ACD

Correct

upvoted 3 times

What are the project management processes associated with project quality management?

- A. Plan Quality Management, Manage Quality, and Control Quality
- B. Plan Quality Management, Manage Quality, and Cost of Quality
- C. Manage Quality, Customer Satisfaction, and Control Quality
- D. Customer Satisfaction, Control Quality, and Continuous Improvement

Suggested Answer: A

Community vote distribution

A (100%)

- 🗨️ **Ulrichng** Highly Voted 3 years, 2 months ago
A. Plan Quality Management, Manage Quality, and Control Quality
upvoted 7 times
- 🗨️ **Assad1981** Most Recent 3 months ago
Option A
upvoted 1 times
- 🗨️ **jenza** 8 months, 2 weeks ago
Selected Answer: A
A - plan, manage, and control
upvoted 2 times
- 🗨️ **ale1231** 2 years, 5 months ago
A. Plan Quality Management, Manage Quality, and Control Quality
upvoted 2 times
- 🗨️ **Kushal02** 3 years, 1 month ago
A. Plan Quality Management, Manage Quality, and Control Quality
upvoted 4 times

In an adaptive project environment, which action helps the project manager ensure that the team is comfortable with charges?

- A. Having control over the planning and delivery of the products without delegating decisions
- B. Giving access to information to the team and frequent team checkpoints
- C. Selecting different team members to take the project manager role during reviews with stakeholders
- D. Asking the control change board to approve changes before notifying the team

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ **Onz12** 6 months, 2 weeks ago

Selected Answer: B

B is correct

upvoted 1 times

🗨️ **Assad1981** 9 months, 1 week ago

Option B

upvoted 1 times

🗨️ **wineo38** 11 months, 2 weeks ago

Changes

upvoted 2 times

🗨️ **Skelehosea** 1 year ago

THE CORRECT IS B

upvoted 1 times

🗨️ **jenza** 1 year, 2 months ago

Selected Answer: B

B - frequent access and checkins

upvoted 1 times

🗨️ **Foxtrot** 1 year, 6 months ago

Is this CAPM? Not in PMBOK 6th ed.

upvoted 1 times

🗨️ **theplaceholder** 1 year, 6 months ago

Selected Answer: B

Correct

upvoted 1 times

The activity of tailoring is necessary because:

- A. the members of the project team need to select the appropriate order of every tool, technique, input, and output listed in the PMBOK Guide; this is required for all projects.
- B. each project is unique, and the members of the project team should select the appropriate tools, techniques, inputs, and outputs from the PMBOK Guide.
- C. the members of the project team need to understand the PMBOK Guide processes, which are applied to all projects.
- D. each project is unique, and the project team must plan how to apply all the tools, techniques, inputs, and outputs in the PMBOK Guide.

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ 👤 **simba21** 2 months, 3 weeks ago

Selected Answer: B

B is more appropriate
upvoted 1 times

🗨️ 👤 **Assad1981** 3 months ago

B is more appropriate
upvoted 1 times

🗨️ 👤 **AyandaCAPM** 8 months, 2 weeks ago

Selected Answer: B

each project is unique, therefore each team must choose how their want to execute their project
upvoted 3 times

🗨️ 👤 **AyandaCAPM** 8 months, 2 weeks ago

A project management standard may be customized into a systematic methodology by a professional body or an organization. This methodology may provide guidelines to further tailor specific projects based on their unique nature, like size, complexity, risks, etc. For example, processes, roles, and terminology may be tailored
upvoted 1 times

🗨️ 👤 **theplaceholder** 1 year ago

Selected Answer: B

You don't have to use all tools, just select the right ones for the job at hand
upvoted 3 times

🗨️ 👤 **Ulriching** 3 years, 2 months ago

B. Each project is unique, and the members of the project team should select the appropriate tools, techniques, inputs, and outputs from the PMBOK Guide.
upvoted 4 times

When developing the project schedule, a project manager uses decomposition and rolling wave planning techniques in this process:

- A. Develop Schedule
- B. Define Activities
- C. Define Scope
- D. Collect Requirements

Suggested Answer: B

Community vote distribution

B (100%)

 **Sumbo** Highly Voted 1 year, 5 months ago

according to the PMBOK guide it should be Develop a schedule: When developing the project schedule, a project manager uses decomposition and rolling wave planning techniques in the Develop Schedule process.

upvoted 5 times

 **bramirez593** 1 year ago


That's so untrue

upvoted 3 times

 **Ulrichng** Highly Voted 3 years, 8 months ago

B. Define Activities

upvoted 5 times

 **shubu2276** Most Recent 5 months, 2 weeks ago

Selected Answer: B

B. Define Activities

When developing the project schedule, the process that involves decomposition and rolling wave planning techniques is "Define Activities." In this process, the project manager breaks down the project work into smaller, more manageable components or activities. Decomposition is the technique of subdividing project deliverables and project work into smaller, more manageable parts.

upvoted 2 times

 **Assad1981** 9 months, 1 week ago

B is correct answer

upvoted 1 times

 **garlicbread** 11 months, 2 weeks ago

Rolling Wave Planning is one of the techniques in the 'Define Activities' process under Project Time Management.

upvoted 2 times

 **eminema07** 1 year, 1 month ago

Selected Answer: B

pg 185

upvoted 2 times

 **Navz** 1 year, 5 months ago

Processes that are performed continuously throughout the project. The process Define Activities may occur throughout the project life cycle, especially if the project uses rolling wave planning or an adaptive development approach. Many of the monitoring and control processes are ongoing from the start of the project, until it is closed out.

Decomposition and Rolling wave planning is a T&T of Define activities pg 174

upvoted 2 times

Which of the following tasks focuses on decomposing work packages?

- A. Adjust duration estimates
- B. Define activities
- C. Complete rolling wave planning
- D. Develop milestone list

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ **Assad1981** 3 months ago

B is correct

upvoted 1 times

🗨️ **ChymKuBoy** 7 months, 2 weeks ago

Selected Answer: B

B for sure

upvoted 2 times

🗨️ **Raindrop79** 9 months, 1 week ago

Pg 183 PMBOK 6th edn Define activities , the key benefit is to decompose work packages into schedule activities

upvoted 1 times

🗨️ **MoonManBlue** 3 years, 3 months ago

B-Define Activities-6.2

upvoted 2 times

During what project management process does the project manager invest the most effort into creating the work breakdown structure (WBS)?

- A. Initiating
- B. Planning
- C. Executing
- D. Monitoring and Controlling

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ 👤 **Assad1981** 3 months ago

B is best

upvoted 1 times

🗨️ 👤 **theplaceholder** 1 year ago

Selected Answer: B

After the project has been greenlit but before the work is actually done -- planning phase.

upvoted 2 times

Given the following information:

- ⇒ Activity A takes one week.
- ⇒ Activity B takes three weeks.
- ⇒ Activity C takes two weeks.
- ⇒ Activity D takes five weeks.
- ⇒ Activity A starts at the same time as Activity B.
- ⇒ Activity C follows Activity B and Activity A.
- ⇒ Activity D follows Activity C.

How long will it take to complete the project?

- A. 8 weeks
- B. 9 weeks
- C. 10 weeks
- D. 11 weeks

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ 👤 **CraigB83** 5 months ago

WAIT god damn AI
thats not right, it starts at week 6 and takes 5 weeks, thats 10 weeks not 11

Sorry!!
upvoted 1 times

🗨️ 👤 **CraigB83** 5 months ago

11 weeks:

Activity A starts and takes one week.
Activity B starts at the same time as Activity A and takes three weeks. So, at the end of Week 3, both A and B are complete.
Activity C follows A and B. Since A and B are complete at the end of Week 3, C starts in Week 4 and takes two weeks. So, at the end of Week 5, Activity C is complete.
Activity D follows C. Since C is complete at the end of Week 5, D starts in Week 6 and takes five weeks. So, at the end of Week 11, Activity D is complete.
Therefore, the total time to complete the project is 11 weeks.

upvoted 2 times

🗨️ 👤 **Raae** 1 year ago

Selected Answer: C

C.
Planning out the critical path is B>C>D for a total time of 10 weeks
upvoted 1 times

🗨️ 👤 **ChymKuBoy** 1 year, 1 month ago

Selected Answer: C

C for sure
5th week : A, B, C done
upvoted 1 times

🗨️ 👤 **Hungdv** 1 year, 4 months ago

C

The sum of the activity durations in the Critical Path is equal to the Project's Duration; therefore, a delay to any Critical Activity will result in a delay to the Project Completion Date.

upvoted 3 times

Which is an example of analogous estimating?

- A. Estimates are created by individuals or groups with specialized knowledge.
- B. Estimates are created by using information about resources of previous similar projects.
- C. Estimates are created by analyzing data.
- D. Estimates are created at the task level and aggregated upwards.

Suggested Answer: B

Community vote distribution

B (100%)

🗃️ 👤 **MoonManBlue** Highly Voted 👍 2 years, 9 months ago

B-Estimates are created from past projects
upvoted 7 times

🗃️ 👤 **ChymKuBoy** Most Recent 🕒 1 month, 1 week ago

Selected Answer: B

B for sure
upvoted 1 times

🗃️ 👤 **Navz** 5 months, 1 week ago

Analogous estimating is a technique for estimating the duration or cost of an activity or a project using historical data from a similar activity or project
page 200 PMBOK
upvoted 4 times

🗃️ 👤 **anfacar** 6 months, 2 weeks ago

Analogous is based on past knowlege. A) is not fully correct- a specialized knowledge does not imply cost knowlege (unless you are expert in a purchasing area)
upvoted 2 times

With regard to a project manager's sphere of influence in a project, which of the following does the project manager influence most directly?

- A. Suppliers
- B. Customers
- C. Governing bodies
- D. Project team

Suggested Answer: D

Community vote distribution

D (100%)

 **theplaceholder** Highly Voted 2 years ago

Selected Answer: D

this should hopefully be obvious
upvoted 8 times

 **emilianogalati** Most Recent 4 months ago

Selected Answer: D

D
This is due to the closest relationship a PM has with the team
upvoted 1 times

 **ChymKuBoy** 1 year, 7 months ago

Selected Answer: D

D for sure
upvoted 2 times

Which document can help a project manager to leverage historical project information?

- A. Lessons learned register
- B. Schedule baseline
- C. Work performance data
- D. Deliverable acceptance forms


Suggested Answer: A

Community vote distribution

A (100%)

  **ale1231** Highly Voted 1 year, 10 months ago

A. Lessons learned register
upvoted 6 times

  **Kushal02** Highly Voted 2 years, 7 months ago

Historical Information are stored in Lessons Learned Register
upvoted 6 times

  **ChymKuBoy** Most Recent 1 month, 1 week ago

Selected Answer: A

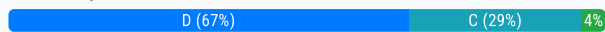
A for sure
upvoted 1 times

Which kind of communication should the project manager use when creating reports for government bodies?

- A. Hierarchical
- B. External
- C. Formal
- D. Official

Suggested Answer: D

Community vote distribution



DS00 Highly Voted 1 year, 9 months ago

Selected Answer: D

D is the accurate answer.

It's a poorly written question, asking for a KIND of communication. PMBOK 6th does not list KINDS. Instead it lists:

DIMENSIONS (pg 361): internal, external, formal, informal, hierarchical focus, official, unofficial, written and oral

METHODS (pg 374): interactive, push, pull

APPROACHES (pg 374): interpersonal, small group, public, mass, network and social computing

Based upon the choice of answers, its clear they are asking for a "dimension" of communication. The answer is not External communication *unless the government itself is a stakeholder*. From pg 361, 6th: "External: focus on external stakeholders such as customers, vendors, other projects, organizations, government, the public, and environmental advocates".

The only other dimension that mentions government is "Official: annual reports, reports to regulators or government bodies".

The accurate answer is (D) OFFICIAL. Whether the accurate answer is the correct answer depends on the test writers.

upvoted 9 times

Ulrichng Highly Voted 4 years, 2 months ago

D. Official

upvoted 8 times

Priyanka11 2 years, 1 month ago

Official: Annual reports; reports to regulators or government bodies.

upvoted 1 times

shubu2276 Most Recent 3 months, 1 week ago

Selected Answer: D

D. Official

When creating reports for government bodies, project managers should use official communication. Official communication is typically more formal, follows specific protocols, and adheres to the established standards and regulations of the government. It is important to convey information accurately, clearly, and in a manner that aligns with the official requirements and expectations of the government body.

While formal communication is a general characteristic of official communication, the term "official" specifically emphasizes the authoritative and sanctioned nature of the communication when dealing with government entities.

upvoted 1 times

Cam77 1 year, 6 months ago

Selected Answer: D

It's D, Official.

upvoted 1 times

ChymKuBoy 1 year, 7 months ago

Selected Answer: C

From Bing.

For creating reports for government bodies, it seems that a formal type of communication would be appropriate.

upvoted 1 times

🗨️ **[Removed]** 1 year, 8 months ago

Selected Answer: C

C is correct. among the options, Formal communication is the only type of communication that includes official communication. official communication is NOT a communication type itself.

upvoted 2 times

🗨️ **DS00** 1 year, 8 months ago

According to PMBOK 6th (pg 361), formal communication is a *dimension*, not a type.

upvoted 3 times

🗨️ **k_I_N_G** 1 year, 8 months ago

official is right

upvoted 1 times

🗨️ **Raindrop79** 1 year, 9 months ago

Pg 361 PMBOK 6th

Official. Annual reports; reports to regulators or government bodies

upvoted 2 times

🗨️ **Hungdv** 1 year, 10 months ago

C is answer

When creating reports for government bodies, the project manager should use formal communication. Formal communication is the official mode of communication in which information is documented and transmitted through prescribed channels. It is used to convey information to external stakeholders, such as government bodies, and requires careful attention to language and tone to ensure accuracy and professionalism.

upvoted 1 times

🗨️ **DJMCAPM** 1 year, 11 months ago

C is correct. among the options, Formal communication is the only type of communication that includes official communication. official communication is NOT a communication type itself.

upvoted 1 times

🗨️ **DS00** 1 year, 9 months ago

According the PMBOK, none of the answers are communication *types* themselves. PMBOK lists all these possible answers as *dimensions* of communication.

upvoted 2 times

🗨️ **Sumbo** 1 year, 11 months ago

Selected Answer: C

it is Formal communication. As there are 5 types of communication:

Interpersonal communication: This is the exchange of information between people, such as face-to-face conversations, phone calls, and video conferencing.

Written communication: This includes emails, letters, memos, reports, and project documents.

Formal communication: This is the official communication that follows established procedures and channels, such as project status reports and change requests.

Informal communication: This is the spontaneous exchange of information that occurs within the project team, such as hallway conversations and impromptu meetings.

Visual communication: This includes the use of diagrams, charts, graphs, and other visual aids to convey information.

upvoted 4 times

🗨️ **DS00** 1 year, 8 months ago

NO. First, the PMBOK 6th doesn't list "types" of communication. Interpersonal communication is an "approach". Written is a *dimension*.

Formal and informal are *dimensions*. Second, The definition of formal does not mention government bodies. 2 dimensions mention government bodies: external and official. External communications mentions government but only in the role of stakeholder. If the government is not a stakeholder, the answer must be OFFICIAL.

upvoted 2 times

🗨️ **anfacar** 2 years ago

Selected Answer: D

The communication is both external and official. However in my opinion Official is more correct as we are sending a report. External would be if we are sending an acknowledge, anouncement or feedback for example

Official: Annual reports, reports to regulators or government p361

upvoted 3 times

🗨️ 👤 **Id212903** 2 years ago

Selected Answer: D

D - the "official" definition in the PMBOK refers to government bodies (as referenced in the question). key word here is "bodies"

upvoted 2 times

🗨️ 👤 **anfacar** 2 years ago

and report

upvoted 1 times

🗨️ 👤 **theplaceholder** 2 years ago

Selected Answer: B

Other exam dump sites have B as the answer -- see meg002's answer for a complete description from the PMI website

upvoted 1 times

🗨️ 👤 **meg002** 2 years ago

The answer is B. External communication refers to exchange of information between the organization and an entity or individual from outside the organization, for example the customers, clients, investors, suppliers, government bodies, society, and the general public

upvoted 2 times

🗨️ 👤 **MoonManBlue** 4 years, 3 months ago

B-External p.361

upvoted 4 times

Which is the main benefit of managing and tailoring strategies in the Stakeholder Engagement process?

- A. Increased support and minimized resistance from stakeholders
- B. Increased performance of the project team
- C. Maintenance of stakeholder satisfaction because costs and scope are under control
- D. Updated project documents, as requested by stakeholders

Suggested Answer: A

Community vote distribution

A (58%)

B (42%)

🗳️ **Rocket20** Highly Voted 5 months, 3 weeks ago

A. See 13.3 Manage Stakeholder Engagement in the PMBOK

The Key Benefit of this process is to allow the project manager to increase support and minimize resistance from stakeholders
upvoted 6 times

🗳️ **Akas2211** Most Recent 1 month, 1 week ago

Selected Answer: A

A 100%

upvoted 1 times

🗳️ **theplaceholder** 4 months, 2 weeks ago

Selected Answer: A

100% A

upvoted 1 times

🗳️ **Cam77** 6 months, 3 weeks ago

Selected Answer: A

It's A for sure.

upvoted 2 times

🗳️ **Cam77** 6 months, 3 weeks ago

Selected Answer: A

A seems obvious to me.

upvoted 2 times

🗳️ **ChymKuBoy** 7 months, 2 weeks ago

Selected Answer: A

From Bing.

upvoted 1 times

🗳️ **CalvinthePM** 9 months, 3 weeks ago

Selected Answer: B

A. Stakeholder Engagement is about persuading stakeholders to support the project.

upvoted 4 times

🗳️ **Hungdv** 10 months, 1 week ago

It should be A

upvoted 1 times

🗳️ **mlk1825** 10 months, 3 weeks ago

PG. 523

upvoted 1 times

🗳️ **DJMCAPM** 11 months ago

A is correct


upvoted 1 times

🗳️ **anfacer** 1 year ago

Selected Answer: B



Tailoring strategies comes from Monitor Stakeholder Engagement and the benefits is increase efficiency and effectiveness. Then B should be correct

upvoted 1 times

  **UlrichIng** 3 years, 2 months ago

C. Maintenance of stakeholder satisfaction because costs and scope are under control

upvoted 1 times

  **MoonManBlue** 3 years, 3 months ago

If the question specified Manage Stakeholder Engagement, then the answer would be A-Increased support and minimize resistance from stakeholders

upvoted 2 times

How can a project manager evaluate project team development?

- A. Produce team performance assessments
- B. Hold weekly meetings to engage every member
- C. Complete a personal skill assessment on each team member
- D. Provide recognition awards to team members

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ 👤 **MoonManBlue** Highly Voted 👍 2 years, 9 months ago

A-Produce team assessments-9.4.2.7

upvoted 6 times

🗨️ 👤 **ChymKuBoy** Most Recent 🕒 1 month, 1 week ago

Selected Answer: A

A for sure

upvoted 1 times

The project manager is dividing the project scope into smaller pieces, and repeating this process until no more subdivisions are required. At this point the project manager is able to estimate costs and activities for each element. What are these elements called?

- A. Project activities
- B. Work packages
- C. Planning packages
- D. Project deliverables

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ 👤 **Pradnyasachin** Highly Voted 👍 1 month, 1 week ago

Selected Answer: B

Work Packages are smallest part of Project scope.
upvoted 5 times

🗨️ 👤 **ChymKuBoy** Most Recent 🕒 7 months, 2 weeks ago

Selected Answer: B

B for sure
upvoted 1 times

🗨️ 👤 **Hungdv** 10 months, 1 week ago

Answer is B
upvoted 1 times

🗨️ 👤 **meg002** 1 year ago

The answer is B. The main benefit of work packages is that as part of a work breakdown structure, they break down larger projects into more manageable work.
upvoted 4 times

Which tools and techniques will a project manager use to develop a project charter?

- A. Project manager experience, expert judgment, scope statement, and meetings
- B. Lessons learned database, interpersonal and team skills, cost baseline, and meetings
- C. Expert judgment, data gathering, scope statement, schedule baseline, and meetings
- D. Expert judgment, data gathering, interpersonal and team skills, and meetings

Suggested Answer: D

Community vote distribution

D (89%) 11%

🗨️ 👤 **ASCAPM** 4 months ago

Selected Answer: D

D. Expert judgment, data gathering, interpersonal and team skills, and meetings

The others options include Scope Baseline, Schedule Baseline or the Cost Baseline that are Outputs or Inputs not Tools and Techniques
upvoted 1 times

🗨️ 👤 **Cam77** 6 months, 3 weeks ago

Selected Answer: D

D is correct. Ignore Ibrahim
upvoted 1 times

🗨️ 👤 **ChymKuBoy** 7 months, 2 weeks ago

Selected Answer: D

D for sure.
Expert judgment, data gathering, interpersonal and team skills, and meetings.
upvoted 2 times

🗨️ 👤 **Ibrahim_M** 8 months, 1 week ago

Selected Answer: A

Option D includes expert judgment, data gathering, interpersonal and team skills, and meetings, which are all important tools and techniques in developing a project charter. However, it does not include the scope statement, which is necessary for defining the project's objectives, goals, and boundaries. Therefore, option A is the correct answer as it includes all the necessary elements for developing a comprehensive project charter.
upvoted 1 times

🗨️ 👤 **AKCrause** 8 months, 1 week ago

They are asking for tools and techniques and the scope statement is an input, not a tool and technique
upvoted 3 times

🗨️ 👤 **Ibrahim_M** 8 months, 1 week ago

aNSWER SHOULD BE OPTION A
upvoted 1 times

🗨️ 👤 **anfacar** 1 year ago

Selected Answer: D

D, all other options requires baselines which are not created by then
upvoted 4 times

🗨️ 👤 **UlrichIng** 3 years, 2 months ago

4.1 DEVELOP PROJECT CHARTER
D. Expert judgment, data gathering, interpersonal and team skills, and meetings
upvoted 3 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

D-Expert Judgement, Data Gathering, Interpersonal and team skills, Meetings 4.1
upvoted 2 times

Which key benefit can a project manager obtain by identifying stakeholders?

- A. Identify the appropriate focus for engagement of each stakeholder
- B. Assess the risk exposure for each stakeholder
- C. Map stakeholder power and influence grid
- D. Identify the appropriate channels of communication with all stakeholders

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ 👤 **Shanu_23** 1 month, 1 week ago

Selected Answer: A

A IS CORRECT

upvoted 1 times

🗨️ 👤 **MoonManBlue** 2 years, 9 months ago

A-ID the appropriate focus for engagement of each stakeholder-13.1

upvoted 2 times

The project team is inspecting the completed project scope to determine if the requirements have been satisfied. What is the result of this inspection?

- A. Accepted deliverables
- B. Planning packages
- C. Verified deliverables
- D. Work packages

Suggested Answer: C

Community vote distribution

C (100%)

- 🗨️ **HPouria** 2 months, 2 weeks ago
validate scope or control quality , which one ?
upvoted 1 times
- 🗨️ **pahkhu** 5 months, 3 weeks ago
Quality determines verified deliverables
upvoted 1 times
- 🗨️ **ChymKuBoy** 7 months, 2 weeks ago
Selected Answer: C
C for sure
upvoted 1 times
- 🗨️ **Hungdv** 10 months, 1 week ago
C is answer
upvoted 2 times
- 🗨️ **DJMCAPM** 11 months ago
this is scope validation. the answer is A
upvoted 3 times
- 🗨️ **me22** 1 year ago
pg 163...Validate Scope (6th ed.) "verified deliverables"
upvoted 3 times
- 🗨️ **anfacar** 1 year ago
Selected Answer: C
After a deliverable the project team verify compliance. If pass then is the customer who should accept it.
Deliberable->Verified Deliberable->Accepted Deliverable
upvoted 2 times
- 🗨️ **meg002** 1 year ago
Correct answer is C. Verified Deliverables and Validated Changes Two important outputs of the Control Quality process are Verified Deliverables and Validated changes. And after going through this article you will understand why we cover them together. As soon as a Deliverable of the project is ready, the project team inspects it to find any defects.
upvoted 1 times
- 🗨️ **Olamipo** 2 years, 9 months ago
Control Quality, page 298 6th edition
upvoted 2 times
- 🗨️ **UlrichIng** 3 years, 2 months ago
validate scope
upvoted 1 times


Which are the most important competencies required for a project manager?

- A. Leadership, bilingualism, experience, and technical knowledge
- B. PMP certification, experience, technical knowledge, and post-graduate education
- C. Leadership, strategic and business management, project management knowledge, and technical knowledge
- D. Communication skills, project management knowledge, PMP certification, and availability to travel

Suggested Answer: C

Community vote distribution

C (100%)

 **zbeccapm** 6 months, 3 weeks ago


Selected Answer: C

I agree that it is C, but Communication skills are very much necessary for PM's
upvoted 1 times

 **ChymKuBoy** 7 months, 2 weeks ago


Selected Answer: C

C for sure
upvoted 1 times

 **Ibrahim_M** 8 months, 1 week ago

Selected Answer: C

Option B is not the correct answer as PMP certification and post-graduate education are valuable BUT are not the most important competencies required for a project manager.
upvoted 1 times

 **UlrichIng** 3 years, 2 months ago

Page 52 of 6th edition

The project manager is not expected to perform every role on the project, but should possess project management knowledge, technical knowledge, understanding, and experience. The project manager provides the project team with leadership, planning, and coordination through communications. The project manager provides written communications (e.g., documented plans and schedules) and communicates in real time with the team using meetings and verbal or nonverbal cues.
upvoted 2 times

 **MoonManBlue** 3 years, 3 months ago

I dont think this is in the 6th edition, and any PM's living in 2020 know that ability to travel is irrelevant!
upvoted 3 times

Which is the correct hierarchy in a project environment, from most to least inclusive?


- A. Projects, portfolios, then programs
- B. Portfolios, programs, then projects
- C. Portfolios, projects, then programs
- D. Projects, programs, then portfolios

Suggested Answer: B

Community vote distribution

B (100%)



 **ChymKuBoy** 1 month, 1 week ago

Selected Answer: B

It should be B

upvoted 1 times

 **Navz** 5 months, 3 weeks ago

B is the correct answer

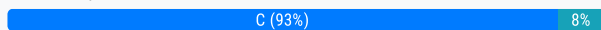
upvoted 3 times

Two members of the team are having a conflict. The project manager decides that, in this case, the best solution is to bring some degree of satisfaction to all parties in order to temporarily or partially resolve the problem.
Which technique should the project manager use?

- A. Withdraw/Avoid
- B. Smooth/Accommodate
- C. Compromise/Reconcile
- D. Collaborate/Problem Solve

Suggested Answer: C

Community vote distribution



Id212903 Highly Voted 2 years ago

Selected Answer: C

C

Compromise/reconcile. Searching for solutions that bring some degree of satisfaction to all parties in order to temporarily or partially resolve the conflict. This approach occasionally results in a lose-lose situation.

Smooth/accommodate: Emphasizing areas of agreement rather than areas of difference

upvoted 12 times

Kanabi Highly Voted 2 years ago

Selected Answer: C

exact wording:

Compromise/reconcile. Searching for solutions that bring some degree of satisfaction to all parties in order to temporarily or partially resolve the conflict. This approach occasionally results in a lose-lose situation.

upvoted 7 times

Andrew_1980 Most Recent 6 months ago

B should be right as it is a temporary solution with partial satisfaction to all

upvoted 1 times

Erry12 6 months, 3 weeks ago

Pag 349, Compromise/reconcile technique explanation

upvoted 1 times

Akas2211 1 year, 1 month ago

Selected Answer: C

C 100%

upvoted 1 times

Ajilox5 1 year, 5 months ago

Selected Answer: C

C should be correct

upvoted 1 times

[Removed] 1 year, 6 months ago

Selected Answer: C

As others have said below, there's really no mention of WHY it should be B. This answer is wrong. It should be compromise/reconcile. They bring some degree of satisfaction to all parties for a temporary or partial resolve of conflict.

upvoted 3 times

Skelehosea 1 year, 6 months ago

Selected Answer: B

B is the correct answer, smoothing provides a temporary solution.

upvoted 1 times

☒ **Cam77** 1 year, 6 months ago

Selected Answer: C

Everyone agrees it's C.

upvoted 1 times

☒ **zbekcapm** 1 year, 6 months ago

Selected Answer: C

Compromise

upvoted 1 times

☒ **Raae** 1 year, 6 months ago

Selected Answer: C

Compromise/Reconcile

Both parties don't get a complete resolution and the solution is not permanent

upvoted 2 times

☒ **ChymKuBoy** 1 year, 7 months ago

Selected Answer: C

C for sure

upvoted 1 times

☒ **Ibrahim_M** 1 year, 8 months ago

Selected Answer: B

The technique that the project manager should use in this case is B. Smooth/Accommodate. This technique involves playing down differences while emphasizing common interests. The project manager should aim to create a temporary or partial solution to the conflict that satisfies all parties to some degree. This approach may be appropriate when the issue at hand is not critical and when there are time constraints.

upvoted 2 times

☒ **k_J_N_G** 1 year, 8 months ago

Selected Answer: C

RIGHT ONE

upvoted 2 times

☒ **Hicks_747** 1 year, 9 months ago

The Answer provided is wrong. The correct answer is C. Compromise/Smoothing. Check PMBOK 6th Edition, pg 349.

upvoted 1 times

☒ **CalvinthePM** 1 year, 9 months ago

Smooth/accommodate. Emphasizing areas of agreement rather than areas of difference; conceding one's position to the needs of others to maintain harmony and relationships.

Compromise/reconcile. Searching for solutions that bring some degree of satisfaction to all parties in order to temporarily or partially resolve the conflict. This approach occasionally results in a lose-lose situation.

upvoted 2 times

☒ **Peri_** 2 years ago

C

pmbok 9.5.2.1

upvoted 2 times

Which process determines the correctness of deliverables?

- A. Verify Deliverables
- B. Validate Deliverables
- C. Review Deliverables
- D. Analyze Deliverables

Suggested Answer: A

Community vote distribution

A (89%) 11%

🗨️ **MoonManBlue** Highly Voted 4 years, 3 months ago

A-Verified deliverables are deliverables that are checked for correctness through the Quality control process
upvoted 11 times

🗨️ **me22** Highly Voted 2 years, 2 months ago

Verified Deliverables:- The goal of the control quality process is to determine the correctness of the deliverables, with "correctness" meaning whether they conform or not to the requirements set out at the beginning of the project.
Therefore, A would be the best choice; see Control Quality: Outputs.
upvoted 9 times

🗨️ **DEBRA26Solman** Most Recent 2 months, 2 weeks ago

Selected Answer: C

C. Review Deliverables, or more specifically, Control Quality.

Control Quality : This process focuses on evaluating the project's deliverables and work to ensure they fulfill the quality requirements specified for them. It involves using inspection techniques to measure and test deliverables against pre-defined standards and criteria. If the deliverables are found to align with these standards, they are considered verified deliverables. The goal of the Control Quality process is to ensure the project outputs are complete, correct, and meet customer expectations. The Control Quality process is about
upvoted 1 times

🗨️ **Erry12** 6 months, 3 weeks ago

In Glossary, pag 725 6th edition, it reports definition of verified deliverables, so A is the correct answer
upvoted 1 times

🗨️ **Buffettf** 1 year, 1 month ago

4.12 Validate Requirements BA Practitioners Guide
upvoted 1 times

🗨️ **ChymKuBoy** 1 year, 7 months ago

Selected Answer: A

A for sure
upvoted 1 times

🗨️ **adingmaki** 1 year, 7 months ago

Verified Deliverables is an output. Not a process.

But I'm going with it. Other choices are just ..wrong..
upvoted 2 times

🗨️ **k_I_N_G** 1 year, 8 months ago

Selected Answer: A

validate scope is process .. not deliverable
upvoted 1 times

🗨️ **DJMCAPM** 1 year, 11 months ago

A is the correct answer
upvoted 2 times

🗨️ 👤 **MV87** 2 years ago

Selected Answer: A

Verified Deliverables

upvoted 3 times

🗨️ 👤 **Jay17071983** 2 years, 1 month ago

Correct Process name is Validate Scope

upvoted 1 times

🗨️ 👤 **Gab2308** 2 years, 1 month ago

The answer is A

upvoted 2 times

🗨️ 👤 **claudiapatria777** 2 years, 1 month ago

Selected Answer: A

Verified Deliverables

upvoted 3 times


Why is tailoring required in a project?

- A. Because a one-size-fits-all approach avoids complications and saves time
- B. Because every project is unique and not every tool, technique, input, or output identified in the PMBOK Guide is required
- C. Because tailoring allows us to identify the techniques, procedures, and system practices used by those in the project
- D. Project managers should apply every process in the PMBOK Guide to the project, so tailoring is not required

Suggested Answer: B


Community vote distribution

B (100%)

 **wineo38** 5 months, 2 weeks ago

Selected Answer: B


Unique is the key
upvoted 1 times

 **Rocket20** 5 months, 3 weeks ago

B. Every project is UNIQUE
upvoted 1 times

 **Navz** 1 year ago

Key word - Unique
upvoted 2 times

 **MoonManBlue** 3 years, 3 months ago

B-Every project is unique
upvoted 4 times

Company A has just been notified about a new legal requirement for its business operations. What is the classification of this item?

- A. Internal enterprise environmental factor
- B. Risk register database
- C. External enterprise environmental factor
- D. Organizational process asset

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ 👤 **ChymKuBoy** 1 month, 1 week ago

Selected Answer: C

C for sure

upvoted 1 times

🗨️ 👤 **Hosy2** 1 month, 3 weeks ago

C is the correct answer

upvoted 1 times

🗨️ 👤 **ale1231** 1 year, 10 months ago

C. External enterprise environmental factor

upvoted 4 times

🗨️ 👤 **Wenwz** 2 years, 2 months ago

should be C REF: <https://pmstudycircle.com/2012/01/enterprise-environmental-factors-organizational-process-assets/>

upvoted 2 times

Which of the following documents are created as part of Project Integration Management?

- A. Project charter and project management plan
- B. Communications management plan and scope management plan
- C. Quality management plan and risk management plan
- D. Project scope statement and communications management plan

Suggested Answer: A

Community vote distribution

A (100%)

🗃️ 👤 **MoonManBlue** Highly Voted 👍 3 years, 3 months ago

A-Project Charter and Project Management Plan
upvoted 6 times

🗃️ 👤 **theplaceholder** Most Recent 🕒 4 months, 3 weeks ago

Selected Answer: A

Correct
upvoted 1 times

🗃️ 👤 **Rocket20** 5 months, 3 weeks ago

A. Project Charter is developed in integration See PMBOK chapter 4. 4.1 Develop Project Charter 4.2 Develop Project Management Plan Answer is A
upvoted 1 times

A project manager is working on an estimate. The project team is estimating each work package and then finding the total of all the work packages.

Which technique is the project manager using?

- A. Three-point estimating
- B. Parametric estimating
- C. Bottom-up estimating
- D. Data analysis

Suggested Answer: C

Community vote distribution

C (100%)

🗉 👤 **Raindrop79** Highly Voted 👍 9 months, 1 week ago

Pg 244 PMBOK 6th

Bottom-up estimating is a method of estimating a component of work. The cost of individual work packages or activities is estimated to the greatest level of specified detail. The detailed cost is then summarized or "rolled up" to higher levels for subsequent reporting and tracking purposes.

upvoted 6 times

🗉 👤 **Pradnyasachin** Most Recent 🕒 3 weeks, 1 day ago

Selected Answer: C

Bottom-up estimating involves estimating the individual components or work packages of a project separately and then aggregating these estimates to calculate the total project estimate. It offers a more detailed and accurate estimation by breaking down the project into smaller, more manageable parts, and then summing up these estimates to derive the total.

upvoted 1 times

🗉 👤 **Magdgreat** 2 months, 2 weeks ago

c, bottom up Estimate

upvoted 1 times

🗉 👤 **Hungdv** 10 months, 1 week ago

C is answer

upvoted 2 times

A project manager is updating their CV or resume and realizes that they need to improve skills related to expertise in the industry and organizational knowledge.

Which dimension of PMI's Talent Triangle best relates to this need to improve?

- A. Strategic and business management skills
- B. Leadership skills
- C. Technical project management
- D. Organizational management

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ **Hungdv** Highly Voted 👍 4 months, 1 week ago

A is answer

Technical project management: The knowledge, skills, and behaviours related to specific domains of the project, program, and portfolio management. The technical aspects of performing one's role.

Leadership: The knowledge, skills, and behaviours needed to guide, motivate, and direct a team, to help an organization achieve its business goals.

Strategic and business management: The knowledge of and expertise in the industry and organization that enhanced performance and better delivers business outcomes.

upvoted 5 times

🗨️ **ChymKuBoy** Most Recent 🕒 1 month, 1 week ago

Selected Answer: A

A for sure

upvoted 1 times

🗨️ **Ibrahim_M** 2 months, 1 week ago

Selected Answer: A

The correct answer is A. Strategic and business management skills.

The Talent Triangle is a framework developed by PMI that defines the three competencies that a project manager should possess. These competencies are technical project management, leadership, and strategic and business management skills.

upvoted 4 times

🗨️ **DJMCAPM** 4 months, 4 weeks ago

the correct answer is C

upvoted 1 times

Which project documents can determine the budget?

- A. Procurement documents, contracts, requirements documentation, and basis of estimates
- B. Basis of estimates, cost estimates, project schedule, and risk register
- C. Business case, project charter, statement of work, and cost estimates
- D. Scope baseline, resource management plan, activity list, and assumption log

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ 👤 **MoonManBlue** Highly Voted 👍 2 years, 9 months ago

B-Basis of Estimates, Cost Estimates, Project Schedule, Risk Register-7.3
upvoted 5 times

🗨️ 👤 **ChymKuBoy** Most Recent 🕒 1 month, 1 week ago

Selected Answer: B

B for sure
upvoted 1 times

🗨️ 👤 **Ibrahim_M** 2 months, 1 week ago

Selected Answer: B

The correct option is B. Basis of estimates, cost estimates, project schedule, and risk register can help to determine the budget for the project.
upvoted 2 times

When managing costs in an agile environment, what should a project manager consider?

- A. Lightweight estimation methods can be used as changes arise
- B. Agile environments make cost aggregation more difficult
- C. Agile environments make projects more costly and uncertain
- D. Detailed cost calculations benefit from frequent changes

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ 👤 **101bethie101** 3 days, 2 hours ago

Selected Answer: A

Lightweight estimation such as Analogues, Affinity, & Three point can help estimate in an agile system where changes are frequent and exacts may not be needed if scope changes frequently

upvoted 1 times

🗨️ 👤 **d6bmg** 5 months, 2 weeks ago

Selected Answer: A

A is correct

upvoted 1 times

🗨️ 👤 **Hungdv** 10 months, 1 week ago

It should be D

upvoted 1 times

🗨️ 👤 **Hungdv** 10 months, 1 week ago

Sorry A

upvoted 3 times

Which statement describes the Monitor Communications process?

- A. Evaluates the differences between the communications management plan and the reality of communications in a project
- B. Ensures that the information needs of the project and the stakeholders are met
- C. Ensures that project information is created, collected, and distributed in a timely and appropriate manner
- D. Develops an appropriate and plan for communication of project activities

Suggested Answer: B

Community vote distribution

B (75%)

C (25%)

 **emilianogalati** 5 months, 1 week ago

Selected Answer: B

Chap. 10.3 Monitor communications. pg. 388

upvoted 2 times

 **jesslhong** 8 months ago

I think A should be the answer - key word being "evaluate" since it's about monitoring. A is broad enough to include the management processes of B & C. Chat GPT also says A.

upvoted 1 times

 **CraigB83** 5 months ago

if you push ChatGPT further on this:

The correct answer in the context of the PMBOK Guide for the Monitor Communications process is:

B. Ensures that the information needs of the project and the stakeholders are met.

The Monitor Communications process is primarily concerned with overseeing and ensuring that the information needs of the project and its stakeholders are being addressed. This involves monitoring communication performance, understanding stakeholder communications requirements, and making adjustments to the communication plan as needed to meet those requirements.

upvoted 2 times

 **MJVIS** 11 months ago

Selected Answer: C


Why not C?

upvoted 1 times

 **garlicbread** 11 months, 2 weeks ago

why isn't it A?

upvoted 2 times

 **ChymKuBoy** 1 year, 1 month ago

Selected Answer: B

B for sure

upvoted 1 times

 **ale1231** 2 years, 10 months ago

B. Ensures that the information needs of the project and the stakeholders are met

upvoted 2 times

 **MoonManBlue** 3 years, 9 months ago

B-Ensures the information needs of the stakeholders are met-10.3

upvoted 2 times

Which tasks should a project manager accomplish in order to manage project scope correctly?

- A. Define, Validate, and Control Scope; Control Schedule; Control Costs and Manage Stakeholder Engagement.
- B. Collect Requirements, Define Scope, Create WBS, Develop Schedule, and Manage Stakeholder Engagement.
- C. Plan Scope Management; Collect Requirements; Define, Validate, and Control Scope; and Create WBS.
- D. Define, Validate, and Control Scope; Control Costs; Manage Stakeholder Engagement; and keep budget under control.

Suggested Answer: C

Community vote distribution

C (100%)

  **emilianogalati** 5 months, 1 week ago

Selected Answer: C

Chapter 5, pg. 129



upvoted 1 times

  **[Removed]** 1 year, 2 months ago

Selected Answer: C


C, it is as per the Project Scope Management Process in PMBOK 6th edition

upvoted 2 times

  **DJCW** 1 year, 2 months ago



Key is creating WBS

upvoted 1 times

  **Navz** 1 year, 5 months ago

key word is Define

upvoted 1 times

  **ale1231** 2 years, 10 months ago

C. Plan Scope Management; Collect Requirements; Define, Validate, and Control Scope; and Create WBS.

upvoted 3 times

  **Kushal02** 3 years, 7 months ago

C, it is as per the Project Scope Management Process in PMBOK 6th edition

upvoted 4 times

In a preliminary meeting for a project, team members decide to execute the project with agile methodology. A finance team member wants to know how project cost will be determined at this early stage.

How will the project team determine project cost?

- A. Use a lightweight cost estimation due to the nature of agile projects
- B. Use a detailed cost estimation for agile projects
- C. Retrieve a budget from a previous project and create a baseline for this project based on it
- D. Use a detailed work breakdown structure (WBS) to get cost estimation

Suggested Answer: A

Community vote distribution

A (100%)

🗉 **ChymKuBoy** 1 month, 1 week ago

Selected Answer: A

A for sure

upvoted 1 times

🗉 **UlrichIng** 2 years, 8 months ago

A. Use a lightweight cost estimation due to the nature of agile projects

upvoted 3 times

🗉 **MoonManBlue** 2 years, 9 months ago

A is correct-Annex A1 p.92 6th edition

upvoted 2 times

Which of the following lists represents the outputs of the Monitor Communications process?

- A. Project communications, project management plan updates, project documents updates, and organizational process assets updates
- B. Work performance information, change requests, project management plan updates, and project documents updates
- C. Communications management plan, project management plan updates, work performance report, and project documents update
- D. Stakeholder engagement plan, change requests, project management plan updates, and project documents updates

Suggested Answer: B

Community vote distribution

B (100%)

 **MFrankieG2022** Highly Voted 1 year, 6 months ago

Key here is work performance information..


upvoted 5 times

 **emilianogalati** Most Recent 5 months, 1 week ago

Selected Answer: B

Chapter 10.3, pg. 392/393

upvoted 1 times

 **MoonManBlue** 3 years, 9 months ago

B is correct-10.3

upvoted 3 times

A project team member is estimating the cost of an activity and is checking documentation from previous similar projects. Which estimation method is the project manager using to complete this task?

- A. Bottom-up estimating
- B. Three-point estimating
- C. Analogous estimating
- D. Parametric estimating

Correct Answer: C

 **MoonManBlue** Highly Voted 3 months, 1 week ago

C-Analogous estimating
upvoted 5 times

Which are inputs for the Plan Quality Management process?

- A. Quality metrics, project documents, and financial performance
- B. Quality management plan, project documents, and quality metrics
- C. Project management plan, project documents, and organizational process assets
- D. Project management plan, quality metrics, and project documents


Correct Answer: C


Community vote distribution


C (86%) 14%


 **Hungdv** Highly Voted 1 year, 4 months ago
C


Keyword is OPA
upvoted 5 times


 **emilianogalati** Most Recent 5 months, 1 week ago
Selected Answer: C
C for sure
upvoted 1 times


 **Rocket20** 11 months, 4 weeks ago
Selected Answer: C
C. See page 314 in PMBOK 8.1 outputs
upvoted 1 times


 **Rocket20** 11 months, 4 weeks ago
Typo - see inputs PMBOK 8.1 pg 314
upvoted 1 times


 **Cam77** 1 year ago
Selected Answer: C
Correct answer is C.
upvoted 1 times

 **PAMMA** 1 year ago
Quality matric is output for plan quality man, can neglect some options that way
upvoted 2 times

 **[Removed]** 12 months ago
That was going to be my tip too!
upvoted 1 times

 **eminema07** 1 year, 1 month ago
Selected Answer: C
PMBOK 6th page 314
upvoted 1 times

 **pbbade** 1 year, 2 months ago
Selected Answer: C
is the right answer
upvoted 2 times

 **CalvinthePM** 1 year, 3 months ago
Selected Answer: B
My vote is B. 8.1 the output is Project Management Plan "updates". You already have the plan. But you also get Quality management Plan, Quality Metrics, and Project documents (B).

upvoted 1 times

  **ChaosYang** 1 year, 3 months ago

Quality management Plan is an output so it cant be B.

upvoted 3 times

What should the project manager use to evaluate the politics and power structure among stakeholders inside and outside of the organization?

- A. Expert judgment
- B. Interpersonal skills
- C. Team agreements
- D. Communication skills

Suggested Answer: A

Community vote distribution

A (64%)

B (36%)

 **Gzeus** Highly Voted 2 years, 3 months ago

Selected Answer: A

10.1.2.1 6th ed.

upvoted 8 times

 **meg002** Highly Voted 2 years ago

The answer is A. Expert Judgment is a term that refers specifically to a technique in which judgment is made based upon a specific set of criteria and/or expertise that has been acquired in a specific knowledge area, or product area, a particular discipline, an industry, etc.

upvoted 5 times

 **Erry12** Most Recent 6 months, 2 weeks ago

Selected Answer: A

The answer is at pag 369 of 6th ed. Tools and techniques of plan communication management

upvoted 1 times

 **emilianogalati** 11 months, 1 week ago

Selected Answer: A

Expert judgment. See pg. 369

upvoted 1 times

 **Pradnyasachin** 1 year ago

Selected Answer: B

Interpersonal skills encompass the ability to understand, communicate effectively, and navigate relationships and dynamics between various stakeholders. Understanding power structures, politics, and the relationships among stakeholders often requires a high level of interpersonal skill to interpret and manage these complex interactions within and outside the project environment.

upvoted 1 times

 **Akas2211** 1 year, 1 month ago

Selected Answer: A

A 100%

upvoted 1 times

 **Rocket20** 1 year, 5 months ago

Selected Answer: A

Expert Judgement

upvoted 1 times

 **Rocket20** 1 year, 5 months ago

See page 406 6th ed 10.1.2.1 Expert Judgment first diamond point

upvoted 1 times

 **lauracecilia** 1 year, 5 months ago

10.1.2.6. Communication skills

Political consciousness: understand the organization's strategies, know who wields power, and influence in this area, and developing the ability to communicate with these stakeholders, are all aspects

What do they do to political consciousness.

upvoted 1 times

🗨️ 👤 **Cam77** 1 year, 6 months ago

Selected Answer: B

What a mess... I vote B. Just makes intuitive sense. There is no official expert regarding office politics. You discretely ask around among close colleagues that you trust.

upvoted 2 times

🗨️ 👤 **adingmaki** 1 year, 7 months ago

EXPERT Judgement

Imagine using your communication skills and team skills to meet with someone and ask office politics. LOL.

Just common sense.

Also, it's in the book. Read the PMBOK

upvoted 3 times

🗨️ 👤 **Ibrahim_M** 1 year, 8 months ago

Selected Answer: A

The correct answer is A (Expert judgment).

Reference from PMBOK 6th edition, page 562: "Expert judgment is often used to assess the power and interest of stakeholders in order to understand the political and organizational landscape."

upvoted 3 times

🗨️ 👤 **AyandaCAPM** 1 year, 8 months ago

Selected Answer: B

The answer should be B, Communication skills is a byproduct of Interpersonal and team skills.

upvoted 2 times

🗨️ 👤 **Jerin33063** 2 years, 1 month ago

EXPERT JUDGMENT(INSIDE AND OUTSIDE ORGANIZATION(STAKEHOLDER)) 13.3.2.1

upvoted 3 times

🗨️ 👤 **Gab2308** 2 years, 1 month ago

Selected Answer: A

first point in section 10.1.2.1 6th edition

upvoted 1 times

🗨️ 👤 **claudiapatricia777** 2 years, 1 month ago

Selected Answer: B

Interpersonal and Team Skills: Political Awareness 13.4

upvoted 5 times

🗨️ 👤 **Gzeus** 2 years, 3 months ago

Selected Answer: A

evaluate

upvoted 2 times

The project manager has the following information about the estimated duration for an activity:

- ⇒ Most likely [tM] = 15 days
- ⇒ Pessimistic [tP] = 20 days
- ⇒ Optimistic [tO] = 10 days

What is the estimated duration of this activity, according to the triangular distribution technique?

- A. 10 days
- B. 15 days
- C. 12.5 days
- D. 5 days

Suggested Answer: B

Community vote distribution

B (100%)

🗳️ **sweety433** 3 months, 2 weeks ago

$TM+T0+TP/3 - 45/3 = 15$ days

upvoted 1 times

🗳️ **sweety433** 3 months, 2 weeks ago

$TM+T0+TP/3 = 45/3 = 15$ days

upvoted 1 times

🗳️ **EmRH** 1 year, 6 months ago

Why is the answer 15, not 12.5? I thought the triangulation technique is to add all three together, then divide by three.

upvoted 2 times

🗳️ **[Removed]** 1 year, 6 months ago

If you add all three together and divide by three, the answer is 15. ($10 + 15 + 20 = 45$, $45/3 = 15$).

upvoted 5 times

🗳️ **ChymKuBoy** 1 year, 7 months ago

Selected Answer: B

B for sure

upvoted 1 times

🗳️ **UlrichIng** 4 years, 2 months ago

Page 201 of 6th Edition of PMBOK

Depending on the assumed distribution of values within the range of the three estimates, the expected duration, tE, can be calculated. One commonly used formula is triangular distribution: $tE = (tO + tM + tP) / 3$.

So the answer is B. 15 Days

upvoted 4 times

🗳️ **MoonManBlue** 4 years, 3 months ago

Correct, should be 15

upvoted 3 times

🗳️ **nickname12** 4 years, 3 months ago

This should be 12.5

$E = (O + P + ML)/3$

upvoted 2 times

🗳️ **nickname12** 4 years, 3 months ago

Sorry 15, not 12.5

upvoted 3 times

Which is a major component of an agreement?

- A. Change request handling
- B. Risk register templates
- C. Lessons learned register
- D. Procurement management plan

Correct Answer: A

Community vote distribution

A (83%)

D (17%)

 **wencai002** Highly Voted 3 years, 4 months ago

A P489 2nd to the last
upvoted 9 times

 **Haq47** Most Recent 1 month, 3 weeks ago

A major component of an agreement is the **Procurement Management Plan**.

- **Procurement Management Plan**: This plan outlines how the procurement processes will be managed from developing procurement documentation through contract closure. It includes details on how procurement will be planned, executed, and controlled. It is essential for ensuring that all procurement activities are aligned with the project's objectives and requirements.

In summary, the Procurement Management Plan is a critical element of an agreement as it ensures that all procurement activities are systematically managed and aligned with the project's goals. This helps in maintaining clarity and consistency throughout the procurement process.

upvoted 1 times

 **Erry12** 6 months, 2 weeks ago

Selected Answer: A

Pag 489
upvoted 1 times

 **emilianogalati** 11 months, 1 week ago

Selected Answer: A

Chap. 12, pg. 489
upvoted 1 times

 **Pradnyasachin** 1 year ago

Selected Answer: A

When establishing agreements or contracts within a project, the handling of change requests is a crucial element. It defines the process, terms, and conditions under which changes to the project scope, deliverables, or other aspects can be proposed, evaluated, approved, and implemented.

upvoted 1 times

 **Pradnyasachin** 1 year ago

Selected Answer: A

Agreements typically involve provisions for managing changes to the original terms, conditions, or scope outlined in the agreement. Change request handling details the process for initiating, reviewing, approving, and implementing changes within the agreed-upon framework. This component ensures that any modifications to the agreement are properly managed and documented throughout the project lifecycle.

upvoted 1 times

 **Akas2211** 1 year, 1 month ago

Selected Answer: D

D 100%
upvoted 1 times

 **Rocket20** 1 year, 5 months ago

Selected Answer: A

SEE pg 526 12.2.3.2 Agreements - second to the last diamond point


upvoted 1 times

  **benjamin2023** 1 year, 6 months ago

I don't understand why A is the answer. Change request is not a component of Agreement, but it is its own separate output.

12.2.3.3 CHANGE REQUESTS

upvoted 2 times

  **Navz** 1 year, 11 months ago

(A)

Change request handling pg 489

upvoted 1 times

  **MoonManBlue** 4 years, 3 months ago

D-Procurement Management Plan

upvoted 3 times

Which statement is related to the project manager's sphere of influence at the organizational level?

- A. A project manager interacts with other project managers to detect common interests and impacts their projects.
- B. A project manager facilitates communication between the suppliers and contractors on the project.
- C. A project manager considers the current industry trends and evaluates how they can impact or be applied to the project.
- D. A project manager may inform other professionals about the value of project management.

Suggested Answer: D

Community vote distribution

D (53%)

A (47%)


 **Navz** Highly Voted 1 year, 11 months ago

A

Page 54

Interacting with other project managers helps to create a positive influence for fulfilling the various needs of the project. These needs may be in the form of human, technical, or financial resources and deliverables required by the team for project completion. The project manager seeks ways to develop relationships that assist the team in achieving the goals and objectives of the project.

upvoted 9 times

 **Tadpole1** Highly Voted 1 year, 6 months ago

Selected Answer: D

The statement that is related to the project manager's sphere of influence at the organizational level is:

D. A project manager may inform other professionals about the value of project management.

The project manager has the opportunity to influence and educate other professionals within the organization about the importance and value of project management. By promoting the benefits of effective project management practices, the project manager can help create a culture of project management awareness and understanding within the organization.

While options A, B, and C are important activities for a project manager, they are more focused on specific project-related interactions and considerations rather than the broader organizational level influence described in option D.

upvoted 5 times

 **Erry12** Most Recent 6 months, 2 weeks ago

Selected Answer: A

Pag 54 6th edition cap 2

upvoted 1 times

 **GoldenRetriever** 6 months, 3 weeks ago

Selected Answer: A

Answer is A ... based on question 188 solution.

Advocate the projects value in interactions with other project managers to effectively gain the required resources and funding.

upvoted 1 times

 **emilianogalati** 11 months, 1 week ago

Selected Answer: A

Chap. 3; pg. 54

upvoted 1 times

 **Pradnyasachin** 1 year ago

Selected Answer: A

This statement highlights the interconnection between different projects within the organization and how the project manager's interactions with other project managers can influence shared interests and impact their respective projects.

upvoted 1 times

🗨️ 👤 **Pradnyasachin** 1 year ago

Selected Answer: D

A project manager often acts as an advocate for project management practices within an organization. By informing and educating other professionals about the benefits and value of effective project management, the project manager can influence how projects are perceived and managed across the organization. This role extends the understanding and importance of project management principles to a broader audience within the organization.

upvoted 1 times

🗨️ 👤 **DHKaze** 1 year, 1 month ago

PMBOK 3.3.3 explains the PM sphere of influence within the organization.

upvoted 1 times

🗨️ 👤 **Akas2211** 1 year, 1 month ago

Selected Answer: D

D 100%

upvoted 1 times

🗨️ 👤 **garlicbread** 1 year, 5 months ago

Selected Answer: D

The project manager has the opportunity to influence and educate other professionals within the organization about the importance and value of project management. By promoting the benefits of effective project management practices, the project manager can help create a culture of project management awareness and understanding within the organization.

upvoted 1 times

🗨️ 👤 **Rocket20** 1 year, 5 months ago

Selected Answer: A

See section 3.3 talks about how the project manager interacts with others and networks

upvoted 1 times

🗨️ 👤 **ChymKuBoy** 1 year, 6 months ago

Selected Answer: A

A for sure

upvoted 2 times

What process group establishes project scope, refines objectives, and defines the actions necessary to attain project objectives?

- A. Executing
- B. Planning
- C. Initiating
- D. Monitoring and Controlling

Suggested Answer: B

Community vote distribution

B (71%)

C (29%)

🗨️ **wineo38** 5 months, 2 weeks ago

Selected Answer: B

B I agree

upvoted 1 times

🗨️ **pahkhu** 5 months, 3 weeks ago

"Defines the actions necessary" is this referring to create WBS (which is done in planning process group) ?

upvoted 1 times

🗨️ **[Removed]** 6 months ago

PMBOK 6th Ed. Page 23, "Planning Process Group: "Those processes required to establish the scope of the project, refine the objectives, and define the course of action required to attain the objectives that the project was undertaken to achieve."

The answer is B, my friends.

upvoted 4 times

🗨️ **ChymKuBoy** 7 months, 1 week ago

Selected Answer: B

B for sure

upvoted 1 times

🗨️ **eminema07** 7 months, 3 weeks ago

Selected Answer: B

Page 554 6th edition

upvoted 1 times

🗨️ **Fishell** 8 months, 2 weeks ago

Selected Answer: B

Key word is define

upvoted 2 times

🗨️ **AyandaCAPM** 8 months, 2 weeks ago

Selected Answer: C

THIS sounds like a project charter definition - Establishes project scope, refines objectives, and defines the actions necessary to attain project objectives

upvoted 2 times



Which are examples of processes that may be used once or at predefined points in the project life cycle?

- A. Develop Project Charter and Close Project or Phase
- B. Define Activities and Acquire Resources
- C. Control Schedule and Conduct Procurements
- D. Monitor Communications and Control Costs

Correct Answer: A

Community vote distribution

A (100%)

  **zbeqcapm** Highly Voted 6 months, 3 weeks ago


Weird phrasing, because the project charter should only be developed once (and should be broad enough that it does not need revision), but closing phases does happen at specific times
upvoted 8 times

  **Jess_studies** Most Recent 6 months, 2 weeks ago

A, Page 22 PMBOK 6th ed
upvoted 4 times

  **anfacar** 1 year ago

Selected Answer: A
p633 and p563
upvoted 1 times

  **MoonManBlue** 3 years, 3 months ago

A-Develop Project Charter, and Close Project/Phase-Specifically Phase in this case. 4.1/p.633
upvoted 3 times

After defining activities in project schedule management, which processes should a project manager follow?

- A. Sequence Activities and Estimate Activity Durations
- B. Estimate Activity Durations and Control Schedule
- C. Develop Schedule and Control Schedule
- D. Review Activities and Develop Schedule

Correct Answer: A

Community vote distribution


A (100%)

 **ChymKuBoy** 1 month, 1 week ago

Selected Answer: A

A for sure

upvoted 1 times

 **Saif93** 2 months, 1 week ago

Plan Schedule Mgmt - Define Activities - Sequence Activities- Estimate Activity Durations - Develop Schedule.

upvoted 2 times

Which of the following tasks is related to the Perform Qualitative Risk Analysis process?

- A. Identify the project risks and assign a probability of occurrence
- B. Perform a sensitivity analysis to determine which risk has the most potential for impacting the project
- C. Analyze the effect of identified project risks as numerical data
- D. Prioritize each project risk and assign the probability of occurrence and impact for each one

Correct Answer: D

Community vote distribution

D (100%)

Andrew_1980 5 months, 4 weeks ago

Selected Answer: D

CAPM Exam Prep 4th edition also says that 'D' is the most relevant
upvoted 1 times

Erry12 6 months, 2 weeks ago

Selected Answer: D

Pag 588, perform qualitative risk analysis
upvoted 1 times

TonyTucci 1 year, 6 months ago

Answer is D
upvoted 1 times

ChymKuBoy 1 year, 7 months ago

Selected Answer: D

D for sure
upvoted 2 times

Cat2023 1 year, 7 months ago

D - pg 588 "process of prioritizing individual project risks for further analysis or action by assessing their probability of occurrence and impact..."
upvoted 2 times

Navz 1 year, 11 months ago

D
page427 - Under Risk register
may include assessments of probability
and impacts for each individual project risk, its priority level or risk score, the nominated risk owner, risk urgency information or risk categorization, and a watch list for low-priority risks or risks requiring further analysis.
upvoted 1 times

MFrankieG2022 1 year, 12 months ago

Tricky answers...
upvoted 2 times

The project manager needs to manage a critical issue immediately, and this requires action from the upper management of a specific stakeholder group. Which plan should the project manager consult?

- A. Risk management plan
- B. Communications management plan
- C. Change management plan
- D. Stakeholder engagement plan

Suggested Answer: B

Community vote distribution

B (78%)

D (22%)

🗨️ **Tadpole1** Highly Voted 1 year, 6 months ago

Selected Answer: B

B. Communications management plan.

When facing a critical issue that requires immediate action from upper management of a specific stakeholder group, the project manager should refer to the Communications Management plan. This plan outlines the communication approach, strategies, channels, and responsibilities for effective communication throughout the project. It provides guidance on how to communicate with different stakeholders, including the appropriate escalation paths for critical issues.

By referring to the Communications Management plan, the project manager can identify the communication protocols and channels to engage the upper management of the stakeholder group in question. This plan helps ensure that the right information is delivered to the appropriate individuals in a timely manner, allowing for swift action to address the critical issue.

upvoted 7 times

🗨️ **yolo_yogi** Most Recent 2 weeks, 5 days ago

Selected Answer: D

The Communications Management Plan answers "how do we exchange information?", focusing on methods, channels, and frequency of communication.

The Stakeholder Engagement Plan, on the other hand, provides strategies and actions to engage stakeholders actively, especially for critical issues like escalating decisions to upper management.

Thus, for managing a critical issue requiring upper management action, the Stakeholder Engagement Plan is the correct choice because it defines how to engage and influence stakeholders, not just how to share information with them.

upvoted 1 times

🗨️ **Jtic** 4 weeks, 1 day ago

Selected Answer: D

The Stakeholder Engagement Plan outlines the approach for managing and communicating with stakeholders, including upper management, and helps the project manager identify the key stakeholders to involve in critical situations

upvoted 1 times

🗨️ **Krasiva** 1 year, 1 month ago

The key word here is issue. Because Communication Management Plan describes how to escalate a situation and solve conflicts, while Stakeholder Management Plan only describes how the team should engage with each Stakeholder

upvoted 1 times

🗨️ **HPouria** 1 year, 2 months ago

Selected Answer: D

A stakeholder engagement plan (SEP) includes communication channel approach: Identify what communication tool you'll use to communicate with this stakeholder.

upvoted 1 times

🗨️ **ChymKuBoy** 1 year, 7 months ago

Selected Answer: D

From Bing. It's D
upvoted 1 times

🗨️ 👤 **[Removed]** 1 year, 6 months ago

I can see how you may think this, but think about the question a little bit more than that. Stakeholder and Communications work like brothers together, where communications is about how to get relevant information to stakeholders in a timely manner and how to do so most effectively and efficiently. In this question, there is a critical issue that needs to be communicated quickly BECAUSE a specific stakeholder group needs to take immediate action. You don't need to necessarily look at the stakeholder engagement plan to engage them in this instance. You need to communicate this information quickly and through the proper channel to get to this specific stakeholder group. So you consult the communications management plan.

upvoted 5 times

🗨️ 👤 **pahkhu** 1 year, 5 months ago

Thank you

upvoted 1 times

🗨️ 👤 **CalvinthePM** 1 year, 9 months ago

It's B. This is describing the Escalation Process, which is part of the Communications Management Plan (10.1.3.1).

upvoted 3 times

🗨️ 👤 **pahkhu** 1 year, 5 months ago

great

Thank you

upvoted 1 times

🗨️ 👤 **Hungdv** 1 year, 10 months ago

I think A,

The risk should be escalated to upper stakeholder.

upvoted 1 times

🗨️ 👤 **MoonManBlue** 4 years, 3 months ago

C-Communications Management Plan to inform the proper people

upvoted 2 times

During what project management process does the project team begin identifying risks?

- A. Initiating
- B. Planning
- C. Executing
- D. Monitoring and Controlling

Correct Answer: B

MP_2022 Highly Voted 7 months ago

I don't understand why not A. The charter, created during Initiating, includes overall project risk.
upvoted 6 times

anfacer 6 months, 2 weeks ago

Charter is a document focused in giving authorization and identify who would be PM mostly. Risk in there are related to business, not project.
The question ask for team members and identify risks which is in planning group
upvoted 7 times

meg002 Highly Voted 6 months, 4 weeks ago

The answer is B. You also need in-depth risk identification sessions at specific critical points in project planning where you take a broader look at the project as a whole
upvoted 5 times

me22 Most Recent 7 months ago

Refer to PMBOK page 25 - under process group 'Planning' risk is started @ knowledge area Project Risk Management.
upvoted 2 times

A project manager is reviewing the change requests for project documents, deliverables, and the project plan. In which project management process does this review belong?

- A. Monitor and Control Project Work
- B. Direct and Manage Project Work
- C. Close Project or Phase
- D. Perform Integrated Change Control

Correct Answer: D

Community vote distribution

D (100%)

🗨️ **wineo38** 5 months, 2 weeks ago

Selected Answer: D

That the process
upvoted 1 times

🗨️ **ale1231** 2 years, 4 months ago

D. Perform Integrated Change Control
upvoted 2 times

🗨️ **Ulrichng** 3 years, 2 months ago

D. Perform Integrated Change Control
upvoted 4 times

Which format can a network diagram take?

- A. Flow chart
- B. Control chart
- C. Affinity diagram
- D. Cause-and-effect diagram

Correct Answer: A

  **MoonManBlue** Highly Voted 3 years, 3 months ago

A-Flow Chart

upvoted 5 times

  **pahkhu** Most Recent 5 months, 3 weeks ago

critical path is the longest path in your project's schedule network diagram

upvoted 1 times

A project manager is working on the communications management plan. Which of these documents are inputs to consider?

- A. Stakeholder engagement plan and organizational process assets
- B. Project schedule and stakeholder register
- C. Quality management plan and risk register
- D. Basis of estimates and scope baseline

Suggested Answer: A

Community vote distribution

A (100%)

🗃️ 👤 **MoonManBlue** Highly Voted 👍 4 years, 3 months ago

A-Stakeholder Engagement Plan and OPA's-Plan Communications Management-10.1
upvoted 6 times

🗃️ 👤 **Bokaku** Most Recent 🕒 3 months, 1 week ago

Selected Answer: A

this is
upvoted 1 times

🗃️ 👤 **Fishell** 1 year, 8 months ago

Selected Answer: A

Very easy by process of elimination if you know your terms.
upvoted 1 times

🗃️ 👤 **Navz** 1 year, 11 months ago

Plan Communications Management—The process of developing an appropriate approach and plan for project communication activities based on the information needs of each stakeholder or group, available organizational assets, and the needs of the project.
upvoted 3 times

According to the PMI Talent Triangle, leadership skills relate to the ability to:

- A. understand the high-level overview of the organization
- B. tailor traditional and agile tools for the project
- C. work with stakeholders to develop an appropriate project delivery
- D. guide, motivate, and direct a team to reach project goals

Correct Answer: D

Community vote distribution

D (100%)

🗨️ **bboykwame** 4 months, 2 weeks ago

Selected Answer: D

D. guide, motivate, and direct a team to reach project goals
upvoted 1 times

🗨️ **Bgood** 1 year ago

D. guide, motivate, and direct a team to reach project goals
upvoted 2 times

Which is the best way for a project manager to ensure efficient and frequent communication with management and stakeholders in an agile/adaptive environment?

- A. Post project artifacts in a transparent fashion and engage stakeholders on a regular basis.
- B. Make surveys among the stakeholders and meet with the team once a month.
- C. Create a social network and post news there.
- D. Create personalized emails for each stakeholder, asking for requests and reviewing objectives with them periodically.

Correct Answer: A

Community vote distribution

A (100%)

🗨️ **wineo38** 5 months, 2 weeks ago

Selected Answer: A

Surveys take a while to get back, so A
upvoted 1 times

🗨️ **Rocket20** 5 months, 3 weeks ago

Selected Answer: A

Please see Pg 402 e-book Considerations for agile/adaptive environments - posting artifacts in a transparent fashion, holding reg stakeholder reviews promote communication in addition to frequent checkpoints and access to information
upvoted 1 times

🗨️ **lauraccilia** 5 months, 3 weeks ago

A. pg. 365 6th edition
upvoted 1 times

A project manager is assigned to a strategic project. Senior management asks the project manager to give a presentation in order to request support that will ensure the success of the project.

Which entities will the project manager attempt to influence?

- A. The project and the organization
- B. The organization and the industry
- C. The subject matter experts and the project
- D. The change control board and the organization

Suggested Answer: A

Community vote distribution

A (100%)

🗳️ 👤 **[Removed]** Highly Voted 👍 6 months ago

This question comes from the PMBOK 3.3 The Project Manager's Sphere of Influence. Within an organization, regarding strategic initiatives, the project manager needs to focus on reaching the project and the organization. Pages 53 & 54.

If you look at the other answers, you'd realize that for strategic purposes, you'd not need to worry about industry (outside of an organization) and change control board is too narrow within the project and not at all discussed within the sphere of INFLUENCE. So this makes the answer A.

Exam tip is to focus on key words like influence and then key term that come along with that (influence = project > organization > the industry > professional discipline > across disciplines). Hope this helps.

upvoted 7 times

🗳️ 👤 **[Removed]** Highly Voted 👍 5 months, 4 weeks ago

I understand the rationale behind the answer, but the question is dumb. You don't give a presentation to influence the project and the organization.

upvoted 5 times

🗳️ 👤 **theplaceholder** Most Recent 🕒 4 months, 3 weeks ago

Selected Answer: A

The answer is correct but wow, the wording is terrible. Choose your poison on some of these questions for sure.

upvoted 3 times

🗳️ 👤 **andy20166** 6 months, 2 weeks ago

This question makes no sense man LOL

upvoted 4 times

🗳️ 👤 **Maya7verde** 6 months, 1 week ago

exactly!

upvoted 1 times

🗳️ 👤 **MoonManBlue** 3 years, 3 months ago

A-The project and the organization

upvoted 3 times

Which statement summarizes the role of the change control board?

- A. The change control board is responsible for presenting the change for approval
- B. The change control board will analyze the change impact in terms of cost and schedule
- C. The change control board is responsible for managing the change management and configuration management systems
- D. The change control board is responsible for reviewing and approving changes to the project

Suggested Answer: D

Community vote distribution

D (100%)

🗉 **Rocket20** 5 months, 3 weeks ago

Selected Answer: D

SEE pg 737 of PMBOK - CCB definition

upvoted 1 times

🗉 **ChymKuBoy** 7 months, 1 week ago

Selected Answer: D

D for sure

upvoted 2 times

🗉 **k_I_N_G** 8 months, 4 weeks ago

Selected Answer: D

I THOUGH ITS c

upvoted 2 times

A project manager is working in an environment where requirements are not very clear and may change during the project. In addition, the project has several stakeholders and is technically complex.

Which strategies should the project manager take into account for risk management in this environment?

- A. Occasionally identify, evaluate, and classify risks
- B. Review requirements and cross-functional project teams
- C. Include contingency reserves and update the project management plan frequently
- D. Frequently review incremental work products and update the requirements for proper prioritization

Suggested Answer: *D*

 **TonyTucci** 6 months ago

Key word here is Incremental. So answer is D.

upvoted 1 times

 **CalvinthePM** 9 months, 3 weeks ago

This is describing an agile environment, so deliverables presented in iterative or incremental stages is recommended.

upvoted 4 times

Which group of inputs will a project manager use during the Monitor Stakeholder Engagement process?

- A. Project charter, business documents, and project management plan
- B. Agreements, scope baseline, and project management plan
- C. Project charter, business case, and project management plan
- D. Work performance data, enterprise environmental factors, and project management plan

Suggested Answer: *D*

🗨️ 👤 **MFrankieG2022** Highly Voted 👍 1 year ago

key here is monitor in the question, so looking at performance is where it is at.

upvoted 7 times

🗨️ 👤 **TonyTucci** Most Recent 🕒 6 months ago

Key is Work Performance Data.

upvoted 4 times

🗨️ 👤 **Ulrichng** 3 years, 2 months ago

D. Work performance data, enterprise environmental factors, and project management plan

upvoted 4 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

D is correct 13.4

upvoted 3 times

How should a project manager plan communications for a project which has uncertain requirements?

- A. Include stakeholders in project meetings and reviews, use frequent checkpoints, and co-locate team members only.
- B. Invite customers to sprint planning and retrospective meetings, update the team quickly and on a daily basis, and use official communication channels.
- C. Adopt social networking to engage stakeholders, issue frequent and short messages, and use informal communication channels.
- D. Adopt a strong change control board process, establish focal points for main subjects, and promote formal and transparent communication.

Suggested Answer: A

Community vote distribution

A (64%)

D (36%)

andy20166 Highly Voted 6 months, 2 weeks ago

I feel like B is the only one that works in today's environments and this sounds like an agile environment. A seems too old school with it being a must have to colocate people and seems a bit infrequent. Retrospectives in sprints are every 2 weeks and involve main stakeholders too. I am counting this one as right in my book haha

upvoted 5 times

Pradnyasachin Most Recent 3 weeks, 5 days ago

Selected Answer: D

This approach focuses on establishing clear channels for managing changes through a robust change control process. Having focal points for key subjects aids in directing communications to address uncertainties effectively. Additionally, promoting formal and transparent communication helps in managing expectations and ensuring stakeholders are informed.

While options like involving stakeholders in project meetings (A), inviting customers to certain meetings (B), or using social networking for engagement (C) have their merits, in an environment with uncertain requirements, having a structured change control process and transparent formal communication channels is crucial to manage changes and keep stakeholders informed of developments and adjustments in the project.

upvoted 2 times

Rocket20 5 months, 3 weeks ago

Selected Answer: A

Per the PMBOK in an agile/ adaptive environment one should co-locate team members as much as possible and have frequent checkpoints

upvoted 1 times

[Removed] 6 months ago

For those of you who think that this seems too old school, I don't necessarily disagree, but this is good for types of consulting firms in large cities with agile methodologies and developers that can sit together and code together get real-time business analyst feedback etc. I have been a project coordinator on this exact type of project for my firm a few years back.

The key here is that in agile/adaptive environments, an emerging trend is to involve stakeholders in frequent checkpoints (we did progress meetings with our higher ups every two weeks at the end of every sprint before we got their sign off on the sprint deliverables, our product owner (project sponsor for agile) was in contact with higher ups frequently and he himself was in our daily scrums), etc.

A. makes sense. Just remember your basics for agile/adaptive and apply it to PM basics.

upvoted 2 times

szhang760 6 months, 2 weeks ago

The "only" really made this question wonky for A...That makes it sound like we don't want to attempt to have the customer in the same location either. Or maybe there's a benefit to that? I'm not sure. I would assume if requirements are uncertain we would try our best to (reasonably) have the entire team and a customer rep in the room too to provide real time, tangible feedback.

upvoted 3 times

ChymKuBoy 7 months, 1 week ago

Selected Answer: A

A for sure

upvoted 1 times

🗨️ 👤 **CalvinthePM** 9 months, 3 weeks ago

Can someone explain why "A" is considered better than "B"? Thanks!

upvoted 2 times

🗨️ 👤 **limoncello** 11 months, 4 weeks ago

Selected Answer: A

A is correct because D will implement a strong CCB, which means changes will be more restricted, which is not preferred in an agile environment

upvoted 1 times

🗨️ 👤 **anfacer** 1 year ago

Selected Answer: A

"A" is correct for me because involves all stakeholders to the meetings and uses colocation. That ensures everyone is in line with the objectives and possible changes.

"D" uses Strong CCB, whis sounds like hard or difficult. Here we are expecting changes so we should facilitate them and reach a consensus, thats why A is better

upvoted 4 times

🗨️ 👤 **[Removed]** 1 year ago

Selected Answer: D

Makes most sense

upvoted 2 times

🗨️ 👤 **MP_2022** 1 year, 1 month ago

What the heck does "co-locate team members only" even mean?

upvoted 3 times

🗨️ 👤 **anfacer** 1 year ago

colocation means to put all members in one physical room. It has benefits on the communication

upvoted 1 times

🗨️ 👤 **peacewishes** 5 months, 3 weeks ago

I think we all know what it means to co-locate, but I too am thrown by the "team members only" part. Who else would you colocate, or even could?

upvoted 2 times

🗨️ 👤 **theplaceholder** 4 months, 3 weeks ago

My view is that it's just poorly written and should say "ensure all team members are co-located", essentially "only co-locate team members", i.e "don't allow multiple locations for team members"

upvoted 1 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

D makes the most sense

upvoted 1 times

Which of the following are outputs from the process of creating a work breakdown structure (WBS)?

- A. Project scope statement and accepted deliverables
- B. Scope baseline and project documents update
- C. Accepted deliverables and enterprise environmental factors
- D. Scope baseline and work performance information

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ **Rocket20** 5 months, 3 weeks ago

Selected Answer: B

See 5.4.3 Create WBS: Outputs

upvoted 1 times

🗨️ **Cat2023** 7 months, 3 weeks ago

B - pg 570 6th ed 1. Scope Baseline 2. Project Documents Updates

upvoted 2 times

Which statement about identification and engagement of stakeholders during a project is correct?

- A. Project stakeholders should be identified and engaged in every phase of the project to influence the success of the project directly.
- B. Project stakeholders should be identified and engaged once the prototype is completed to provide their feedback but refrain from making inputs during the project.
- C. Project stakeholders should be identified when the project charter is being completed and engaged during requirements gathering.
- D. Project stakeholders should be identified and engaged during requirements elicitation but not during the Define Scope process

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ **Ushehwhehe** 5 months, 2 weeks ago

Selected Answer: A

Definitely

upvoted 1 times

🗨️ **ChymKuBoy** 7 months, 1 week ago

Selected Answer: A

A for sure

upvoted 2 times

🗨️ **CalvinthePM** 9 months, 3 weeks ago

From both Landini and PocketPrep, stakeholder identification is done in every process group. Answer is A.

upvoted 3 times

🗨️ **meg002** 1 year ago

correct answer is C. Identification of stakeholder is a continuous process throughout the project life cycle however project team is responsible to identify all possible key stakeholders at early stage of project and involve them in project planning phase, project may encounter a big failure if project team will not buy-in key stakeholders at early stages.

upvoted 1 times

🗨️ **anfacer** 1 year ago

The C answer says while charter is BEING developed, so the charter is still not done. When developing charter you only need to identify key stakeholders and Engagement is not done only during requirements but the whole project. So I would go to A as correct

upvoted 2 times

🗨️ **claudiapatricia777** 1 year, 1 month ago

Selected Answer: A

A is correct

upvoted 3 times

🗨️ **MoonManBlue** 3 years, 3 months ago

C is correct

upvoted 2 times

Which of the following conditions should the project manager consider when working on the scheduling for an adaptive environment?

- A. Defining, sequencing, estimating activity durations, and developing a schedule model are so tightly linked that they are viewed as a single process.
- B. The detailed project schedule should remain flexible throughout the project to accommodate newly gained knowledge.
- C. An iterative scheduling and on-demand, pull-based scheduling will be required.
- D. To address the full delivery schedule, a range of techniques may be needed and then need to be adapted.

Suggested Answer: C


Community vote distribution

C (80%)

B (20%)

 **wencai002** Highly Voted 3 years, 4 months ago

C P92 in the table generally manifest as iterative scheduling and on-demand, pull-based scheduling, as discussed in the Key Trends upvoted 5 times

 **[Removed]** Highly Voted 1 year, 6 months ago

I think again this is a tricky question because while most of you think C., where that answer I think is wrong is because in the PMBOK page 178, it does say it "generally manifests" as iterative scheduling and on-demand, pull-based scheduling. BUT the answer actually says in C. REQUIRED. It's NOT required. It's generally that.

This is why C. is wrong, but 90% of you would pick C. and get it wrong. The entire point of adaptive is that it's flexible and not always following anything to a T. Keep that in mind in general with anything agile/flexible/adaptive/iterative. It's very unique to the situation and nothing is ever in stone. upvoted 5 times

 **Erry12** Most Recent 6 months, 1 week ago

Selected Answer: C
Pag 92 of Agile Practice upvoted 1 times

 **Erry12** 6 months, 1 week ago

Although it says manifest, not required. So B could be also right upvoted 2 times

 **Pradnyasachin** 1 year ago


Selected Answer: C
In adaptive or Agile environments, scheduling often operates in an iterative manner, allowing for adjustments and refinements as the project progresses. Pull-based scheduling involves task prioritization based on immediate needs and demand, allowing the team to adapt their schedule based on evolving requirements and changes in priorities. This flexibility is integral to adapting and responding effectively to changes in an adaptive project environment. upvoted 1 times

 **DHKaze** 1 year, 1 month ago

pg.175 Under key concepts for project schedule management. When possible, the detailed project schedule should remain flexible throughout the project to adjust for knowledge gained, increased understanding of the risk, and value-added activities." nowhere in the PMBOK guide does it say that a pull-based scheduling is "REQUIRED". upvoted 1 times

 **garlicbread** 1 year, 5 months ago

Selected Answer: B
C is wrong because a pull base isn't required. Making that an incorrect answer. B is the next best option upvoted 2 times

 **Rocket20** 1 year, 5 months ago

Selected Answer: C

Key word "iterative" for an adaptive environment. Please see Considerations for agile/ adaptive environments - first paragraph PMBOK 6th ed ebook pg 215

upvoted 1 times

🗨️ 👤 **Tadpole1** 1 year, 6 months ago

Selected Answer: C

When working on the scheduling for an adaptive environment, the project manager should consider the following condition:

C. An iterative scheduling and on-demand, pull-based scheduling will be required.

In an adaptive environment, where requirements and project conditions are likely to change, traditional linear scheduling approaches may not be effective. Instead, an iterative scheduling approach is needed, where work is planned and scheduled in shorter iterations or increments. This allows for flexibility and the ability to adapt to changing requirements and priorities as new knowledge is gained throughout the project.

On-demand, pull-based scheduling is also important in an adaptive environment. Rather than pre-determining the entire schedule upfront, work is scheduled based on the actual need and demand. As the project progresses, work is pulled into the schedule based on the availability of resources, the evolving priorities, and the feedback received.

upvoted 1 times

🗨️ 👤 **CalvinthePM** 1 year, 9 months ago

Ch. 6 Project Schedule Management Pg. 178. Answer is C.

upvoted 1 times

🗨️ 👤 **limoncello** 1 year, 11 months ago

Selected Answer: C

Adaptive environment uses iterative scheduling and on-demand, pull-based scheduling

upvoted 1 times

🗨️ 👤 **MP_2022** 2 years, 1 month ago

The question didn't ask about key trends. It asked what to keep in mind when scheduling, which is why B is correct.

upvoted 3 times

🗨️ 👤 **claudiapatricia777** 2 years, 1 month ago

Selected Answer: C

Adaptive approaches use short cycles to undertake work, review the results, and adapt as necessary. These cycles provide rapid feedback on the approaches and suitability of deliverables, and generally manifest as iterative scheduling and on-demand, pull-based scheduling, as discussed in the section on Key Trends and Emerging Practices in Project Schedule Management

upvoted 3 times

Which task will a project manager undertake while conducting Project Resource Management?

- A. Identify the different aspects of the team to manage and control physical resources efficiently
- B. Procure equipment, materials, facilities, and infrastructure for the project
- C. Train the team members in project skill sets
- D. Define the roles and responsibilities of each team member

Suggested Answer: A

Community vote distribution

D (50%)

A (50%)

🗳️ 👤 **Krasiva** 1 month, 3 weeks ago

Selected Answer: D

In my opinion, "D" is correct. "A" cannot be correct because it is saying that the PM will identify the different aspects of the TEAM (Human Resources), to better manage the Physical Resources (Materials and equipments). Which it doesn't make sense, why would the PM need to analyze Human Resources in order to manage Physical ones. Plus, you will see in the upcoming questions (Not my first time doing this sample exam) that Roles and Responsibilities is being considered as part of Resource Management.

upvoted 3 times

🗳️ 👤 **HPouria** 2 months, 1 week ago

Selected Answer: A

conducting Project Resource Management assigns (not defines) roles and responsibilities of team member

upvoted 1 times

🗳️ 👤 **Rocket20** 5 months, 3 weeks ago

Selected Answer: A

The answer is A see PMBOK Process Resource Management to identify, acquire, and manage the resources needed for the successful completion of a project. Then review 9.1-9.6 all the tasks that the PM will do. A would be the best answer as it defines the process and generalizes all tasks

upvoted 1 times

🗳️ 👤 **lauracecilia** 5 months, 3 weeks ago

A. pg 312

upvoted 2 times

🗳️ 👤 **BreakOff874** 5 months, 3 weeks ago

Selected Answer: D

Defining roles and responsibilities of team member is referring to the Responsibility Assignment Matrix or RACI which the PM undertakes.

upvoted 2 times

🗳️ 👤 **ChymKuBoy** 7 months, 1 week ago

Selected Answer: D

While conducting Project Resource Management, a project manager will undertake the task of defining the roles and responsibilities of each team member¹. They will also identify the different aspects of the team to manage and control physical resources efficiently². Training the team members in project skill sets³ and procuring equipment, materials, facilities, and infrastructure for the project⁴ are also tasks that a project manager will undertake.

upvoted 2 times

🗳️ 👤 **Cat2023** 7 months, 3 weeks ago

A - because managing resources involves both team members and physical resources

upvoted 1 times

🗳️ 👤 **limoncello** 11 months, 4 weeks ago

Selected Answer: A

A is correct because all are part of resource management knowledge area

upvoted 3 times

🗳️ 👤 **ardie85** 1 year, 1 month ago

Selected Answer: A


Why not A?

upvoted 1 times

  **MP_2022** 1 year, 1 month ago



Because it's not a phrase from the PMBOK.

upvoted 2 times

  **MoonManBlue** 3 years, 3 months ago

A-ID different aspects of the team to properly manage physical resources

upvoted 2 times

  **kayone** 1 year, 3 months ago

Only relevant for human resources

upvoted 1 times

Which is an example of an internal enterprise environmental factor?

- A. Market share brand recognition
- B. Factory location
- C. Local government regulation
- D. Industry research

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ **ChymKuBoy** 7 months, 1 week ago

Selected Answer: B

B for sure

upvoted 1 times

🗨️ **CalvinthePM** 9 months, 3 weeks ago

I chose B, but anyone know why A is not good?

upvoted 1 times

🗨️ **Ktimporta** 6 months ago

Market share recognition is aligned with Business Value and not IEF.

upvoted 1 times

🗨️ **ale1231** 2 years, 4 months ago

B. Factory location

upvoted 3 times

🗨️ **Ulrichng** 3 years, 2 months ago

B. Factory location

upvoted 4 times

🗨️ **MoonManBlue** 3 years, 3 months ago

This is incorrect, it would be correct if the question specified "external" EEF's, but according to 2.2.1 the geographic location of the factory would be correct, therefore B. Factory Location is the correct answer

upvoted 3 times

DRAG DROP -

Match each process with its corresponding description.

Select and Place:

<u>Process</u>		<u>Description</u>
Validate Scope		Developing detailed descriptions of the project and product
Control Scope		Formalizing acceptance of completed project deliverables
Create Work Breakdown Structure (WBS)		Monitoring the project's status and the product's scope
Define Scope		Subdividing project deliverables and project work into smaller components

Suggested Answer:

<u>Process</u>		<u>Description</u>
Validate Scope	Define Scope	Developing detailed descriptions of the project and product
Control Scope	Validate Scope	Formalizing acceptance of completed project deliverables
Create Work Breakdown Structure (WBS)	Control Scope	Monitoring the project's status and the product's scope
Define Scope	Create Work Breakdown Structure (WBS)	Subdividing project deliverables and project work into smaller components

 **Cyberpleb** 6 months ago

Correct

upvoted 1 times

A company must implement sales software because it is opening a new branch in a foreign market. Although this software is used in every domestic branch, multiple changes are expected during the implementation because it is a foreign location. Which type of life cycle would the project manager use in this case?

- A. Predictive life cycle
- B. Waterfall life cycle
- C. Hybrid life cycle
- D. Product life cycle

Suggested Answer: C

Community vote distribution

C (100%)

🗳️ **MoonManBlue** Highly Voted 3 years, 3 months ago

C-Hybrid Lifecycle
upvoted 8 times

🗳️ **anfacar** Highly Voted 1 year ago

Selected Answer: C

predictive and waterfall are synonyms in PMBOK, that's why I don't think they are 100% correct. Correct for me is C as is predictive, we know the software and use, and adaptive, as the new language can bring some unexpected bugs
upvoted 5 times

🗳️ **theplaceholder** Most Recent 4 months, 3 weeks ago

Selected Answer: C

you need a combination of predictive and adaptive life cycles. thus, hybrid.
upvoted 1 times

🗳️ **sas2223** 5 months, 3 weeks ago

Choice (A). Predictive Life cycle.

See when you are expecting something to happen, it means you are predicting and anticipating a change. Secondly, the statement says that the software has been implemented at multiple branches domestically. So, there is no much changes in software as such. However, a foreign land has its own laws, which have to be complied by the participating businesses. For which we might have to do some changes. Now, what changes you have to make, will depend on rules, regulations, policies & laws of the foreign land. So, if you read those set of rules, you can predict what changes can creep in. Hence the correct answer is Predictive Life Cycle (choice A)
upvoted 2 times

🗳️ **Rocket20** 5 months, 3 weeks ago

Selected Answer: C

Hybrid Lifecycle need flexibility for changes
upvoted 1 times

🗳️ **Raae** 6 months, 3 weeks ago

Selected Answer: C

They mentioned there would be changes to the software but haven't confirmed what they are. I think hybrid as it gives the flexibility to deal with undefined requirements, unlike waterfall.
upvoted 2 times

🗳️ **ChymKuBoy** 7 months, 1 week ago

Selected Answer: C

C for sure
upvoted 1 times

🗳️ **DJMCAPM** 11 months ago

C is correct
upvoted 2 times

🗨️ 👤 **MV87** 1 year ago

Selected Answer: C

Hybrid

upvoted 2 times

🗨️ 👤 **Gab2308** 1 year, 1 month ago

Selected Answer: C

should be hybrid

upvoted 3 times

🗨️ 👤 **SUKHMANIII** 1 year, 3 months ago

Hybrid lifecycle

upvoted 3 times

What are the two most common contract types used in a project?

- A. Cost plus award fee (CPAF) contract and fixed price contract
- B. Fixed price contract and cost-reimbursable contract
- C. Cost-reimbursable contract and time and material (T&M) contract
- D. Time and material (T&M) contract and cost plus award fee (CPAF) contract

Suggested Answer: B

Community vote distribution

B (100%)

 **Pradnyasachin** 6 months ago

Selected Answer: B

Fixed price contracts establish a set price for the project, offering stability and clear budgeting but potentially bearing more risk for the contractor if costs exceed the agreed-upon price. Cost-reimbursable contracts, on the other hand, reimburse the contractor for the actual costs incurred plus an additional fee, providing more flexibility but potentially leading to higher costs if not managed effectively. These two contract types offer different risk and cost-sharing arrangements between the parties involved in the project.

upvoted 2 times

 **michmgold** 9 months ago

Answer is B - Page 471 PMBOK 6th edition diamond point 3 / Page 191 PMBOK 7th edition last sentence in top paragraph

upvoted 2 times

If you established a contingency reserve including time, money, and resources, how are you handling risk?

- A. Accepting
- B. Transferring
- C. Avoiding
- D. Mitigating

Suggested Answer: A

Community vote distribution

A (100%)

  **claudiapatricia777** Highly Voted 1 year, 1 month ago

Selected Answer: A



Accept. Risk acceptance acknowledges the existence of a threat, but no proactive action is taken. This strategy may be appropriate for low-priority threats, and it may also be adopted where it is not possible or cost-effective to address a threat in any other way. Acceptance can be either active or passive. The most common active acceptance strategy is to establish a contingency reserve, including amounts of time, money, or resources to handle the threat if it occurs. Passive acceptance involves no proactive action apart from periodic review of the threat to ensure that it does not change significantly

upvoted 6 times

  **[Removed]** 6 months ago

Agreed! PMBOK 11.5.2.7, Page 446: Strategies for overall project risk.



upvoted 2 times

  **ChymKuBoy** Most Recent 7 months, 1 week ago

Selected Answer: A

A for sure

upvoted 2 times

  **CalvinthePM** 9 months, 3 weeks ago

D is tempting (don't you use the resources to mitigate the risk?) but A seems to be more correct since contingency reserve is built-in resources that assumes risk will happen. If anyone has an explanation why D is wrong (why can't resources from contingency reserve be used to mitigate risk) I'd be interested to know.

upvoted 2 times

  **[Removed]** 6 months ago

See claudiapatricia777's response. She nailed it on the head.

upvoted 1 times

  **MoonManBlue** 3 years, 3 months ago

A-Accepting

upvoted 1 times

Which are required to create the schedule management plan?

- A. Scope baseline, work breakdown structure (WBS), estimated costs, and milestone list
- B. Resource management plan, organizational process assets, activity list, and business case
- C. Enterprise environmental factors, organizational process assets, project charter, and project management plan
- D. Activity list, project statement of work, project charter, and communications management plan

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ **bawn20** 11 months, 3 weeks ago

Selected Answer: C

WBS is part of the Project Management Plan
upvoted 2 times

🗨️ **garlicbread** 11 months, 4 weeks ago

why isn't it A? you need the WBS to make the schedule
upvoted 2 times

🗨️ **n_arrigo** 6 months ago

those outputs of the plan project mgt process
upvoted 1 times

🗨️ **n_arrigo** 6 months ago

plan schedule mgt process
upvoted 1 times

🗨️ **ChymKuBoy** 1 year, 1 month ago

Selected Answer: C

C for sure
upvoted 1 times

🗨️ **Cat2023** 1 year, 1 month ago

C - pg 571 6th Ed: Inputs: Project Charter, Project Management Plan, EEFs, and OPAs
upvoted 2 times

🗨️ **Zepo** 1 year, 3 months ago

I would have thought A since they all go into the the schedule management plan. I wouldn't think C is right because it includes the project management plan, which uses the schedule management plan as an input.
upvoted 2 times

🗨️ **MoonManBlue** 3 years, 9 months ago

C is correct-6.1
upvoted 2 times

In an agile or adaptive environment, when should risk be monitored and prioritized?

- A. Only during the Initiation and Closing phases
- B. During the Initiation and Planning phases
- C. During each iteration as the project progresses
- D. Throughout the Planning process group and retrospective meeting

Suggested Answer: *C*

 **MoonManBlue** 3 months, 1 week ago

C-During each iteration as the project progresses-p.400

upvoted 4 times

Which factors should be considered for cross-cultural communication?

- A. Background, personality, and communications management plan
- B. Personality, background, and escalation process
- C. Sponsor relationship, personality, and background
- D. Current emotional state, personality, and background

Suggested Answer: D

Community vote distribution

D (100%)

- 🗳️ **keyone** Highly Voted 1 year, 3 months ago

D - Communication Model for Cross-Cultural Communication pg. 373
upvoted 8 times
- 🗳️ **anfacar** Highly Voted 1 year ago

Selected Answer: D

comm management plan is not a factor but a document
upvoted 7 times
- 🗳️ **Cam77** Most Recent 6 months, 3 weeks ago

Selected Answer: D

Yes, it's D.
upvoted 2 times
- 🗳️ **ChymKuBoy** 7 months, 1 week ago

Selected Answer: D

D for sure
upvoted 2 times
- 🗳️ **Zmfoutch** 10 months, 3 weeks ago

D- per pmbok 6th, 10.1.2.4 (communication models) page 373. Cross cultural communication (a tool/technique of Plan Communication Management) incorporates the idea that the message itself and how it is transmitted are influenced by the senders current emotional state, knowledge, background, personality, culture and biases. Similarly the receivers emotional state ,knowledge, background, personality, culture and biases will influence how the messages is is received and interpreted.
upvoted 5 times
- 🗳️ **Navz** 11 months, 2 weeks ago

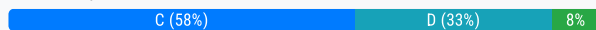
D - The communication model shown in Figure 10-4 incorporates the idea that the message itself and how it is transmitted are influenced by the sender's current emotional state, knowledge, background, personality, culture, and biases. Similarly, the receiver's emotional state knowledge, background, personality, culture, and biases will influence how the message is received and interpreted, and will contribute to the barriers or noise
upvoted 2 times

The procurement requirements for a project include working with several vendors. What should the project manager take into consideration during the Project Procurement Management processes?

- A. Work performance information
- B. Bidder conferences
- C. Complexity of procurement
- D. Procurement management plan

Suggested Answer: C

Community vote distribution



🗳️ 👤 **Pradnyasachin** 3 weeks, 1 day ago

Selected Answer: C

The involvement of multiple vendors can significantly increase the complexity of procurement activities. Understanding and managing this complexity is crucial, encompassing aspects such as handling various contracts, ensuring coordination among vendors, managing different delivery schedules, and addressing potential conflicts or dependencies between vendors. The procurement management plan would also be crucial, but in this context, the complexity of managing multiple vendors is a significant consideration.

upvoted 1 times

🗳️ 👤 **Akneeka** 6 months ago

Selected Answer: C

C-several vendors lend to complexity of the process

upvoted 1 times

🗳️ 👤 **[Removed]** 6 months ago

Selected Answer: C

I think this should be C. It said to keep in mind when it comes to the Project Procurement Management Processes and specifically states there are multiple vendors. That adds to the complexity of procurement, which is C. I can see that D. would help you actually MANAGE it and in that management plan you'd develop that level of complexity, so it's confusing there. But I think it should be C. Can someone help me out with WHY it should be D. versus C.?

upvoted 1 times

🗳️ 👤 **ChymKuBoy** 7 months, 1 week ago

Selected Answer: D

D for sure

upvoted 2 times

🗳️ 👤 **adingmaki** 7 months, 1 week ago

basis of work = plan

upvoted 2 times

🗳️ 👤 **adingmaki** 7 months, 3 weeks ago

Selected Answer: C

Agree with C. It's in the book. Tailoring

upvoted 1 times

🗳️ 👤 **sham222** 7 months, 4 weeks ago

Selected Answer: C

The answer is C:

from p 683 PMBOK 6th Ed.

X5.9 PROJECT PROCUREMENT MANAGEMENT

Considerations for tailoring project procurement management include but are not limited to:

- Complexity of procurement. Is there one main procurement or are there multiple procurements at different times with different sellers that add to the complexity of the procurements?

upvoted 3 times

🗨️ 👤 **Zmfoutch** 10 months, 3 weeks ago

D is correct due. Remember this process is iterative. When time to conduct procurement, the Procurement Management Plan is vital.

upvoted 1 times

🗨️ 👤 **anfacar** 1 year ago

Selected Answer: D

WPI makes more sense in Control Procurements. The question is more general so Procurement Management Plan should cover all.

upvoted 2 times

🗨️ 👤 **Peri_** 1 year ago

exactly

upvoted 1 times

🗨️ 👤 **claudiapatricia777** 1 year, 1 month ago

Selected Answer: A

It is D - Procurement Plan,. It is not Work performance information because this is managed in Control Process and not in Manage Process

upvoted 1 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

A-Work Performance Information makes the most sene, to monitor how each vendor is performing-12.3.3.2

upvoted 1 times

🗨️ 👤 **anfacar** 1 year ago

WPI makes more sense in Control Procurements. The question is more general so Procurement Management Plan should cover all.

upvoted 3 times

A project receives budget approval, but the risk of extra costs is expected. Which of these inputs should the project manager check in order to make a qualitative risk analysis?

- A. The risk management plan and the assumption log
- B. Costs estimates and cost forecasts
- C. The risk management plan and the basis of estimates
- D. The assumption log and the project charter

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ 👤 **Pradnyasachin** 3 weeks, 1 day ago

Selected Answer: A

The risk management plan outlines the strategy for managing risks throughout the project, including the approach to identifying, assessing, and responding to risks.

upvoted 1 times

🗨️ 👤 **lauracecilia** 5 months, 3 weeks ago

A. 11.3.1.1, and 11.3.1.2.

upvoted 1 times

🗨️ 👤 **MFrankieG2022** 1 year ago

Key document here is the assumption log.

upvoted 4 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

A-Risk Management Plan and Assumption Log

upvoted 2 times

What is one of the main purposes of the project charter?

- A. Formal authorization of the existence of the project
- B. Formal acceptance of the project management plan
- C. Formal approval of the detailed project budget
- D. Formal definition of stakeholder roles and responsibilities

Suggested Answer: A

Community vote distribution


A (100%)

 **Bgood** 6 months, 2 weeks ago

Selected Answer: A

A for sure

upvoted 1 times

 **MoonManBlue** 3 years, 3 months ago

A-Formal authorization of the existence of a project

upvoted 1 times

Tailoring considerations for project scope management may include:

- A. requirements management, stability of requirements, development approach, and validation and control.
- B. WBS guidelines, requirements templates, deliverable acceptance forms, and verified deliverables.
- C. business needs, product descriptions, project restrictions, and project management plan.
- D. issues defining and controlling what is included in the project, verified deliverables, and quality reports.

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ 👤 **Rocket20** 5 months, 3 weeks ago

Selected Answer: A

A. Page 133 Tailoring Considerations. 5 diamond points
Knowledge and requirements management
Validation and control
Development approach
Stability of requirements
Governance
upvoted 1 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

A is correct; Knowledge and requirements management, validation and control, development approach, stability of requirements, and governance are all tailoring considerations-p.133
upvoted 2 times

Which of the following is a category of organizational process assets?

- A. Government standards
- B. Organizational culture
- C. Employee capabilities
- D. Organizational knowledge bases

Suggested Answer: D

Community vote distribution

D (100%)

 **ChymKuBoy** 1 month ago

Selected Answer: D


D for sure

upvoted 1 times

 **MFrankieG2022** 6 months ago

Answer is in the question; organizational..

upvoted 1 times

 **MoonManBlue** 2 years, 9 months ago

D-Org. Knowledge Bases 2.3

upvoted 2 times

To which knowledge area does the Collect Requirements process belong?

- A. Quality Management
- B. Scope Management
- C. Cost Management
- D. Integration Management

Suggested Answer: B



Community vote distribution

B (100%)

  **101bethie101** 2 days, 15 hours ago



Selected Answer: B

You gotta collect requirements to create the scope
upvoted 1 times

  **theplaceholder** 4 months, 3 weeks ago

Selected Answer: B

correct
upvoted 1 times

  **MoonManBlue** 3 years, 3 months ago

B-Scope Management-Chapter 5
upvoted 3 times

Which of the following can a project manager use to represent defined team member roles in a group of tasks?

- A. Work breakdown structure (WBS)
- B. Responsibility assignment matrix (RAM)
- C. Organizational breakdown structure (OBS)
- D. Resource breakdown structure (RBS)

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ 👤 **[Removed]** 6 months ago

Selected Answer: B

For those of you who are wondering, a RACI is a type of RAM.

- RACI stands for (Responsible, Accountable, Consult, Inform) and it breaks down work tasks and then who is which person does what regarding RACI matrix within the project for that specific task. It's a form of RAM (also on page 317).

upvoted 2 times

🗨️ 👤 **Navz** 11 months, 2 weeks ago

B

Assignment Matrix - Pg 317

upvoted 2 times

Under which circumstances should multiple projects be grouped in a program?

- A. When they are needed to accomplish a set of goals and objectives for an organization
- B. When they have the same project manager and the same organizational unit
- C. When they have the same scope, budget, and schedule
- D. When they are from the same unit of the organization

Suggested Answer: A

  **MoonManBlue** 3 months, 1 week ago

A-When they share the same goals

upvoted 2 times

How can a project manager maintain the engagement of stakeholders in a project with a high degree of change?

- A. Monitor project stakeholder relationships using engaging strategies and plans
- B. Send all project documents to stakeholders each time they are modified
- C. Schedule monthly meetings with the stakeholders, including team members
- D. Engage only with the project sponsors

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ **Rocket20** 5 months, 3 weeks ago

Selected Answer: A

The answer is A
upvoted 1 times

🗨️ **ChymKuBoy** 7 months, 1 week ago

Selected Answer: A

A for sure
upvoted 1 times

🗨️ **romelodoctr** 7 months, 1 week ago

Selected Answer: A

A is the answer
upvoted 1 times

🗨️ **[Removed]** 8 months, 1 week ago

Selected Answer: A

ITS A , C- Is not correct as the agile
upvoted 1 times

🗨️ **Zmfoutch** 10 months, 3 weeks ago

Selected Answer: A

High degree of change indicates agile/ adaptive project management, which encourages frequent communication with stakeholders.
upvoted 1 times

🗨️ **anfacer** 1 year ago

Selected Answer: A

C- Is not correct as the agile encourage frequent meetings with stakeholders, even daily based. There is no monthly recomendation.
A- is more correct for me as claudiapatricia says
upvoted 2 times

🗨️ **claudiapatricia777** 1 year, 1 month ago

Selected Answer: A

Projects experiencing a high degree of change require active engagement and participation with project stakeholders. To facilitate timely, productive discussion and decision making, adaptive teams engage with stakeholders directly rather than going through layers of management. Often the client, user, and developer exchange information in a dynamic co-creative process that leads to more stakeholder involvement and higher satisfaction. Regular interactions with the stakeholder community throughout the project mitigate risk, build trust, and support adjustments earlier in the project cycle, thus reducing costs and increasing the likelihood of success for the project.


In order to accelerate the sharing of information within and across the organization, agile methods promote aggressive transparency. The intent of inviting any stakeholders to project meetings and reviews or posting project artifacts in public spaces is to surface as quickly as possible any misalignment, dependency, or other issue related to the changing project

upvoted 4 times

🗨️ **MoonManBlue** 3 years, 3 months ago

A makes sense, although I don't see it in the 6th edition

upvoted 3 times

 **[Removed]** 6 months ago

Because this is discussing stakeholder engagement, check agile/adaptive environments, which is page 506 in the 6th edition of the PMBOK.

upvoted 1 times

Which are the competing constraints that a project manager should address when tailoring a project?


- A. Cost, scope, schedule
- B. Sponsorship, risk, quality
- C. Schedule, sponsorship, scope
- D. Resources, quality, communication

Suggested Answer: A

Community vote distribution

A (100%)



 **Rocket20** 5 months, 3 weeks ago

Selected Answer: A

A. Competing constraints of scope, schedule, cost, resources, quality and risk should all be addressed by tailoring
upvoted 1 times

Which knowledge area includes the processes to identify, define, and unify the various project management processes?

- A. Project Integration Management
- B. Project Communications Management
- C. Project Quality Management
- D. Project Risk Management

Suggested Answer: A

Community vote distribution

A (100%)

🗳️ 👤 **Pradnyasachin** 6 months, 3 weeks ago

Selected Answer: A

Project Integration Management involves coordinating and integrating all aspects of a project from initiation to closure. This includes processes like developing the project charter, creating the project management plan, performing integrated change control, and ensuring overall project coordination.

upvoted 1 times

🗳️ 👤 **ChymKuBoy** 1 year, 1 month ago

Selected Answer: A

A for sure

upvoted 1 times

🗳️ 👤 **MoonManBlue** 3 years, 9 months ago

A-Project Integration Management

upvoted 3 times

For what project management process is work performance information an output?

- A. Implement Risk Responses
- B. Plan Stakeholder Engagement
- C. Monitor Stakeholder Engagement
- D. Plan Quality Management

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ **Pradnyasachin** 6 months, 3 weeks ago

Selected Answer: C

In this process, Work Performance Information refers to the data collected about project execution and performance, which is used to assess how effectively the project team is engaging stakeholders. This information aids in evaluating the current status of stakeholder engagement and helps in making informed decisions about managing stakeholder relationships throughout the project lifecycle.

upvoted 1 times

🗨️ **Rocket20** 11 months, 3 weeks ago

Selected Answer: C

C. Please see 5.9 Monitor Communications - Outputs - Work Performance information is an output of the stakeholder management plan figure 5-10

upvoted 1 times

🗨️ **peacewishes** 11 months, 4 weeks ago

Typo much.

upvoted 1 times

🗨️ **ChymKuBoy** 1 year, 1 month ago

Selected Answer: C

Work performance information is an output of the Monitor Stakeholder Engagement project management process¹. It is used to provide stakeholders with information about the project's progress and performance².

upvoted 2 times


A project stakeholder is requesting changes to the project plan. Which process group addresses this?

- A. Initiating Process Group
- B. Planning Process Group
- C. Executing Process Group
- D. Monitoring and Controlling Process Group


Suggested Answer: D

Community vote distribution

D (100%)

 **pakhhu** 5 months, 3 weeks ago

We can say that. Change requests are outputs of monitor and control process group. please comment
upvoted 1 times

 **bigntall1** 7 months, 2 weeks ago

Selected Answer: D

M&C PROCESS GROUP

upvoted 2 times


Due to today's competitive global market, organizations require more than technical project management skills. Which of the following skills can support long-range strategic objectives that contribute to the bottom line?

- A. Planning and risk management skills
- B. Communication and time management skills
- C. Business intelligence and leadership skills
- D. Strategic and business management skills

Suggested Answer: C


Community vote distribution


C (100%)


 **[Removed]** Highly Voted 6 months ago
Agree that this is a badly worded question!


How I see it is this: The QUESTION is not ASKING for us to IDENTIFY ONE of the sides of the PMI Talent Triangle, it's asking us to answer the OTHER TWO SIDES missing BESIDES "Technical Project Management". Get it? Together, Strategic & Business Management + Leadership = Leadership & Business Intelligence. It's also explicitly, yet vaguely worded in a few sentences on PMBOK page pg. 57.


To me, this question is asking for ONE answer that answers the TWO missing sides of the PMI Talent Triangle. Think of it that way and you'll get C. and it makes sense. Hope this helps.
upvoted 8 times

 **MoonManBlue** Highly Voted 3 years, 3 months ago
C-Business Intelligence and Leadership skills p.57
upvoted 7 times

 **ChymKuBoy** Most Recent 7 months, 1 week ago
Selected Answer: C
C for sure
upvoted 2 times

 **Zmfoutch** 10 months, 3 weeks ago
Poorly written question. Page 57 of PMBOK 6 references the PMI talent triangle. "While TECHNICAL PROJECT MANAGEMENT skills are core to the program and project management, PMI research indicates that they are not enough in today's increasingly complicated and competitive global marketplace. I take that to mean they are specifically referring to technical project management skills not being enough. It wouldn't make sense for PMI to produce and trademark this thing and then say "it's not enough". The book goes on to say that organizations are looking for added skills in leadership and business intelligence and that various organizations state their belief that these competencies can support longer range strategic objectives that contribute to the bottom line. Again, my interpretation is that PMBOK is saying the other two skills (leadership and strategic business management) are the skills needed.
upvoted 1 times

 **anfacar** 1 year ago
Selected Answer: C
Tricky question, although D is the core of talent triangle in page 57 states they are not enough for long term but ends by saying is good to have balanced.
I don't think this question is well formulated.
upvoted 4 times

 **ManagerBodia** 1 year ago
D - p. 56
upvoted 2 times

For which kind of quantitative risk analysis chart can a tornado diagram represent values?


- A. Sensitivity analysis
- B. Monte Carlo analysis
- C. Expected monetary value analysis
- D. Decision tree analysis

Suggested Answer: A


Community vote distribution

A (100%)



 **pakhhu** 5 months, 3 weeks ago

We use Sensitivity Analysis while Perform Quantitative Risk Analysis. In this way we identify which risk has the greatest impact on project's goals. As an example Tornado diagram, shows risks in descending order depending upon their strength of correlation.
upvoted 2 times

 **Rocket20** 5 months, 3 weeks ago

Selected Answer: A

A. Tornado Diagram is a special type of bar chart used in sensitivity analysis for comparing the relative importance of variables
upvoted 3 times

 **MoonManBlue** 3 years, 3 months ago

A-Sensitivity Analysis-Glossary
upvoted 2 times

The project manager is working with some functional managers and stakeholders on the resource management plan. Which elements may be included in this plan?

- A. Team values, team agreements, and conflict resolution process
- B. Conflict resolution process, communication guidelines, and meeting schedules
- C. Team roles and responsibilities, team management, and training plan
- D. Resource requirements, resource assignments, and team performance assessments

Suggested Answer: C

Community vote distribution

C (100%)

🗳️ 👤 **pahku** 5 months, 3 weeks ago

Resource requirements is an output of Estimate Activity resources process and Project team assignments is an output of Acquire resources process
upvoted 2 times

🗳️ 👤 **ImMaGiiCz** 7 months ago

Selected Answer: C

C for sure
upvoted 2 times

🗳️ 👤 **ChymKuBoy** 7 months, 1 week ago

Selected Answer: C

C for sure
upvoted 1 times

🗳️ 👤 **Zmfoutch** 10 months, 3 weeks ago

Selected Answer: C

Team assessments happen in develop team, as an output. Therefore they are not an input to a previous process in the planning process.
upvoted 2 times

🗳️ 👤 **Zmfoutch** 10 months, 3 weeks ago

Team performance assessments can't happen until the team is developed (9.4) this is 9.1, even with regard to an iterative approach, plan resource management is the HOW we will estimate activity resources (9.2), acquire resources (9.3), develop team (9.4), manage team (9.5) and control resources (9.6).

C is the correct answer.

upvoted 1 times

🗳️ 👤 **Navz** 11 months, 2 weeks ago

C refer to page 318
upvoted 2 times

🗳️ 👤 **anfacar** 1 year ago

team performance assessments is in Develop Team Output, not Plan Output
upvoted 2 times

🗳️ 👤 **anfacar** 1 year ago

Selected Answer: C

In pg 318 appears the plan may include: Identification of resources, acquiring resources, roles and responsibilities, project charts, resource management, training, team development, resource control, recognition plan
upvoted 2 times

A new project manager wishes to recommend creating a project management office to senior management. Which statement would the project manager use to describe the importance of creating the project management office?

- A. It will give the project manager independence to make decisions without other departmental input.
- B. It integrates organizational data and information to ensure that strategic objectives are fulfilled.
- C. The project management office can execute administrative tasks.
- D. The project management office can coordinate projects.

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ 👤 **ChymKuBoy** 1 month ago

Selected Answer: B

B for sure

upvoted 1 times

🗨️ 👤 **qweds** 2 months, 3 weeks ago

Selected Answer: B

2.4.4.3 PROJECT MANAGEMENT OFFICE

The PMO integrates data and information from organizational strategic projects and evaluates how higher-level strategic objectives are being fulfilled.

upvoted 4 times

🗨️ 👤 **anfacar** 6 months, 2 weeks ago

A is false while, B,C and D are true however if you want to highlight why PMO is necessary to your senior, fulfilling company objectives makes more sense

upvoted 1 times

🗨️ 👤 **wencai002** 1 year, 10 months ago

B P48 2nd last paragraph

upvoted 2 times

🗨️ 👤 **MoonManBlue** 2 years, 9 months ago

Seems like B or D would work, don't see either one for sure in the 6th edition

upvoted 1 times

In order to detect quality issues earlier in the project life cycle, the project manager is using an agile/adaptive environment. What is the main difference between waterfall and agile/adaptive development approaches for Project Quality Management?

- A. The frequency of the quality and review steps
- B. The number of deliverables
- C. The duration of each of the quality and review steps
- D. The tools used in the quality and review steps

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ 👤 **MoonManBlue** Highly Voted 👍 2 years, 9 months ago

A-Frequency is the correct answer p.300 6th edition; "In Agile projects, the Control Quality activities may be performed by all team members throughout the project. In waterfall-based projects, the quality control activities are performed at specific time, toward the end of the project phase, by specific team members."

upvoted 6 times

🗨️ 👤 **ChymKuBoy** Most Recent 🕒 1 month ago

Selected Answer: A

A for sure

upvoted 1 times

An important project stakeholder has low risk tolerance. Which type of communication should a project manager use to provide this stakeholder with a difficult update?

- A. Informal conversation
- B. Face-to-face meeting
- C. Short email update
- D. Written report

Suggested Answer: B

Community vote distribution

B (90%) 10%

 **Cat2023** Highly Voted 7 months, 3 weeks ago

B - it makes no sense to tell a low-risk tolerance stakeholder bad news in an informal way.
upvoted 5 times

 **Pradnyasachin** Most Recent 3 weeks, 4 days ago


Selected Answer: B

A face-to-face meeting offers the project manager the opportunity to convey the difficult update in a controlled and personal environment. It allows for direct interaction, enabling the project manager to address concerns, answer questions, and provide additional context, which might be necessary when dealing with a stakeholder with low risk tolerance. This method can help build trust and understanding, which is often essential when delivering challenging updates to stakeholders.

upvoted 1 times

 **rachelp** 5 months, 2 weeks ago

it's A. Think of the Power/influence in terms of risk. The Stakehold is low on the grid in regards to the risk. Is the question worded poorly? Absolutely. But I understand how they got to informal
upvoted 1 times

 **Rocket20** 5 months, 3 weeks ago

Selected Answer: B

Face to Face answer is B
upvoted 1 times

 **Bgood** 6 months, 2 weeks ago

Selected Answer: B

Definitely want to deliver bad news in person
upvoted 1 times

 **Cam77** 6 months, 3 weeks ago

Selected Answer: B

B for sure. Face-to-face better than Written Report to deliver bad news and handle follow-up questions/concerns from stakeholders on the fence.
upvoted 1 times

 **an9sh4** 6 months, 3 weeks ago


Selected Answer: B

It's clearly B
upvoted 1 times

 **Dar87** 6 months, 4 weeks ago

Selected Answer: B

Face to face for difficult stakeholders
upvoted 1 times

 **ChymKuBoy** 7 months, 1 week ago

Selected Answer: B

B for sure
upvoted 1 times

🗨️ 👤 **[Removed]** 8 months, 1 week ago

Selected Answer: D

D-Written Report

upvoted 1 times

🗨️ 👤 **Zmfoutch** 10 months, 3 weeks ago

Selected Answer: B

When delivering bad news, project manager needs to tell sponsor in person, and reduce confusion with prepared solutions, steps needed and seek consensus. Avoid blame and focus on solutions.

Some ambiguity remains as a sponsor is a key stakeholder, but not all stakeholders are key.

upvoted 2 times

🗨️ 👤 **DJMCAPM** 11 months ago

since keeping this stakeholder engaged, is crucial for the project, the best method for communication should be used to ensure the stakeholder proper engagement. so the correct answer is B. face to face

upvoted 1 times

🗨️ 👤 **NikolaMirilo** 10 months, 4 weeks ago

I totally agree. There is no sense that "informal" is right answer.

upvoted 2 times

🗨️ 👤 **cerahkate** 6 months, 2 weeks ago

I felt a face to face meeting made more sense initially but can see how they came to "informal".

If the stakeholder is risk-averse and there is a negative update they'll take the news easier and remain engaged in the project if it's discussed informally. If a face to face meeting is scheduled it puts more pressure on the situation/update as such a meeting signifies something is seriously wrong.

upvoted 1 times

🗨️ 👤 **Navz** 11 months, 2 weeks ago

D - Written

upvoted 1 times

🗨️ 👤 **MP_2022** 1 year ago

B! Face to face!

upvoted 2 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

D-Written Report

upvoted 3 times

Which tools and techniques should a project manager use to monitor risks?

- A. Expert judgment, data analysis, and interpersonal and team skills
- B. Data analysis, audits, and meetings
- C. Expert judgment, audits, and decision making
- D. Meetings, data gathering, and expert judgment

Suggested Answer: B

Community vote distribution



B (100%)

  **ChymKuBoy** 1 month ago

Selected Answer: B

B for sure

upvoted 1 times

  **ale1231** 1 year, 10 months ago



B. Data analysis, audits, and meetings

upvoted 1 times

  **Ulriching** 2 years, 8 months ago

B. Data analysis, audits, and meetings

upvoted 1 times

  **MoonManBlue** 2 years, 9 months ago

Should be B-Data Analysis, Audits, and Meetings 11.7

upvoted 1 times

What internal enterprise environmental factor (EEF) can impact a project?

- A. Cultural influences
- B. Physical environmental elements
- C. Commercial databases
- D. Infrastructure

Suggested Answer: D

Community vote distribution

D (100%)

🗳️ 👤 **Haq47** 1 month, 3 weeks ago

Selected Answer: A

A. Cultural influences

Detailed Explanation:

Cultural Influences: These include the organizational culture, structure, and governance. Examples are the vision, mission, values, beliefs, cultural norms, leadership style, hierarchy, and authority relationships within the organization.

Impact on Projects: Cultural influences can affect communication, decision-making processes, and the overall approach to project management within the organization.

Internal EEFs: These factors are internal to the organization and can significantly influence how projects are planned, executed, and controlled.

Summary:

In summary, cultural influences are a key internal enterprise environmental factor that can impact a project. These influences shape the organizational environment and affect various aspects of project management, including communication, decision-making, and team dynamics. Understanding and managing these cultural factors are crucial for the successful execution of projects within an organization

upvoted 1 times

🗳️ 👤 **pakhku** 1 year, 5 months ago

does this mean cultural influences on the project team?

upvoted 1 times

🗳️ 👤 **Rocket20** 1 year, 5 months ago

Selected Answer: D

D. Infrastructure is an internal environmental factor

upvoted 2 times

🗳️ 👤 **TonyTucci** 1 year, 6 months ago

Selected Answer: D

It is D.. It is not A..

upvoted 2 times

🗳️ 👤 **[Removed]** 1 year, 6 months ago

Selected Answer: D

A. is an external EEF and is wrong.

D. is an internal EEF and is correct.

Source: PMBOK 6th Edition, Page 38-39.

upvoted 2 times

🗳️ 👤 **Nasser100** 1 year, 6 months ago

D is right Answer

upvoted 1 times

🗳️ 👤 **Zmfutch** 1 year, 10 months ago

Selected Answer: D

Pg. 38 lists infrastructure as an internal EEF. It also lists ORGANIZATIONAL CULTURE, and cultural norms, NOT cultural influences. Cultural influences are listed as external eefs on page 39.

D is absolutely correct, per PMBOK 6th.

upvoted 4 times

🗨️ **DJMCAPM** 1 year, 11 months ago

D is 100% correct

upvoted 3 times

🗨️ **InsTori** 1 year, 11 months ago

Selected Answer: D

P38; While organizational culture is listed as an internal EEF, Infrastructure is what is clearly listed. Cultural influences is actually listed under external EEF on P39. Yet another trick question...

upvoted 2 times

🗨️ **REALPM** 2 years ago

D SHOULD BE THE ANSWER

upvoted 3 times

🗨️ **anfacar** 2 years ago

Selected Answer: D

EEF contains infrastructures

upvoted 2 times

🗨️ **SannyBananny** 2 years, 1 month ago

Correct Answer is D

upvoted 3 times

🗨️ **claudiapatricia777** 2 years, 1 month ago

Selected Answer: D

u Infrastructure. Examples include existing facilities, equipment, organizational telecommunications channels, information technology hardware, availability, and capacity (P38)

upvoted 3 times


A project manager needs to request outside support for a statement of work (SOW) that is not precise. Which kind of contract does the project manager need to create?

- A. Time and material (T&M)
- B. Cost plus fixed fee (CPFF)
- C. Fixed price
- D. Cost plus award fee (CPAF)

Suggested Answer: A

Community vote distribution

A (100%)

 **Ulriching** Highly Voted 3 years, 2 months ago

Time and material contracts (T&M). Time and material contracts (also called time and means) are a hybrid type of contractual arrangement with aspects of both cost-reimbursable and fixed-price contracts. They are often used for staff augmentation, acquisition of experts, and any outside support when a precise statement of work cannot be quickly prescribed.

upvoted 10 times

 **MoonManBlue** Highly Voted 3 years, 3 months ago

A-Time and Materials p.472


upvoted 8 times

 **Pradnyasachin** Most Recent 3 weeks, 4 days ago

Selected Answer: A

A Time and Material contract type might be suitable when the scope of work or requirements are not well-defined. It allows for flexibility as it involves payments based on the time spent and the materials used. This contract type provides a degree of flexibility to accommodate changes and uncertainties in the project scope or SOW

upvoted 1 times

 **Rocket20** 5 months, 3 weeks ago

Selected Answer: A

A. T&M

upvoted 2 times

 **TonyTucci** 6 months ago

Selected Answer: A

If the contract is not clear, it is best to go with a T&M Fee IMO

upvoted 1 times

 **[Removed]** 6 months ago

Selected Answer: A

A. Page 472 of PMBOK. Not only is it outside support, but it's also not a precise SOW.

upvoted 2 times

 **ChymKuBoy** 7 months, 1 week ago

Selected Answer: A

A for sure

upvoted 1 times

 **Zmfoutch** 10 months, 3 weeks ago

Selected Answer: A

Per PMBOK 6th, T&M contracts are often used when outside support is needed and a precise statement of work cannot be quickly prescribed.

upvoted 1 times

 **DJMCAPM** 11 months ago

A is correct

upvoted 1 times

  **Deepikaparas** 1 year ago

Selected Answer: A

Time & Material is used when SOW cannot be defined

upvoted 2 times

Which is a list of organizational systems that may have an impact on a project?

- A. Internal policies, company procedures, and organizational resources
- B. Company culture, purchasing system, and project management information system
- C. Organizational structure, governance framework, and management elements
- D. Organizational process assets, enterprise environmental factors, and corporate knowledge

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ 👤 **[Removed]** 6 months ago

Selected Answer: C

Page 42, PMBOK 6th Edition.

- Management Elements
 - Governance Frameworks
 - Organizational structure types
- upvoted 1 times

🗨️ 👤 **ChymKuBoy** 7 months, 1 week ago

Selected Answer: C

C for surr

upvoted 1 times

🗨️ 👤 **MFrankieG2022** 1 year ago

Key thing here is governance framework

upvoted 3 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

Correct answer is C-Management Elements, Governance Frameworks, and Organizational structure Types-2.4

upvoted 2 times

Which set of activities should a project manager use as part of the Develop Team process?

- A. Training and establishing ground rules
- B. Networking activities and estimating team resources
- C. Conflict management activities and tracking team performance
- D. Recruit new team members and training

Suggested Answer: C

Community vote distribution

C (63%)

A (38%)

🗳️ 👤 **Haq47** 1 month, 3 weeks ago

Selected Answer: A

The correct set of activities that a project manager should use as part of the Develop Team process is:

****A. Training and establishing ground rules****

Detailed Explanation:

- ****Training****: Providing team members with the necessary skills and knowledge to perform their roles effectively. This can include formal training sessions, workshops, and on-the-job training.

- ****Establishing Ground Rules****: Setting clear expectations for team behavior and performance. Ground rules help in creating a positive team environment and ensure that all team members understand the standards and norms for working together.

Summary:

In summary, the Develop Team process involves activities such as training and establishing ground rules. These activities are essential for building a cohesive and high-performing team. Training ensures that team members have the required skills, while ground rules set the expectations for behavior and performance, contributing to a positive and productive team environment.

upvoted 1 times

🗳️ 👤 **pakhhu** 1 year, 5 months ago

Training is a tool in Develop Team process

upvoted 1 times

🗳️ 👤 **TonyTucci** 1 year, 6 months ago

Selected Answer: A

It is A because you would have already acquired your resources by Develop Team stage.

upvoted 1 times

🗳️ 👤 **[Removed]** 1 year, 6 months ago

Selected Answer: C

See Page 341-343 of PMBOK discussing Manage Teams (9.4.2.4 and 9.4.2.7).

upvoted 2 times

🗳️ 👤 **[Removed]** 1 year, 6 months ago

For all of you saying A, I think you're unfortunately incorrect. Ground Rules is an interpersonal/team skill for MANAGE TEAMS, not DEVELOP TEAM. When you're talking about "tracking team performance", you need TO DO THAT in order to complete the OUTPUT of Manage Teams, the Team Performance Assessment.

upvoted 3 times

🗳️ 👤 **THCW** 1 year, 6 months ago

Selected Answer: C

The answer is C.

The question is asking what are the tools & techniques for the Develop Team process.

Training is a T&T used for Developing Teams pg. 342, which is shown in Answer choice A; however, establishing ground rules is a part of the Manage Teams process.

Conflict management and tracking individual/team performance are also T&Ts used during the Develop Team process.

upvoted 2 times

🗨️ 👤 **Cam77** 1 year, 6 months ago

Selected Answer: A

Answer is A for sure. The key is that 'tracking team performance' is part of MANAGE team, not DEVELOP team, as the question asks. PMBOK 6e pg. 307

upvoted 3 times

🗨️ 👤 **sham222** 1 year, 7 months ago

Selected Answer: A

Tracking team performance is not mentioned in Develop Team therefore the answer isn't C. Actually searching through the digital PMBOK doesn't even find that term. Training is in the Develop Team tools and establishing ground rules is part of Conflict management. So answer A has both tool mentioned in the PMBOK, whereas answer C has only 1 tool mentioned in PMBOK.

upvoted 2 times

🗨️ 👤 **DJMCAPM** 1 year, 11 months ago

C is the correct answer

upvoted 1 times

🗨️ 👤 **limoncello** 1 year, 11 months ago

Selected Answer: C

It's C. Ground rules is a tool and technique for manage stakeholder engagement

upvoted 2 times

🗨️ 👤 **villainvia** 2 years ago

Selected Answer: C

C - Conflict management (9.4.2.4) and tracking team performance (9.4.2.7). PMBOK 6e pg. 341-342 (Develop Team > Tools & Techniques)

upvoted 4 times

🗨️ 👤 **wencai002** 3 years, 4 months ago

C

ground rules from a is in manage team.

upvoted 3 times



Which set of competencies should a project manager have?

- A. Leadership, strategic and business management, and technical project management
- B. Expertise in the industry, leadership and business management, and bilingual skills
- C. Technical project management, expertise in every role, and PMP certification
- D. Expertise in every detail on project activities, PMP certification, and leadership

Suggested Answer: A

Community vote distribution

A (100%)

  **theplaceholder** 4 months, 2 weeks ago

Selected Answer: A



Correct

upvoted 1 times

  **[Removed]** 6 months ago

PMI Talent Triangle (56-57)

upvoted 2 times

  **MoonManBlue** 3 years, 3 months ago

A is correct

upvoted 2 times

Select two key benefits of the Control Procurements process. (Choose two.)

- A. Enables the development of make-or-buy decisions
- B. Ensures that contract performance meets the terms of the legal agreement
- C. Guarantees that legal agreements influence vendor selection
- D. Assures that legal agreements guide contract closings
- E. Helps determine whether a certain type of contract should be used

Correct Answer: *BD*

Community vote distribution

BD (100%)

🗨️ 👤 **[Removed]** 6 months ago

Selected Answer: BD

B&D are the only two possible answers here. The rest are non-M&C process activities.

upvoted 1 times

🗨️ 👤 **ChymKuBoy** 7 months ago

Selected Answer: BD

From Bing

B and D

upvoted 1 times

🗨️ 👤 **Raindrop79** 9 months, 1 week ago

The key benefit of this process is

that it ensures that both the seller's and buyer's performance meet the project's requirements according to the terms of the legal agreement.

pG492

upvoted 2 times

🗨️ 👤 **Sumbo** 11 months, 2 weeks ago

why not a and b. The Control Procurements process helps ensure that contract performance meets the terms of the legal agreement (B) as it includes monitoring the vendor's performance and addressing any issues that arise. It also enables the development of make-or-buy decisions (A) by identifying the best approach for procuring goods and services. These two benefits help to mitigate risks, manage costs and maintain the quality of the project.

upvoted 3 times

🗨️ 👤 **[Removed]** 6 months ago

Make or buy decisions are made DURING the planning process, not when you're controlling said procurements. If you're making the make or buy decision in the controlling procurement part of the project, you're way too late in the game.

upvoted 2 times

A project is just beginning, and management creates a long list of potential stakeholders. Which statement about identifying and engaging stakeholders is correct?

- A. The project manager should identify and deal with stakeholders only during the execution phase.
- B. Stakeholder satisfaction should be identified immediately and managed as a project objective.
- C. The project manager should focus on project objectives and deal with stakeholders as a secondary priority.
- D. Stakeholder satisfaction is the most important goal, and project objectives should be considered a secondary priority.

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ 👤 **ChymKuBoy** 1 month ago

Selected Answer: B

B for sure

upvoted 1 times

🗨️ 👤 **MoonManBlue** 2 years, 9 months ago

B-Stakeholder satisfaction

upvoted 2 times

Which of the following set of elements is part of an effective communications management plan?

- A. Escalation processes, person responsible for communicating the information, glossary of common terminology, methods or technologies used to convey the information
- B. Phone book directory, stakeholder communication requirements, project charter, glossary of common terminology
- C. Organizational chart, escalation processes, person responsible for communicating the information, project management plan, glossary of common terminology
- D. Glossary of common terminology, constraints derived from specific legislation and regulation, person responsible for communicating information, project management plan, resource management plan

Correct Answer: A

Community vote distribution

A (100%)

🗨️ 👤 **[Removed]** 6 months ago

Selected Answer: A

Pg 377

upvoted 1 times

🗨️ 👤 **[Removed]** 6 months ago

The tip for this question (and questions like it) is for you to identify the wrong piece of each of the wrong answers:

- B says "project charter" which is an input, not part of the output of comms. management plan as well as phone book directory, which is likely an OPA (also an input)
- C says organizational chart, an OPA (an input), as well as project management plan (an input as well)
- D says project management plan and resource management plan (subset of the overall project management plan); these are both inputs as well.

Process of elimination provides you with A. These all are aspects of the comms management plan (there 's many on page 377 of PMBOK).

upvoted 4 times

🗨️ 👤 **MFrankieG2022** 1 year ago

Key here is 'methods or technologies used to convey the information'

upvoted 2 times

DRAG DROP -

Match each process in Project Stakeholder Management with its associated Process Group.

Select and Place:

Process		Process Group
Manage Stakeholder Engagement		Monitoring and Controlling
Identify Stakeholder Engagement		Planning
Plan Stakeholder Engagement		Executing
Monitor Stakeholder Engagement		Initiating

Correct Answer:

Process		Process Group
Manage Stakeholder Engagement	Monitor Stakeholder Engagement	Monitoring and Controlling
Identify Stakeholder Engagement	Plan Stakeholder Engagement	Planning
Plan Stakeholder Engagement	Manage Stakeholder Engagement	Executing
Monitor Stakeholder Engagement	Identify Stakeholder Engagement	Initiating

 **Cyberpleb** 6 months ago

Correct

upvoted 1 times

 **Rabirulez** 1 year, 3 months ago

The correct answer is:

Manage Stakeholder: Executing

Identify Stakeholder: Initiating

Plan: Planning

Monitor: Monitoring and controlling

upvoted 1 times

Which is the order of steps in the Procurement Management process?

- A. Identifying and planning procurement requirements, obtaining quotes or proposals, negotiating with vendors, contracting with selected vendors, and controlling procurements.
- B. Identifying and planning procurement requirements, negotiating with vendors, contracting with selected vendors, obtaining quotes or proposals, and controlling procurements.
- C. Controlling procurements, identifying and planning procurement requirements, obtaining quotes or proposals, negotiating with vendors, and contracting with selected vendors.
- D. Obtaining quotes or proposals, identifying and planning procurement requirements, negotiating with vendors, contracting with selected vendors, and controlling procurements.

Correct Answer: A

  **sham222** 1 month, 1 week ago

A and B are the same answer choice.

upvoted 1 times

  **sham222** 1 month, 1 week ago

oops. forget that comment above lol. It's about the order, not the content.

upvoted 2 times

Which is the appropriate tool to identify the possible correlation between two elements in a process?

- A. Scatter diagram
- B. Cause-and-effect diagram
- C. Histogram
- D. Control charts

Suggested Answer: A

Community vote distribution



A (100%)



  **[Removed]** 6 months ago

Selected Answer: A

Two variables, with the process/activity on one axis and the defect on another axis. Then you plot the scatter "point" to show the relationship.
upvoted 1 times

  **MoonManBlue** 3 years, 3 months ago



A-Scatter Diagram-p.293

upvoted 2 times

What process is included in Project Integration Management?

- A. Monitor and Control Project Work
- B. Control Scope
- C. Control Schedule
- D. Develop Team

Suggested Answer: A

  **michmgold** 2 months, 4 weeks ago
A> PMBOK 6th Edition - Page 70, point 4.5
upvoted 1 times

What are the inputs of the Estimate Costs process?

- A. Project management plan, work performance data, enterprise environmental factors, and organizational process assets
- B. Project management plan, project documents, enterprise environmental factors, and organizational process assets
- C. Cost baseline, enterprise environmental factors, benefits management plan, and organizational process assets
- D. Project management plan, enterprise environmental factors, basis of estimates, and organizational process assets

Suggested Answer: B

🗨️ **CalvinthePM** 9 months, 3 weeks ago

It's B. Each of the other choices contains an output of other processes. Work performance Data is an input of Control Cost.
upvoted 1 times

🗨️ **pahkhu** 5 months, 3 weeks ago

and basis of estimates is an input of Determine Budget process.
upvoted 1 times

🗨️ **MFrankieG2022** 1 year ago

list of answers are not great...
upvoted 2 times

🗨️ **MoonManBlue** 3 years, 3 months ago

B-PMP, Project Docs, OPA's, and EEF's-7.2
upvoted 3 times

In what type of organizational structure does a project manager develop their role and work with a team assigned by job function?

- A. Matrix - strong
- B. Matrix - balanced
- C. Virtual
- D. Functional

Suggested Answer: A

Community vote distribution

A (83%)

D (17%)

🗨️ **SamyThangaraju** 1 day, 12 hours ago

Selected Answer: B

Question is tricky it says....In what type of organizational structure does a project manager "Develop their role" and work with a team "Assigned by job function"

Matrix - Balanced: Role is shared, and the project manager has more opportunities to develop and grow their responsibilities in PM & Functional areas.

upvoted 1 times

🗨️ **Erry12** 6 months, 1 week ago

Selected Answer: A

Pag 57 6th, matrix strong by job function and full time PM

upvoted 1 times

🗨️ **Pradnyasachin** 1 year ago

Selected Answer: D

In a functional organizational structure, employees are grouped by their specialized job functions (e.g., marketing, engineering, finance). Project managers typically have limited authority and play a coordinating role. They work with team members who report to their respective functional managers.

upvoted 1 times

🗨️ **mj15** 1 year, 5 months ago

Selected Answer: A

must be A, chart on pg 47 in 6th edition

upvoted 1 times

🗨️ **frogs** 1 year, 5 months ago

Selected Answer: A

The right answer

upvoted 1 times

🗨️ **[Removed]** 1 year, 6 months ago

Selected Answer: A

I'm sorry I meant to Say A!!!, page 47, Table 2-1. The project manager develops their role and the teams are developed by job function., matrix-strong.

upvoted 2 times

🗨️ **[Removed]** 1 year, 6 months ago

D., page 47 Table 2-1.

upvoted 1 times

🗨️ **SaidaS** 1 year, 6 months ago

Function - functional

upvoted 1 times

🗨️ **adingmaki** 1 year, 7 months ago

must be A.

reference: PMBOK guide, chatgpt, research
upvoted 3 times

The project manager implemented the stakeholder engagement plan and realized that some updates should be made. Which components of the project management plan should be modified?

- A. Project charter and stakeholder engagement plan
- B. Risk management plan and stakeholder engagement plan
- C. Communications management plan and stakeholder engagement plan
- D. Project charter and communications management plan

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ 👤 **ChymKuBoy** 1 month ago

Selected Answer: C

C for sure

upvoted 1 times

🗨️ 👤 **MoonManBlue** 2 years, 9 months ago

C-Communications and Stakeholder mgmt plans

upvoted 4 times

In which Project Cost Management process is work performance data included?

- A. Plan Cost Management
- B. Estimate Costs
- C. Determine Budget
- D. Control Costs

Suggested Answer: D

Community vote distribution

D (100%)

  **[Removed]** 6 months ago

Selected Answer: D

D. Control Costs (Proj. Costs)

- Work Performance Data is an output of Direct & Manage Project Work (Proj. Integration) and flows in as an INPUT of Control Costs (TIP: Work Performance Data is an input for like all of the NON-integration M&C processes).

upvoted 4 times

  **MoonManBlue** 3 years, 3 months ago

D-Control Costs-7.4

upvoted 2 times

In a project using agile methodology, who may perform the quality control activities?

- A. A group of quality experts at specific times during the project
- B. The project manager only
- C. All team members throughout the project life cycle
- D. Selected stakeholders at specific times during the project

Suggested Answer: C

Community vote distribution

C (100%)

🗃️ 👤 **Ulrichng** Highly Voted 📌 3 years, 2 months ago
First Paragraph at page 300

For example, in agile projects, the Control Quality activities may be performed by all team members throughout the project life cycle. In waterfall model-based projects, the quality control activities are performed at specific times, toward the end of the project or phase, by specified team members.

upvoted 6 times

🗃️ 👤 **[Removed]** Most Recent 🕒 6 months ago

Selected Answer: C

Page 276 & 300, PMBOK 6th Edition.

upvoted 2 times

🗃️ 👤 **MoonManBlue** 3 years, 3 months ago
Not sure, 6th edition doesn't seem to say
upvoted 1 times

What does earned value (EV) measure?

- A. Budgeted work that has been completed
- B. Total costs incurred while accomplishing work
- C. Budget associated with planned work
- D. Cost efficiency of budgeted resources

Suggested Answer: A

Community vote distribution

A (100%)

 **theplaceholder** 4 months, 2 weeks ago

Selected Answer: A

Correct

upvoted 1 times

 **MFrankieG2022** 1 year ago

Key here 'work that has been completed' -> earned..

upvoted 3 times


How can a project manager represent a contingency reserve in the schedule?

- A. Additional weeks of work to account for unknown-unknowns risks
- B. Task duration estimates of the best case scenarios
- C. Additional duration estimates in response to identified risks that have been accepted
- D. Milestones representing the completion of deliverables

Suggested Answer: C

Community vote distribution


C (100%)

 **theplaceholder** 4 months, 2 weeks ago

Selected Answer: C

Correct

upvoted 1 times

 **ale1231** 2 years, 4 months ago

C. Additional duration estimates in response to identified risks that have been accepted

upvoted 3 times

 **Loraine40** 3 years, 1 month ago

6th edition, of 702 Glossary - contingency reserve is time or money allocated in the schedule or cost baseline for known risks with active strategies.

upvoted 1 times

Which action should the project manager take after the team finishes executing the scope?

- A. Verify the deliverables to ensure that they are correct and meet the customer's satisfaction.
- B. Accept all the deliverables and deliver them to the customer for final acceptance.
- C. Conduct a joint session with the customer, change the deliverables, and then request approval.
- D. Check that all change requests were implemented and release deliverables to the customer.

Suggested Answer: A

Community vote distribution


A (100%)

 **theplaceholder** 4 months, 2 weeks ago

Selected Answer: A


Correct

upvoted 1 times

 **MoonManBlue** 3 years, 3 months ago

Should be A, but Verify Deliverables was removed from the current edition

upvoted 1 times

 **MoonManBlue** 3 years, 3 months ago

NM I was wrong

upvoted 1 times

Which are the main objectives of Project Risk Management?

- A. Increase the probability of positive risks and decrease the probability of negative risks.
- B. Avoid all kind of risks.
- C. Increase the probability of positive risks and eliminate all negative risks.
- D. Identify positive and negative risks.

Suggested Answer: A

Community vote distribution

A (100%)



 **[Removed]**  6 months ago

Selected Answer: A

Page 395, PMBOK 6th Edition:

"The objectives of project risk management are to increase the probability and/or impact of positive risks and to decrease the possibility and/or impact of negative risks, in order to optimize the chances of project success."

upvoted 6 times

 **Portulakflower**  1 year, 3 months ago

Selected Answer: A

A is correct

upvoted 5 times

 **Rocket20**  5 months, 3 weeks ago

Selected Answer: A

A.is the correct answer


upvoted 1 times

 **ChymKuBoy** 7 months ago

Selected Answer: A

it must be A

upvoted 2 times

 **CalvinthePM** 9 months, 3 weeks ago

It's A. From the Book Chapter 11. "The objectives of project risk management

are to increase the probability and/or impact of positive risks and to decrease the probability and/or impact of negative risks, in order to optimize the chances of project success."

upvoted 2 times

 **turki7013** 9 months ago

A is my choice

upvoted 1 times

 **DJMCAPM** 11 months ago

C is tempting and can be correct since given this opportunity to eliminate all the negative risks project managers would do it. in other words, the ultimate goal is to eliminate risks that result in decreasing the negative risks.

upvoted 1 times

 **villainvia** 1 year ago

Selected Answer: A

D is too specific for this question. A is correct.

upvoted 2 times

 **anfacar** 1 year ago

Selected Answer: A

A is the one

upvoted 2 times

🗨️ 👤 **[Removed]** 1 year ago

Selected Answer: A

A seems like the more correct answer
upvoted 3 times

🗨️ 👤 **ale1231** 2 years, 4 months ago

A. Increase the probability of positive risks and decrease the probability of negative risks
upvoted 4 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

A is correct-Increase the probability of positive risks, and decrease the probability of negative risks to optimize the chances of project success-
Chapter 11
upvoted 3 times

What is the difference between verified and accepted deliverables?

- A. Accepted deliverables have been completed and checked for correctness; verified deliverables have been formally approved by the customer or authorized stakeholder.
- B. Accepted deliverables have been inspected by the quality team; verified deliverables are outputs from the Validate Scope process.
- C. Accepted deliverables have been formally signed off and approved by the authorized stakeholder; verified deliverables have been completed and checked for correctness.
- D. Accepted deliverables have been formally accepted by the project manager; verified deliverables are the outputs from the Control Quality process

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ 👤 **[Removed]** 6 months ago

Selected Answer: C

C.

Verified Deliverables = Output of Control Quality (OK'd by Quality Assurance folks)

Accepted Deliverables = Output of Validate Scope (OK'd by customers/stakeholders/product owners).

upvoted 1 times

🗨️ 👤 **MFrankieG2022** 12 months ago

Key here is '...signed off and approved by the authorized stakeholder;...'

upvoted 1 times

🗨️ 👤 **ale1231** 2 years, 4 months ago

C. Accepted deliverables have been formally signed off and approved by the authorized stakeholder; verified deliverables have been completed and checked for correctness.

upvoted 3 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

C-Accepted deliverables have been signed off by a stakeholder, sponsor, or customer-Verified deliverables have been checked for correctness through the Quality Management Plan-Glossary

upvoted 2 times

What statement describes the function or responsibility of a project manager?

- A. Works with the sponsor to address internal political and strategic issues that may impact the team
- B. Seeks ways to develop relationships that assist the team in achieving organizational goals and objectives
- C. Ensures that the project's business operations are efficient
- D. Provides management oversight for a project's functional or business units

Suggested Answer: B

Community vote distribution

B (55%)

A (45%)

🗨️ **Pradnyasachin** 3 weeks, 4 days ago

Selected Answer: B

Project managers play a pivotal role in fostering relationships within the team and across stakeholders to facilitate goal achievement. Building and maintaining relationships are essential for effective communication, collaboration, and alignment with organizational objectives, ultimately contributing to project success.

upvoted 1 times

🗨️ **examworld** 5 months, 1 week ago

A page 55. "

The project manager also Works with the project sponsor to address internal political and strategic issues that may impact the team or the viability Or quality of the project"

upvoted 1 times

🗨️ **JDA51** 6 months, 1 week ago

Selected Answer: B

ACD are too limited. B

upvoted 2 times

🗨️ **ChymKuBoy** 7 months ago

Selected Answer: A

A. Works with the sponsor to address internal political and strategic issues that may impact the team. This statement describes a function or responsibility of a project manager that involves communicating with stakeholders and managing risks.

upvoted 2 times

🗨️ **adingmaki** 7 months, 3 weeks ago

refer back to page 54. 3.3.3. THE ORGANIZATION

It also says alignment of project goals and objectives with those of the organization.

upvoted 1 times

🗨️ **sham222** 7 months, 3 weeks ago

Selected Answer: B

FWIW both 3.5 and 4.0 versions of ChatGPT say it's B.

upvoted 2 times

🗨️ **theplaceholder** 4 months, 2 weeks ago

I asked GPT today and it's saying A:

The correct answer is A. Works with the sponsor to address internal political and strategic issues that may impact the team.

A project manager is responsible for overseeing and managing a project from initiation to completion. This includes various functions and responsibilities, such as communication, coordination, risk management, and stakeholder engagement. One of the critical tasks a project manager is expected to perform is to work closely with the project sponsor to address any internal political dynamics or strategic issues that might influence the project's progress or the team's ability to achieve its goals.

While the other statements might also reflect certain aspects of a project manager's responsibilities, option A specifically addresses the involvement of a project manager in addressing internal political and strategic issues with the project sponsor.

upvoted 1 times

🗨️ **k_J_N_G** 8 months, 4 weeks ago

Selected Answer: B

THINK about project only

upvoted 1 times

🗨️ **CalvinthePM** 9 months, 3 weeks ago

From 3.2

3.2 DEFINITION OF A PROJECT MANAGER

The role of a project manager is distinct from that of a functional manager or operations manager. Typically, the functional manager focuses on providing management oversight for a functional or business unit. Operations managers are responsible for ensuring that business operations are efficient. The project manager is the person assigned by the performing organization to lead the team that is responsible for achieving the project objectives.

It's clearly not C or D, but A and B are pretty bad too.

upvoted 3 times

🗨️ **Lawwww** 11 months, 1 week ago

Selected Answer: A

B is wrong. The project manager seeks ways to develop relationships that assist the team in achieving the goals and objectives of the project. Not the goals and objectives of the organization.

upvoted 2 times

🗨️ **Jerin33063** 1 year, 1 month ago

C is operations manager

D is functional manager

page#52

upvoted 1 times

🗨️ **Jerin33063** 1 year, 1 month ago

A

page#55

upvoted 1 times

🗨️ **JonaLomu** 1 year, 3 months ago

It's B --> 3.3.3 THE ORGANIZATION

upvoted 2 times

🗨️ **JonaLomu** 1 year, 3 months ago

3.3.3 THE ORGANIZATION

Interacting with other project managers helps to create a positive influence for fulfilling the various needs of the project. These needs may be in the form of human, technical, or financial resources and deliverables required by the team for project completion. The project manager seeks ways to develop relationships that assist the team in achieving the goals and objectives of the project.

upvoted 3 times

🗨️ **kayone** 1 year, 3 months ago

Selected Answer: A

PMBOK pg. 55: PjM also works with project sponsor to address internal political and strategic issues that may impact team. Not B - projects are a means of achieving organizational goals and objectives (pg. 17). Not C - Operational Manager. Not D - Functional Manager.

upvoted 1 times

A project manager is analyzing a few network diagrams in order to determine the minimum duration of a project. Which diagram should the project manager reference?

- A. A diagram in which resource optimization has been applied.
- B. A diagram in which the critical path method has been applied.
- C. A diagram in which a predefined series of activities has been organized.
- D. A diagram which shows a combination of resource and time optimization.

Suggested Answer: B

Community vote distribution

B (80%)

C (20%)

🗨️ **theplaceholder** 4 months, 2 weeks ago

Selected Answer: B

Definitely B

upvoted 1 times

🗨️ **Cam77** 6 months, 3 weeks ago

Selected Answer: B

B for sure

upvoted 1 times

🗨️ **ChymKuBoy** 7 months ago

Selected Answer: B

It must be B

The best diagram to reference for determining the minimum duration of a project is B. A diagram in which the critical path method has been applied. The critical path method is a technique that identifies the longest sequence of activities in a network diagram that must be completed on time for the project to meet its deadline <https://www.projectmanager.com/blog/network-diagrams-free-tools>. The duration of the critical path is the minimum duration of the project. By applying the critical path method, a project manager can see which activities are critical and which ones have some flexibility or slack.

upvoted 2 times

🗨️ **Bertrm334** 8 months, 3 weeks ago

For sure B

upvoted 1 times

🗨️ **CalvinthePM** 9 months, 3 weeks ago

Selected Answer: C

This is talking about Develop Schedule --> Schedule Network Analysis, which comes after Estimating and Sequencing activities. From the book 6.4.2.1: Schedule network analysis is the overarching technique used to generate the project schedule model. It employs several other techniques such as critical path method (described in Section 6.5.2.2), resource optimization techniques (described in Section 6.5.2.3), and modeling techniques (described in Section 6.5.2.4).

Since Schedule Network Analysis uses both critical path method and resource optimization, and each of these answers are represented here, it can't be either one of them. My vote goes for (C), because that describes sequencing which is necessary before the schedule can be developed.



upvoted 1 times

🗨️ **CalvinthePM** 9 months, 3 weeks ago

This is talking about Develop Schedule --> Schedule Network Analysis, which comes after Estimating and Sequencing activities. From the book 6.4.2.1: Schedule network analysis is the overarching technique used to generate the project schedule model. It employs several other techniques such as critical path method (described in Section 6.5.2.2), resource optimization techniques (described in Section 6.5.2.3), and modeling techniques (described in Section 6.5.2.4).

Since Schedule Network Analysis uses both critical path method and resource optimization, and each of these answers are represented here, it can't be either one of them. My vote goes for (C), because that describes sequencing which is necessary before the schedule can be developed.

upvoted 1 times

  **MoonManBlue** 3 years, 3 months ago

B is correct-Has to have the critical path applied
upvoted 2 times



The features and functions that characterize a result product, or service can refer to:

- A. project scope
- B. product scope
- C. service scope
- D. product breakdown structure

Suggested Answer: B

Community vote distribution

B (87%) 13%

  **CalvinthePM** Highly Voted 9 months, 3 weeks ago

Selected Answer: B

Product Scope-The features and functions that characterize a product, service, or result P131
upvoted 10 times


  **MV87** Highly Voted 1 year ago

Selected Answer: B



B-PRODUCT SCOPE
upvoted 6 times

  **WilliEd** Most Recent 5 months ago

Scope can refer to product scope (the features and functions that characterize a product, service, or result), or to project scope (the work performed to deliver a product, service, or result with the specified features and functions).
upvoted 1 times

  **examworld** 5 months, 1 week ago

B Product Scope Page 131 "Product scope. The features and functions that characterize a product, service, or result."
upvoted 1 times

  **sas2223** 5 months, 3 weeks ago


Selected Answer: A

In Project Management, product is a subset of project. so answer is project scope.
upvoted 1 times



  **[Removed]** 6 months ago

Selected Answer: B

In the PMBOK Glossary, Pg 715 "Product Scope. The features and functions that characterize a product, service, or result."
upvoted 1 times

  **bramirez593** 6 months, 2 weeks ago

Product scope. The features and functions that characterize a product, service, or result. P131
upvoted 1 times

  **Tadpole1** 6 months, 4 weeks ago

Selected Answer: B

Features and Functions represent Product Scope.
upvoted 2 times

  **DeeDeewhy** 8 months ago

B. Product Scope
upvoted 2 times

  **k_I_N_G** 8 months, 4 weeks ago


Selected Answer: A

right is A
upvoted 3 times

  **InsTori** 11 months ago

Selected Answer: B

Product Scope-The features and functions that characterize a product, service, or result P131
upvoted 3 times

  **anfacar** 1 year ago

Selected Answer: B


Product scope: The features and functions that characterize a product, service or result
p131
upvoted 5 times

  **SUKHMANIII** 1 year, 3 months ago

Product scope
upvoted 4 times

  **surabhitiwary6** 1 year, 3 months ago

IT IS B- PRODUCT SCOPE
upvoted 4 times

  **Ulrichng** 3 years, 2 months ago

5.3.3.1 PROJECT SCOPE STATEMENT
upvoted 2 times

A project manager needs to demonstrate that the project meets quality standards and success criteria. For that reason, the project manager is defining the quality objectives of the project, the quality tools that will be used, and quality metrics for the project deliverables. Which process is the project manager executing?

- A. Manage Quality
- B. Plan Quality Management
- C. Control Quality
- D. Plan Scope Management

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ 👤 **Lawwww** 5 months ago

Selected Answer: B

The key is quality matrix.

upvoted 1 times

🗨️ 👤 **MoonManBlue** 2 years, 9 months ago

B-Plan Quality Management

upvoted 1 times

In an agile and adaptive project, which scope management entity involves stakeholder engagement?

- A. Collect Requirements
- B. Create work breakdown structure (WBS)
- C. Plan Scope Management
- D. Scope Baseline

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ 👤 **[Removed]** 6 months ago

Selected Answer: A

Pg. 133, PMBOK 6th Edition. You collect requirements as you go, which constitute the backlog. Agile tries to take less time agreeing on scope and establishes and defines it as the project moves along; product owner and stakeholders help with requirements as project goes.

Answer. A. Collect Requirements

upvoted 2 times

🗨️ 👤 **woottee** 6 months ago

A

Collect Requirements is the process of determining, documenting, and managing stakeholder needs and requirements to meet objectives.

upvoted 2 times

🗨️ 👤 **Jerin33063** 1 year, 1 month ago

Page 138

upvoted 2 times

Which set of tools and techniques is useful for estimating activity durations for the project schedule?

- A. Brainstorming, Monte Carlo simulation, analogous estimation
- B. Three-point estimation, resources leveling, iteration burndown chart
- C. Milestone charts, parametric estimation, schedule baseline
- D. Parametric estimation, three-point estimation, meetings

Suggested Answer: D

🗨️ **theplaceholder** 4 months, 2 weeks ago

Richard Vargas' process flow helps a lot with these questions:

Estimate Activity Durations

5.9 SCHEDULE

INPUTS

1. Project management plan
2. Project documents
3. Enterprise environmental factors
4. Organizational process assets

TOOLS & TECHNIQUES

1. Expert judgment
2. Analogous estimating
3. Parametric estimating
4. Three-point estimating
5. Bottom-up estimating
6. Data analysis
7. Decision making
8. Meetings

OUTPUTS

1. Duration estimates
2. Basis of estimates
3. Project documents updates

upvoted 2 times

🗨️ **examworld** 5 months, 1 week ago

answer is D page196

upvoted 1 times

🗨️ **pahkhu** 5 months, 3 weeks ago

Monte Carlo Simulation is a Quantitative Risk analysis technique

upvoted 2 times

🗨️ **MFrankieG2022** 1 year ago

Key word is estimation --> 'Parametric estimation, three-point estimation...'

upvoted 2 times

A project manager can choose from several techniques to resolve conflicts between team members. Which technique can result in a win-win situation?

- A. Collaborate/Problem Solve
- B. Compromise/Reconcile
- C. Smooth/ Accommodate
- D. Withdraw/Avoid

Suggested Answer: A

Community vote distribution

A (100%)

 **[Removed]**  6 months ago

Selected Answer: A

A.
Collaborate = win/win
Compromise = lose/lose
Smooth = harmony
Withdraw = ignore/postpone
upvoted 5 times

 **Jerin33063**  1 year, 1 month ago

A
pg.349
upvoted 2 times

What should a project manager do to prepare a risk management plan in a project with a lot of technical uncertainty?

- A. Get expert judgment
- B. Count on personal experience
- C. Ask project sponsors
- D. Delay the project until technical uncertainty is clarified

Suggested Answer: A

Community vote distribution

A (100%)

🗳️ **Rocket20** 5 months, 3 weeks ago

Selected Answer: A

A. expert judgement
upvoted 1 times

🗳️ **ChymKuBoy** 7 months ago

Selected Answer: A

A for sure
upvoted 2 times

🗳️ **Zepo** 9 months, 1 week ago

Selected Answer: A

It's definitely A
upvoted 4 times

🗳️ **CalvinthePM** 9 months, 3 weeks ago

Selected Answer: A

A. Expert Judgement! Asking the project sponsor IS expert judgement!
upvoted 3 times

🗳️ **DJMCAPM** 11 months ago

A correct
upvoted 1 times

🗳️ **limoncello** 11 months, 4 weeks ago

Selected Answer: A

expert judgement
upvoted 2 times

🗳️ **[Removed]** 1 year ago

A. Expert Judgement! Asking the project sponsor IS expert judgement!
upvoted 4 times

🗳️ **SUKHMANIIII** 1 year, 3 months ago

get expert judgement
upvoted 3 times

🗳️ **MoonManBlue** 3 years, 3 months ago

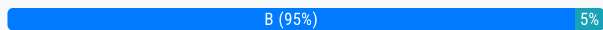
A-Get expert judgment
upvoted 4 times

A project using the agile/adaptive approach has reached the Project Integration Management phase. What is the project manager's key responsibility during this phase?

- A. Defining the scope of the project
- B. Building a collaborative environment
- C. Creating a detailed project management plan
- D. Directing the delivery of the project

Suggested Answer: B

Community vote distribution



kayone Highly Voted 1 year, 3 months ago

Selected Answer: B

PMBOK pg. 74 Considerations for Agile Adaptive Environments: PjM's focus is on building a collaborative decision-making environment and ensuring team has ability to respond to changes.

upvoted 8 times

Pradnyasachin Most Recent 3 weeks, 4 days ago

Selected Answer: B

This phase emphasizes collaboration, communication, and teamwork among the project's various elements. The project manager plays a crucial role in fostering collaboration, ensuring effective communication channels, and promoting a collaborative environment where team members can work together efficiently to achieve project objectives.

upvoted 1 times

michmcgold 2 months, 3 weeks ago

Selected Answer: B

Page 91 in the Agile Practice Guide - Table A1-2 Application of Agile in PMBOK Guide Knowledge Areas, Section 4 Project Integration Management. In the column to the right "Application in an Agile Work Process" it states "The project manager's focus is on building a collaborative decision-making environment and ensuring the team has the ability to respond to changes."

upvoted 1 times

uyentran04 5 months, 1 week ago

I don't understand why C is correct. Can someone help explain?

upvoted 1 times

theplaceholder 4 months, 2 weeks ago

it's not, B is the correct answer. You don't create a detailed project management plan in an Agile environment.

upvoted 1 times

peacewishes 5 months, 3 weeks ago

Since when is Integration a phase? I thought it was a knowledge area spanning all five process groups.

upvoted 3 times

ChymKuBoy 7 months ago

Selected Answer: B

B for sure

upvoted 1 times

qweds 8 months, 3 weeks ago

Selected Answer: C


If you see Project Management Process Group and Knowledge Area Mapping table, we are in Project Integration Management, only option that matches the criteria is Develop Project Management Plan

upvoted 1 times

uyentran04 5 months, 1 week ago

Would you mind to explain more? I thought Develop Project Management plan is for predictive approach. Does AGILE approach also have a DETAILED project management plan?

upvoted 2 times

  **theplaceholder** 4 months, 2 weeks ago

this question is poorly written and putting you off. think logically about what you would do in an agile environment. would you create a detailed PMP? no, you would not. you would foster collaboration and ensure that the cross functional team members have the resources needed to complete the iteration at hand.

upvoted 1 times

  **CalvinthePM** 9 months, 3 weeks ago

Selected Answer: B

MBOK pg. 74 Considerations for Agile Adaptive Environments: PJM's focus is on building a collaborative decision-making environment and ensuring team has ability to respond to changes.

upvoted 4 times

  **anfacar** 1 year ago

Selected Answer: B

pg 91PM's focus is on building a collaborative decision-making environment and ensuring team has ability to respond to change

upvoted 3 times

Which statement describes the relationship between Manage Quality process and Control Quality process?

- A. Manage Quality is all about following planned processes and procedures for quality, while Control Quality is about making sure that the product which is produced conforms to customer specifications.
- B. Control Quality is all about following planned process and procedures for quality, while Manage Quality is about making sure that the product which is produced conforms to customer specifications.
- C. Manage Quality and Control Quality are the same.
- D. Manage Quality is part of Quality Management and Control Quality is a subset of the Stakeholder Management Process group.

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ **theplaceholder** 4 months, 2 weeks ago

Selected Answer: A

Correct

upvoted 1 times

🗨️ **MoonManBlue** 3 years, 3 months ago

A appears to be the correct answer

upvoted 2 times

At what stages of a project should the Identify Stakeholders process be performed?

- A. When beginning each phase of the project
- B. At the beginning of the project only
- C. Only when the project manager is concerned about stakeholder satisfaction
- D. When the project charter is produced, at the beginning of each phase, and when significant changes occur

Suggested Answer: *D*

 **MoonManBlue** Highly Voted 3 months, 1 week ago

Correct answer is D-at the time of the creation of the Project Charter, repeated at the start of each phase, and if a significant change in the project or organization occurs. p.508

upvoted 5 times

A stakeholder is reading project documents given by the project manager. The stakeholder is curious about the difference between a verified deliverable and an accepted deliverable.

Which of the following definitions can the project manager use to explain the difference?

- A. An accepted deliverable is approved by the project team; a verified deliverable is approved and formally signed off by the customer or sponsor.
- B. An accepted deliverable has been checked and confirmed for accuracy through the Control Quality process; a verified deliverable meets acceptance criteria that is formally signed off and approved by the customer or sponsor.
- C. An accepted deliverable meets acceptance criteria and is formally signed off and approved by the customer or sponsor a verified deliverable is a completed project deliverable that has been checked and confirmed for accuracy through the Control Quality process.
- D. An accepted deliverable meets acceptance criteria and is signed off by the project manager; a verified deliverable meets acceptance criteria and is signed off by the customer or sponsor.

Suggested Answer: C

🗨️ **ale1231** 4 months, 3 weeks ago

C. An accepted deliverable meets acceptance criteria and is formally signed off and approved by the customer or sponsor a verified deliverable is a completed project deliverable that has been checked and confirmed for accuracy through the Control Quality process.

upvoted 4 times

🗨️ **Galymmm1** 10 months ago

Right answer C. Look Glossary

upvoted 3 times

Considering a highly dynamic project environment, which approach should the project manager adopt to manage the project team?

- A. A self-organizing approach to increase team focus and maximize collaboration
- B. A virtual team to minimize feeling of isolation and gaps on sharing knowledge
- C. A distributed team to improve tracking progress, productivity, and performance
- D. A norming approach that requires team members to adjust their behavior and work together

Suggested Answer: A

Community vote distribution

A (100%)

- 🗨️ **MoonManBlue** Highly Voted 3 years, 3 months ago
 A-Self organizing team p.310
 upvoted 6 times
- 🗨️ **theplaceholder** Most Recent 4 months, 2 weeks ago
Selected Answer: A
 well imma be here for a while, longer than i did expect to
 i was out of town, getting lost til i was rescued
 i was in the clouds, come down when i run out of jet fuel
 but i never run out of jet fuel
 upvoted 1 times
- 🗨️ **examworld** 5 months, 1 week ago
 answer A page 310 self-organizing teams
 upvoted 1 times
- 🗨️ **pakhhu** 5 months, 3 weeks ago
 As per Tuckman ladder. Norming is among the five stages of team development.
 upvoted 1 times
- 🗨️ **[Removed]** 6 months ago
Selected Answer: A
 Dynamic means changing consistently/constantly; and you need to establish a team that collaborates and works together; picks up the pieces
 and is able to do multiple jobs cross-functionally. This is usually a scrum (agile). The answer should be A.
 upvoted 1 times
- 🗨️ **andy20166** 6 months, 2 weeks ago
 Definitely A
 upvoted 1 times
- 🗨️ **Dar87** 7 months ago
Selected Answer: A
 Because this an agile question
 upvoted 1 times
- 🗨️ **limoncello** 11 months, 4 weeks ago
Selected Answer: A
 A: for agile -> self organizing team
 upvoted 1 times
- 🗨️ **anfacar** 1 year ago
Selected Answer: A
 In agile enviroments self-organizing teams is used
 upvoted 2 times
- 🗨️ **[Removed]** 1 year ago
Selected Answer: A

Answer is A. "Norming" isnt an approach. Norming is an evolution of team members. Tuckman Ladder
upvoted 4 times


How is the Project Scope Management process different in agile and adaptive projects than in traditional projects?

- A. Less time spent on defining scope early on
- B. More time spent on defining scope early on
- C. Less time spent on scope management process
- D. Project scope management is the same in all projects

Suggested Answer: A

Community vote distribution

A (100%)

 **theplaceholder** 4 months, 2 weeks ago

Selected Answer: A

they ask me where I'm going from here
sh*t, anywhere as long as the runway is clear
upvoted 1 times



 **MoonManBlue** 3 years, 3 months ago

A-Less time focusing on scope early on
upvoted 2 times

What is the purpose of the project management process groups?

- A. To define a new project
- B. To track and monitor processes easily
- C. To logically group processes to achieve specific project objectives
- D. To link specific process inputs and outputs

Suggested Answer: *C*

  **alex903** 5 months, 3 weeks ago
C. 1.2.4.5 pg. 23 sixth edition book.
upvoted 1 times

After an internal deliverable review session with the team, the project manager identifies some issues that need to be fixed before submitting the deliverable for formal approval. The project manager will need to manage the additional costs and time for the required rework. How would the project manager define these extra costs?

- A. Appraisal costs
- B. Management reserves
- C. Cost of nonconformance
- D. Cost of conformance

Suggested Answer: C

Community vote distribution

C (100%)

🗳️ 👤 **UlrichIng** Highly Voted 👍 3 years, 2 months ago

C. Cost of nonconformance
upvoted 6 times

🗳️ 👤 **Rabirulez** Most Recent 🕒 3 months, 1 week ago

How is it a non-conformance. It was detected by the project manager internally. Non-conformance or defect repair is when it the issue is picked by the user isn't it?
upvoted 1 times

🗳️ 👤 **theplaceholder** 4 months, 2 weeks ago

Selected Answer: C

but imma purchase when the day is jerkin
pull off @ church's with pirellis skirtin
upvoted 2 times

🗳️ 👤 **Rocket20** 5 months, 3 weeks ago

C. Cost of non-conformance it is re-work
upvoted 2 times

🗳️ 👤 **ChymKuBoy** 6 months, 3 weeks ago

Selected Answer: C

C for sure
upvoted 1 times

🗳️ 👤 **PM01950** 7 months, 1 week ago

Absolutely C, that's a nonconformance cost
upvoted 1 times

🗳️ 👤 **anfacar** 1 year ago

Selected Answer: C

Its a rework so, it is a non conformance. Appraisal relates to cost for audits and testing deliverables
upvoted 3 times

🗳️ 👤 **ale1231** 2 years, 5 months ago

C. Cost of nonconformance
upvoted 4 times



🗳️ 👤 **MoonManBlue** 3 years, 3 months ago

D-Cost of conformance
upvoted 3 times

During which process of Project Cost Management does a project manager produce the cost baseline?

- A. Estimate Costs
- B. Control Schedule
- C. Determine Budget
- D. Develop Project Charter

Suggested Answer: *C*

  **alex903** 5 months, 3 weeks ago

C. Pg. 231; sixth edition book.

upvoted 1 times

Company A's accountant sends notification about a change in the company's tax classification. Why would a project have to be initiated?

- A. To change business and technological strategies
- B. To improve processes and services
- C. To meet regulatory and legal requirements
- D. To satisfy stakeholder requests

Correct Answer: *C*

Currently there are no comments in this discussion, be the first to comment!

The project manager is using co-location and providing training to the project team. On which of the following Project Resource Management processes is the project manager working?

- A. Acquire Resources
- B. Control Resources
- C. Manage Team
- D. Develop Team

Suggested Answer: D

Community vote distribution

D (100%)

🗨️ **theplaceholder** 4 months, 2 weeks ago

Selected Answer: D

Correct

upvoted 1 times

🗨️ **Hungdv** 10 months ago

D is answer

upvoted 2 times

🗨️ **MoonManBlue** 3 years, 3 months ago

D-Develop Team-9.4

upvoted 1 times

In an adaptive or agile life cycle, how are the customer and sponsor involved in the project scope management activities?

- A. Involvement is needed only during project initiation
- B. Minimal involvement of stakeholders is sufficient
- C. They should be continuously engaged
- D. They should be involved only during phase or deliverable reviews

Suggested Answer: C

Community vote distribution

C (67%)

D (33%)

🗨️ **Fav24** 3 months, 2 weeks ago

the answer is C

upvoted 1 times

🗨️ **Amylsmith25** 1 year, 2 months ago

C - Overall, the customer and sponsor have a continuous and collaborative involvement in project scope management activities in adaptive or agile life cycles. Their active participation ensures that the project stays aligned with their needs and expectations.

upvoted 2 times

🗨️ **theplaceholder** 1 year, 4 months ago

Selected Answer: C

100% C

upvoted 2 times

🗨️ **garlicbread** 1 year, 5 months ago

Selected Answer: C

The word only in D disqualifies it

upvoted 2 times

🗨️ **adingmaki** 1 year, 7 months ago

Should be C.

the word "ONLY" disqualifies D.

upvoted 2 times

🗨️ **Myriam_Andrea** 1 year, 9 months ago

C is correct, according to Chat GPT

upvoted 1 times

🗨️ **anfacar** 2 years ago

Selected Answer: D

Tricky question, manual says continuously engagement in deliverables as they are created, and mention Validate and Control Scope which are the end of an iteration.

I think is D.

upvoted 2 times

🗨️ **wencai002** 3 years, 4 months ago

c continuously engaged

upvoted 3 times

🗨️ **MoonManBlue** 4 years, 3 months ago

D is correct

upvoted 2 times

A project manager is launching an information system to provide a lessons learned database. This action is necessary for recipients to access content at their own discretion. Which communication method is described?

- A. Push communication
- B. Pull communication
- C. Interactive communication
- D. Stakeholder communication

Suggested Answer: *B*

🗨️ 👤 **Ulrichng** 2 months, 2 weeks ago

Pull Communication

upvoted 3 times

🗨️ 👤 **MoonManBlue** 3 months, 1 week ago

B-Pull Communication-10.1.2.5

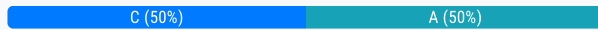
upvoted 3 times

A project manager has to share a status report with a new stakeholder and is trying to determine the level of detail to include in the report. Which document best details the information the project manager needs to make this decision?

- A. Organizational process assets
- B. Change management plan
- C. Communications management plan
- D. Resource management plan

Suggested Answer: C

Community vote distribution



🗨️ **ASCAPM** 1 year, 1 month ago

Selected Answer: C

Communications management plan
upvoted 2 times

🗨️ **Qeyamuddin** 1 year, 1 month ago

Selected Answer: A

why not A
upvoted 1 times

🗨️ **Cyberpleb** 5 months, 2 weeks ago

Status report
upvoted 1 times

🗨️ **MoonManBlue** 4 years, 3 months ago

C-Communications Management Plan
upvoted 2 times

The project manager is explaining to others the essential business aspects of the project. To which skill category does this ability belong?

- A. Technical project management skills
- B. Time management skills
- C. Strategic and business management skills
- D. Leadership skills

Suggested Answer: *C*

 **MoonManBlue** 3 months, 1 week ago

C-Strategic and business management skills-3.4.3

upvoted 2 times

What tool should a project manager use to efficiently manage project resources?

- A. List of project resources
- B. Resource breakdown structure
- C. Resources detailed in the project scope
- D. Resource requirements

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ **lauracecilia** 5 months, 3 weeks ago

Selected Answer: B

RBS is a tool from T&T hierarchical diagrams on 9.1.2.2. Data representation.

upvoted 2 times

🗨️ **Ulrichng** 3 years, 2 months ago

No answer if we refer to 6th edition of PMBOK

upvoted 1 times

🗨️ **MoonManBlue** 3 years, 3 months ago

B-Resource Breakdown Structure-9.6.3.4

upvoted 2 times

🗨️ **limoncello** 11 months, 4 weeks ago

it seems like none of them are tools

upvoted 1 times

🗨️ **Ulrichng** 3 years, 2 months ago

Resource Breakdown Structure : is an output

upvoted 1 times

Which process is engaged when a project team member makes a change to project budget with the project manager's approval?

- A. Manage Cost Plan
- B. Estimate Costs
- C. Determine Budget
- D. Control Costs

Suggested Answer: D

Community vote distribution

D (67%)

C (33%)

🗨️ **Fav24** 3 months, 2 weeks ago

Control Costs is where the actual budget changes and adjustments occur.
upvoted 1 times

🗨️ **theplaceholder** 1 year, 4 months ago

Selected Answer: D

Definitely D.
upvoted 2 times

🗨️ **crystal311o** 1 year, 5 months ago

It should be D. PMBok pg.622 says, "Control Costs is the process of monitoring the status of the project to update the project costs and managing changes to the cost baseline. Key benefit is that the cost baseline is maintained throughout the project." Whereas on pg. 248, "Determine Budget is aggregating the estimated costs of individual activities or work packages to establish an authorized cost baseline. Key Benefit is that it determines the cost baseline against which project performance can be monitored and controlled."
upvoted 3 times

🗨️ **adingmaki** 1 year, 7 months ago

It's D.

Project manager needs stakeholder/ CCB approval. Imagine your team member changing the project budget without your stakeholders knowing. Just the PM approving it. It's a disaster.

No change requests in determine budget strictly speaking.

Also change in budget means change in other aspects such as schedule activities and resources. Which ultimately goes back to the control
upvoted 3 times

🗨️ **Hungdv** 1 year, 10 months ago

D is answer.

The Control Costs process is part of the Project Cost Management knowledge area and is focused on monitoring the status of the project to update project costs and manage changes to the cost baseline. In this process, the project manager reviews the project's actual costs and compares them to the planned costs to identify variances. If a project team member makes a change to the project budget with the project manager's approval, this change would be captured and documented as part of the Control Costs process.
upvoted 4 times

🗨️ **anfacar** 2 years ago

Selected Answer: C

C determine budget. control cost is used to determine a change, and in this case the change has been determined and approved, so has to be implemented
upvoted 1 times

🗨️ **wencai002** 3 years, 4 months ago

c determine budget
upvoted 1 times

Which conflict resolution technique produces the most lasting results?

- A. Withdraw/avoid
- B. Smooth/accommodate
- C. Compromise/reconcile
- D. Collaborate/problem solve

Suggested Answer: *D*

  **MoonManBlue** 3 months, 1 week ago

D-Collaborate/Problem Solve

upvoted 1 times

What is the best tool to calculate the critical path on a project?

- A. Critical chain method
- B. Graphical evaluation and review technique (GERT) diagram
- C. Gantt chart
- D. Project network diagram

Suggested Answer: *D*

Community vote distribution

D (100%)




 **theplaceholder** 4 months, 2 weeks ago

Selected Answer: D

I would choose D here

upvoted 1 times

 **MoonManBlue** 3 years, 3 months ago

D-Project Network Diagram is the best choice here, although they may be going for CCM, but that was removed from the current edition

upvoted 2 times

DRAG DROP -


Match the project life cycle type with its corresponding definition.

Select and Place:

<u>Project Life Cycle Type</u>		<u>Definition</u>
Incremental		The detailed scope is defined and approved before the start of an iteration
Iterative		The project scope is determined early in the project life cycle, but time and cost estimates are modified as an understanding of the product increases
Predictive		The project's scope, time, and cost are determined in the early phases of the life cycle
Adaptive		The deliverable is produced through a series of iterations that successively add functionality within a predetermined timeframe

Suggested Answer:

<u>Project Life Cycle Type</u>		<u>Definition</u>
Incremental	Predictive	The detailed scope is defined and approved before the start of an iteration
Iterative	Adaptive	The project scope is determined early in the project life cycle, but time and cost estimates are modified as an understanding of the product increases
Predictive	Iterative	The project's scope, time, and cost are determined in the early phases of the life cycle
Adaptive	Incremental	The deliverable is produced through a series of iterations that successively add functionality within a predetermined timeframe

 theplaceholder Highly Voted 1 year, 4 months ago

The two older comments are also wrong imo -- should be (from top to bottom):

Iterative

Adaptive
Predictive
Incremental

upvoted 5 times

🗨️ 👤 **Fav24** Most Recent 3 months, 2 weeks ago

I think it should be

Iterative

Adaptive

Predictive

Incremental

the first option clearly states before the start of an iteration

upvoted 2 times

🗨️ 👤 **R1cha** 1 year, 5 months ago

The answer given is wrong.. Predictive and Iterative have been interchanged

upvoted 3 times

🗨️ 👤 **Judmir** 2 years ago

Adaptive

Iterative

Predictive

Incremental

upvoted 3 times

🗨️ 👤 **claudiapatria777** 2 years, 1 month ago

ADAPTATIVE

ITERATIVE

PREDICTIVE

INCREMENTAL

upvoted 4 times

In which of the Risk Management processes is the project charter used as an input?

- A. Plan Risk Responses
- B. Implement Risk Responses
- C. Plan Risk Management
- D. Perform Quantitative Risk Responses

Suggested Answer: *C*

 **MoonManBlue** 3 months, 1 week ago

C-Plan Risk Management-11.1

upvoted 2 times

Projects, programs, subsidiary portfolios, and operations managed as a group to achieve strategic objectives refers to?

- A. Operations management
- B. Project management
- C. Program management
- D. Portfolio management

Suggested Answer: D

Community vote distribution

D (100%)



 **Judmir** 6 months, 2 weeks ago

Selected Answer: D

Portfolio

upvoted 1 times

 **MoonManBlue** 2 years, 9 months ago

D-Portfolio Management

upvoted 1 times

What is the discipline that focuses on the interdependencies between projects to determine the optimal approach for managing them?

- A. Project Management
- B. Program Management
- C. Portfolio Management
- D. Operations Management

Suggested Answer: B

Community vote distribution

B (67%)

C (33%)

 **Krasiva** 2 months ago


Selected Answer: C

Portfolio management is the discipline that focuses on the interdependencies between projects and programs within an organization to determine the optimal approach for managing them. It involves the selection, prioritization, and oversight of projects and programs to ensure they align with the organization's strategic objectives and deliver the greatest value.

Program management, on the other hand, focuses on coordinating and managing a group of related projects to achieve specific strategic objectives, while project management deals with the planning, execution, and control of individual projects.

Operations management is a separate field that involves overseeing an organization's day-to-day activities and processes to ensure efficiency and effectiveness in delivering products or services.

upvoted 1 times

 **Krasiva** 1 month, 2 weeks ago

NVM, ChatGPT is saying the correct answer is indeed B. Here is what e is stating: The discipline that focuses on the interdependencies between projects and programs, as well as optimizing their management, is indeed Program Management. Portfolio Management, while related, generally deals with a higher-level perspective that includes programs and projects collectively.

In the context of your original question, the most accurate answer is B. Program Management.

upvoted 1 times

 **theplaceholder** 4 months, 2 weeks ago

Selected Answer: B

Correct.

upvoted 2 times

A project team is discussing an upcoming planned product launch of a highly visible technologically advanced artificial intelligence tool. The team is debating the aspect of iterative and hybrid approaches.

Which aspect of tailoring would this best represent?

- A. Life cycle approaches
- B. Resource availability
- C. Project dimensions
- D. Technology support

Suggested Answer: A

Community vote distribution

C (100%)

🗨️ **ebff63** 1 month, 1 week ago

A - Life Cycle Approach

upvoted 3 times

🗨️ **Mizbee** 4 months, 4 weeks ago

The correct answer is A : Life-cycle approaches

Lifecycle approaches refer to different models or frameworks that define the stages or phases through which a project progresses from initiation to completion

upvoted 3 times

🗨️ **Pradnyasachin** 7 months, 1 week ago

Selected Answer: C

option C: Project dimensions. The debate regarding iterative and hybrid approaches for a highly visible and technologically advanced AI tool's launch involves decisions about how the project will be structured, managed, and executed. These decisions directly relate to the dimensions or characteristics of the project itself, including its complexity, novelty, and technological requirements. Choosing between iterative and hybrid approaches reflects tailoring the project management methodology to suit the specific dimensions and requirements of the project.

upvoted 1 times

A functional manager is delegating a key project to a project team without a project manager. Which communication method will be most effective?

- A. Interactive
- B. Push
- C. Verbal
- D. Oral

Suggested Answer: A

 **MoonManBlue** 3 months, 1 week ago

A-Interactive

upvoted 1 times

Creating the project scope statement is part of which process?

- A. Manage Scope
- B. Collect Requirements
- C. Define Scope
- D. Validate Scope

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ **theplaceholder** 4 months, 2 weeks ago

Selected Answer: C

y u so wrong ET
upvoted 1 times

🗨️ **Rocket20** 5 months, 3 weeks ago

Selected Answer: C

C. this is part of the define scope process
upvoted 1 times

🗨️ **AliciaW** 6 months ago

C. The project scope statement is created as part of the Define Scope process.(PM: process groups: a practice guide, P85)
upvoted 1 times

🗨️ **HoangCongAnh** 8 months, 3 weeks ago

Selected Answer: C

Check the PMBOK 6th for your reference in Scope knowledge area
upvoted 3 times

🗨️ **JoyXD** 8 months, 3 weeks ago

Selected Answer: C

Define Scope
upvoted 1 times

🗨️ **anfacar** 1 year ago

Selected Answer: C

Its define Scope
upvoted 2 times

🗨️ **Judmir** 1 year ago

Selected Answer: C

define scope
upvoted 1 times

🗨️ **missyi** 1 year ago

C: Define Scope. Project Scope Statement is an output of Define Scope.
upvoted 1 times

🗨️ **zacksogen** 1 year, 4 months ago

output of define scope - proj scope statment
upvoted 1 times

🗨️ **MoonManBlue** 3 years, 3 months ago

C-Define Scope
upvoted 3 times


What organizational asset can influence the Plan Risk Management process?

- A. Corporate policies and procedures for social media, ethics, and security
- B. Organizational risk policy
- C. Stakeholder register templates and instructions
- D. Organizational communication requirements

Suggested Answer: B

Community vote distribution

B (100%)

 **theplaceholder** 4 months, 2 weeks ago

Selected Answer: B


correcto

upvoted 1 times

 **crystal311o** 5 months, 2 weeks ago

B - PMBok pg. 403

upvoted 2 times

 **MoonManBlue** 3 years, 3 months ago

B-Organizational Risk Policy-11.1.1.5

upvoted 2 times

A project manager called for a team meeting to estimate the project effort. During the session, the team went on to identify all the deliverables and analyzed the related work. Each of the analyzed deliverables were estimated. Which estimation method did the team use?

- A. Rolling wave planning
- B. Expert judgment
- C. Decomposition
- D. Data analysis

Suggested Answer: C

🗨️ **yolo_yogi** 2 weeks, 5 days ago

Selected Answer: D

There is no explicit mention of breakdown, Hence I believe decomp is not the correct option, I feel since "analyzed" is used the answer "data analysis" suites better. Data need not always be facts and figures, it can also be a situation or circumstance.

upvoted 1 times

🗨️ **MoonManBlue** 3 months, 1 week ago

C-Decomposition

upvoted 2 times

Due to new market conditions a five-year project requires a full revision of project objectives. Which components of the stakeholder engagement plan need to be updated?

- A. Scope and impact of change to stakeholders
- B. Project scope and stakeholder goals
- C. Engagement level of key stakeholders
- D. Stakeholder expectations for the project

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ 👤 **Pradnyasachin** 1 month ago

Selected Answer: A

When a project undergoes a significant shift in objectives due to new market conditions, the stakeholder engagement plan needs updates to accurately reflect these changes. Among the options provided, the most relevant component that needs updating is A. Scope and impact of change to stakeholders.

This revision would involve reassessing how the project's altered objectives affect the stakeholders, their needs, concerns, and how the project's scope change impacts them. Understanding this impact is crucial for adjusting communication strategies, managing expectations, and addressing any potential concerns that may arise due to the changes.

upvoted 2 times

🗨️ 👤 **garlicbread** 5 months, 3 weeks ago

Selected Answer: A

The stakeholders goals may stay the same, but a discussion of how the stakeholders are impacted will happen

upvoted 3 times

🗨️ 👤 **JoyXD** 8 months, 1 week ago

Selected Answer: A

Scope and impact to stakeholders

upvoted 2 times

🗨️ 👤 **limoncello** 11 months, 4 weeks ago

project scope is not part of stakeholder engagement plan

upvoted 2 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

A-Scope and impact to stakeholders

upvoted 1 times

The project team is brainstorming on approaches to deliver the upcoming product launch for which the project has been chartered. The project manager is laying out hybrid, adaptive, iterative methods. What is the team trying to address?

- A. Co-location
- B. Life-cycle
- C. Diversity
- D. Management

Suggested Answer: B

Community vote distribution

B (100%)

🗳️ 👤 **Pradnyasachin** 1 month ago

Selected Answer: B

The team, by considering hybrid, adaptive, and iterative methods, is primarily addressing the B. Life-cycle aspect of the project. These discussions involve different methodologies and approaches for managing the project's life-cycle phases, determining how the project will progress, and how work will be organized, executed, and controlled from initiation through completion. Each approach—hybrid, adaptive, and iterative—offers a different way to manage the project's life-cycle stages and adapt to changes along the way.

upvoted 1 times

🗳️ 👤 **uyentran04** 5 months, 1 week ago

Why is it C?

upvoted 1 times

🗳️ 👤 **Rocket20** 5 months, 3 weeks ago

Selected Answer: B

B. Life cycle for sure

upvoted 1 times

🗳️ 👤 **Daiva** 6 months ago

Selected Answer: B

why it says correct answer Diversity rather than Life cycle?

upvoted 2 times

🗳️ 👤 **Dar87** 7 months ago

Selected Answer: B

Life-cycle

upvoted 1 times

🗳️ 👤 **limoncello** 11 months, 4 weeks ago

Selected Answer: B

life-cycle

upvoted 2 times

🗳️ 👤 **micro777** 12 months ago

Selected Answer: B

B. Life-cycle

upvoted 1 times

🗳️ 👤 **anfacar** 1 year ago

Selected Answer: B

Development life cycles can be predictive (plan-driven) adaptive (agile) iterative, incremental or hybrid.

p665

upvoted 2 times

A project manager is experiencing a project with a high degree of change. Which type of stakeholder engagement does this project require?

- A. Discussing with management
- B. Escalating to the sponsors
- C. Engaging regularly with stakeholders
- D. Engaging only with decision makers

Suggested Answer: *C*

  **MoonManBlue** 3 months, 1 week ago

C-Engaging Regularly with Stakeholders

upvoted 1 times

A project manager is identifying the risks of a project. Which technique should the project manager use?

- A. Representations of uncertainty
- B. Prompt lists
- C. Audits
- D. Risk categorization

Suggested Answer: B

Community vote distribution

B (100%)

🗳️ **Rocket20** 5 months, 3 weeks ago

Selected Answer: B

B. Prompt Lists 11.2 Identify Risks
upvoted 1 times

🗳️ **Judmir** 1 year ago

B.Prompt lists
upvoted 1 times

🗳️ **Magicroko** 2 years, 5 months ago

B. Prompt lists
upvoted 1 times

🗳️ **ale1231** 2 years, 5 months ago

B. Prompt lists
upvoted 1 times

🗳️ **Ulrichng** 3 years, 2 months ago

Prompt lists
upvoted 2 times

🗳️ **MoonManBlue** 3 years, 3 months ago

D-Risk Categorization
upvoted 1 times


The project manager is distributing project communications, collecting and storing project information, and retrieving documents when required. In which process is the project manager involved?

- A. Monitor Communications
- B. Plan Communications Management
- C. Manage Communications
- D. Manage Stakeholder Engagement

Suggested Answer: C

Community vote distribution

C (100%)

 **ChymKuBoy** 6 months, 3 weeks ago

Selected Answer: C

C for sure

upvoted 1 times

The Agile principle `welcome changing requirements, even late in development` relates to which agile manifesto?

- A. Working software over comprehensive documentation
- B. Individuals and interactions over processes and tools
- C. Customer collaboration over contract negotiation
- D. Responding to change over following a plan

Suggested Answer: *D*

  **MoonManBlue** 3 months, 1 week ago

D-Responding to Change over Following a Plan 2.2

upvoted 1 times

Which of the following best correspond to the organizational process assets (OPAs) that affect the project?

- A. Policies and lessons learned from other projects
- B. Information technology software and employee capability
- C. Resource availability and employee capability
- D. Marketplace conditions and legal restrictions

Suggested Answer: A

 **MoonManBlue** 3 months, 1 week ago

A-Policies and Leassons Learned-2.1

upvoted 2 times

What is a tailoring consideration in Project Integration Management?

- A. Validation and control
- B. Benefits
- C. Technology support
- D. Physical location

Suggested Answer: B

Community vote distribution

A (67%)

B (33%)

🗨️ 👤 **Pradnyasachin** 1 month ago

Selected Answer: A

A. Validation and control relates to monitoring and controlling project work to ensure that deliverables meet stakeholders' expectations and are in line with the project management plan. Tailoring in this aspect involves determining the appropriate validation and control measures based on the project's unique requirements.

upvoted 2 times

🗨️ 👤 **theplaceholder** 4 months, 2 weeks ago

Selected Answer: B

one time for a ---- who knows

upvoted 2 times

🗨️ 👤 **Ginnious** 1 year ago



B, P679

upvoted 3 times

What important leadership quality/qualities should project manager possess?

- A. Skills and behaviors related to specific domains of project management
- B. Skills and behaviors needed to guide a team and help an organization reach its goals
- C. Industry expertise that helps to better deliver business outcomes
- D. Industry and organizational expertise that enhances performance

Suggested Answer: *B*

  **crystal311o** 5 months, 2 weeks ago

B. Refer to PMI Talent Triangle pg. 57



upvoted 1 times

A project manager is monitoring and recording results of executing the quality management activities to assess performance and ensure the project outputs are complete, correct, and meet customer expectations.

Which output is the project manager using?

- A. Approved change requests
- B. Verified deliverables
- C. Lessons learned
- D. Work performance data

Suggested Answer: B

  **041ba31** 6 months, 2 weeks ago

B. Verified deliverables

In this scenario, the project manager is monitoring and recording the results of executing the quality management activities to assess performance and ensure that the project outputs (deliverables) are complete, correct, and meet customer expectations. The output being used is "Verified deliverables." Verified deliverables are project deliverables that have undergone the quality control process and have been validated to meet the required quality standards and specifications.

upvoted 1 times

Which project manager competency is displayed through the knowledge, skills, and behaviors related to specific domains of project, program, and portfolio management?

- A. Leadership management
- B. Technical project management
- C. Strategic management
- D. Business management

Suggested Answer: B

Community vote distribution

B (100%)



🗨️ 👤 **ChymKuBoy** 6 months, 3 weeks ago

Selected Answer: B

B for sure

upvoted 1 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

B-Technical Project Management-3.4

upvoted 2 times

Which of these is true of project integration management?

- A. Project Integration Management is mandatory and more effective in larger projects
- B. Project Integration Management and expert judgment are mutually exclusive
- C. Project Integration Management is the responsibility of the project manager
- D. Project Integration Management excludes the triple constraints if cost performance index (CPI) equals zero

Suggested Answer: C

🗉 **Ulrichng** Highly Voted 3 years, 2 months ago

C. Project Integration Management is the responsibility of the project manager
upvoted 6 times

🗉 **alex903** Most Recent 5 months, 3 weeks ago

C. pg. 673
upvoted 1 times

🗉 **MoonManBlue** 3 years, 3 months ago

A-Project Integration Management is mandatory
upvoted 2 times


Why is tailoring in a project necessary?

- A. Requirements keep changing
- B. An artifact must be produced
- C. A tool or technique is required
- D. Each project is unique

Suggested Answer: D


Community vote distribution

D (100%)

 **theplaceholder** 4 months, 2 weeks ago

Selected Answer: D

fool me three times, f the peace sign, load the chopper, let it rain on you
upvoted 2 times

 **Rocket20** 5 months, 3 weeks ago


Selected Answer: D

D. Key word Unique- each project is unique and therefore tailoring is necessary.
upvoted 1 times

 **newwen06** 6 months ago

Selected Answer: D

Pg. 558 - Tailoring is necessary because each project is unique; therefore, not every process, input,tools, technique, or output is required on every project.
upvoted 1 times

 **PM01950** 7 months, 1 week ago

Selected Answer: D

The fact that each project is unique doesn't exclude that requirements keep changing during a project but includes it
upvoted 2 times

 **Myriam_Andrea** 9 months ago

D - According to CHAT GPT
upvoted 2 times

 **anfacar** 1 year ago

Selected Answer: D

each project is unique is the correct answer
upvoted 3 times

 **Judmir** 1 year ago

D-each project is unique is the correct answer
upvoted 2 times

 **MoonManBlue** 3 years, 3 months ago

D-Each project is unique
upvoted 4 times

An organization structure that standardizes the project-related governance processes and facilitates the sharing of resources, methodologies, tools, and techniques is referred to as:

- A. Project Management Information System
- B. Project Management System
- C. Project Management Office
- D. Project Management Knowledge Area

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ 👤 **Pradnyasachin** 1 month ago

Selected Answer: C

A Project Management Office is a centralized entity within an organization responsible for standardizing and overseeing project management practices. It often provides support, guidance, and governance to project managers, ensuring consistency, efficiency, and alignment with organizational goals across various projects. PMOs play a crucial role in enhancing project management capabilities and facilitating knowledge sharing within an organization.

upvoted 1 times

🗨️ 👤 **MoonManBlue** 3 years, 3 months ago

C-Project Management Office

upvoted 1 times

A firm contracted an event management company to conduct the annual sales day event. The agreement states that the event management company will charge the firm for the actuals and receive 8% of the total cost. What type of contract is this?

- A. Time and material (T&M)
- B. Fixed price incentive fee (FPIF)
- C. Cost plus fixed fee (CPFF)
- D. Cost plus award fee (CPAF)

Suggested Answer: C

 **MoonManBlue** 3 months, 1 week ago

C-Cost Plus Fixed Fee

upvoted 2 times

A project manager is in the process of working with stakeholders to meet their needs and expectations, and identifying and fostering communication and involvement. Which process does this typically represent?

- A. Monitor Stakeholder Engagement
- B. Monitor Communications
- C. Manage Communications
- D. Manage Stakeholder Engagement

Suggested Answer: D

Community vote distribution

D (100%)

🗨️ 👤 **adingmaki** 1 month, 1 week ago

Selected Answer: D

D. my baad.

upvoted 2 times

🗨️ 👤 **adingmaki** 1 month, 2 weeks ago

C.

Mechanics = Communications

Strategy = Stakeholder

upvoted 1 times

🗨️ 👤 **anfacar** 6 months, 2 weeks ago

Selected Answer: D

the phrase should end with "...foster appropriate stakeholder involvement". The word communication in the question is misleading

upvoted 1 times

🗨️ 👤 **MoonManBlue** 2 years, 9 months ago

C-Manage Stakeholder Engagement

upvoted 1 times

A project manager is formalizing acceptance of the completed project deliverables. What is an input to this process?


- A. Verified deliverables
- B. Validated deliverables
- C. Accepted deliverables
- D. Completed change requests

Suggested Answer: A

Community vote distribution



A (100%)



  **anfacar** 6 months, 2 weeks ago

Selected Answer: A

Verified deliverables is an input, accepted deliverables should be the output of this process
upvoted 2 times

  **MoonManBlue** 2 years, 9 months ago

A-Verified Deliverables
upvoted 1 times

A construction project is underway, and during the progress review the painter complained that the task could not be started because the mason has not finished the plastering job. What kind of relationship between the tasks impacted the painting work?

- A. Finish-to-Finish (FF)
- B. Start-to-Finish (SF)
- C. Finish-to-Start (FS)
- D. Start-to-Start (SS)

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ 👤 **041ba31** 6 months, 2 weeks ago

Selected Answer: C

C. Finish-to-Start (FS)

The relationship between the tasks impacted in this scenario is a Finish-to-Start (FS) relationship. In an FS relationship, the successor task cannot start until the predecessor task has been completed. In this case, the painting task (successor) cannot begin until the plastering task (predecessor) has been finished, which matches the situation described where the painter couldn't start because the mason had not finished the plastering job.

upvoted 1 times

🗨️ 👤 **MoonManBlue** 3 years, 9 months ago

C-Finish to Start

upvoted 3 times

Which of the following is used as an input to prepare a cost management plan?

- A. Expert judgment
- B. Lessons learned
- C. Cost estimates
- D. Project management plan

Suggested Answer: D

Community vote distribution

D (100%)

🗨️ 👤 **041ba31** 6 months, 2 weeks ago

Selected Answer: D

D. Project management plan

The project management plan serves as an input to prepare a cost management plan. The cost management plan is a subsidiary plan within the overall project management plan. It outlines how project costs will be estimated, budgeted, monitored, and controlled throughout the project's lifecycle. Therefore, the project management plan provides the foundational information and framework for creating the cost management plan.
upvoted 1 times

🗨️ 👤 **Pradnyasachin** 7 months, 1 week ago

Selected Answer: D

The cost management plan is a subsidiary plan within the project management plan. It details how the project costs will be estimated, budgeted, managed, and controlled throughout the project lifecycle. The project management plan, which encompasses various subsidiary plans, provides the foundational information necessary to create specific management plans, such as the cost management plan.
upvoted 1 times

🗨️ 👤 **MoonManBlue** 3 years, 9 months ago

D-Project Management Plan-7.1

upvoted 2 times

In which organizational structure would the project manager have most authority?

- A. Matrix-weak
- B. Matrix-balanced
- C. Matrix-strong
- D. Organic or simple

Suggested Answer: *C*

  **MoonManBlue** 3 months, 1 week ago

C-Strong-Matrix-p.47

upvoted 2 times

Analyzing activity sequences, durations, resource requirements, and schedule constraints for project execution and monitoring and controlling relates to which process?

- A. Develop Schedule
- B. Control Schedule
- C. Estimate Activity Durations
- D. Define Activities

Suggested Answer: A

Community vote distribution

A (85%)

B (15%)

 **anfacar** Highly Voted 1 year ago

Selected Answer: A

Develop Schedule: We are analyzing the activities and plan a schedule model for executing and monitor... then we are planning not controlling. A control is when we compare the data against the plan
upvoted 6 times

 **ASCAPM** Most Recent 1 month, 1 week ago

Selected Answer: A

3.10 DEVELOP SCHEDULE

Develop Schedule is the process of analyzing activity sequences, durations, resource requirements, and schedule constraints to create a schedule model for project execution and monitoring and controlling. The key benefit of this process is that it generates a schedule model with planned dates for completing project activities. This process is performed throughout the project. The inputs and outputs of this process are depicted in Figure 3-11.

Page 575 - PMBOK 6

upvoted 1 times

 **ASCAPM** 4 months ago

Selected Answer: B

It is B because only Control Process includes Analyzing activity sequences.

Develop Schedule: This process is used to create the project schedule. It does not involve analyzing activity sequences, durations, resource requirements, and schedule constraints.

Estimate Activity Durations: This process is used to estimate the amount of time it will take to complete each activity. It does not involve analyzing activity sequences, durations, resource requirements, and schedule constraints.

Define Activities: This process is used to identify and define the activities that need to be performed to complete the project. It does not involve analyzing activity sequences, durations, resource requirements, and schedule constraints.

upvoted 2 times

 **ASCAPM** 4 months ago

I correct myself: the process that analyzes activity sequences, durations, resource requirements, and schedule constraints is the Develop Schedule process.


upvoted 1 times

 **theplaceholder** 4 months, 2 weeks ago

Selected Answer: A

keep up

upvoted 1 times

 **uyentran04** 5 months, 1 week ago

there are many wrong answers on this platform! This should be A, not B

upvoted 3 times

🗨️ 👤 **Rocket20** 5 months, 3 weeks ago

Selected Answer: A

The Answer is A. 3.10 Develop Schedule

upvoted 1 times

🗨️ 👤 **[Removed]** 6 months ago

Selected Answer: A

A. Develop Schedule

Pg 205, PMBOK 6th Edition (agree with bramirez593)

upvoted 2 times

🗨️ 👤 **Daiva** 6 months ago

why it says on this platform that the correct answer is B when surely it is A???

upvoted 1 times

🗨️ 👤 **bramirez593** 6 months, 3 weeks ago



Right answer is A: 6.5 Develop Schedule—The process of analyzing activity sequences, durations, resource requirements, and schedule constraints to create the project schedule model for project execution and monitoring and controlling.

upvoted 2 times

A project manager is determining the amount of contingency needed for a project. Which analysis is the project manager using?

- A. What-if scenario analysis
- B. Simulation
- C. Alternatives analysis
- D. Reserve analysis


Suggested Answer: *D*

  **041ba31** 6 months, 2 weeks ago

D. Reserve analysis

When a project manager is determining the amount of contingency needed for a project, they are using "reserve analysis." Reserve analysis involves assessing and allocating contingency reserves to account for uncertainties and risks in the project. Contingency reserves are additional funds or time that are set aside to address unforeseen events or risks that may impact the project.

upvoted 1 times

  **MoonManBlue** 3 years, 9 months ago

D-Reserve Analysis 6.4.2.6

upvoted 1 times

A team was hired to develop a next generation drone. The team created a prototype and sent it to the customer for testing. The feedback collected was used to refine the requirements. What technique is the team using?

- A. Early requirements gathering
- B. Feedback analysis
- C. Progressive elaboration
- D. Requirements documentation

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ 👤 **041ba31** 6 months, 2 weeks ago

Selected Answer: C

C. Progressive elaboration

The team is using the technique of "progressive elaboration." Progressive elaboration is a project management technique that involves continuously refining and expanding project details and requirements as more information becomes available throughout the project's lifecycle.

In this scenario, the team initially created a prototype of the drone and sent it to the customer for testing. Based on the feedback received from the customer, the team used that information to refine and expand the project requirements. This iterative process of refining and expanding project details is an example of progressive elaboration, which is commonly used in agile and adaptive project management approaches to accommodate changing customer needs and project insights.

upvoted 2 times

🗨️ 👤 **[Removed]** 12 months ago

Selected Answer: C

Page 715, PMBOK 6th Edition

The iterative process of increasing the level of detail in a project management plan as greater amounts of information and more accurate estimates become available.

Risks and costs are reduced when this is used.

upvoted 2 times

Which of the following describes the similarities of the process groups and project life cycle?

- A. The life cycle involves three project management process groups
- B. Both provide a basic framework to manage the project
- C. Each project must have a life cycle and all processes in the five process groups
- D. The project life cycle is managed by executing the processes within the five process groups

Suggested Answer: *B*



  **MoonManBlue** 3 months, 1 week ago

B-Both provide a basic framework
upvoted 2 times

What can the project manager find among the factors that could lead a project to be tailored?

- A. Company culture
- B. Return on investment
- C. Earned Value
- D. Schedule Performance Index


Suggested Answer: A

  **041ba31** 6 months, 2 weeks ago

A. Company culture

Among the factors that could lead a project to be tailored, company culture plays a significant role. The company culture includes the values, norms, and behaviors that are prevalent within an organization. Depending on the organization's culture, certain project management processes, practices, and methodologies may need to be customized or tailored to align with the way the organization operates.

upvoted 1 times

  **MoonManBlue** 3 years, 9 months ago

Correct answer is A-Company Culture-p.28

upvoted 1 times

Which of the following are components of the technical project management skill?

- A. Ability to explain business aspects of the project, business strategy, goals and objectives, and business value
- B. Ability to deal with people, to be collaborative, and to apply persuasion and negotiation
- C. Ability to focus on relationships with people, inspire trust, and implement decisions and actions that support the business strategy
- D. Ability to plan and prioritize, gather the right artifacts available for each project, and focus on critical success factors

Suggested Answer: D

Community vote distribution

D (100%)

🗳️ 👤 **041ba31** 6 months, 2 weeks ago

D. Ability to plan and prioritize, gather the right artifacts available for each project, and focus on critical success factors

Components of technical project management skills primarily involve the ability to plan, organize, and execute project-related tasks efficiently and effectively. This includes skills related to project planning, risk management, scheduling, resource allocation, and technical knowledge specific to the project domain.

upvoted 1 times

🗳️ 👤 **BayWay** 1 year, 5 months ago

Selected Answer: D

Explain, deal, focus, "plan"

upvoted 3 times

🗳️ 👤 **MoonManBlue** 3 years, 9 months ago

D is correct-3.4.2

upvoted 2 times

What is a tailoring consideration for the application of Project Risk Management processes?

- A. Project complexity
- B. Procurement criteria
- C. Communication technology
- D. Knowledge management

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ 👤 **041ba31** 6 months, 2 weeks ago

Selected Answer: A

A. Project complexity

One of the key tailoring considerations for the application of Project Risk Management processes is the complexity of the project. Project complexity can significantly impact the way risk management processes are applied and customized to suit the project's unique characteristics.

For example, in a highly complex project, more extensive risk identification, analysis, and response planning may be required. Additionally, the risk management approach may involve a broader range of stakeholders and require more sophisticated risk assessment techniques. On the other hand, for less complex projects, a simpler and more streamlined approach to risk management may suffice.

Tailoring the risk management processes based on the project's complexity helps ensure that resources are allocated appropriately and that the risk management efforts are commensurate with the project's specific needs and challenges.

upvoted 1 times

🗨️ 👤 **alex903** 11 months, 3 weeks ago

A. 6th edition book. pg. 400

upvoted 2 times

🗨️ 👤 **Khuz07** 11 months, 3 weeks ago

The correct answer is B. PMBOK guide p 506. Tailoring considerations for Project Stakeholder Engagement are: Stakeholder Diversity, Complexity of Stakeholder Relationships, and Communication Technology.

upvoted 1 times

🗨️ 👤 **garlicbread** 11 months, 2 weeks ago

That's stakeholder engagement, question is about risk management

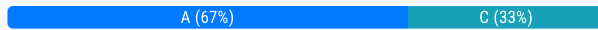
upvoted 1 times

A project team conducts regular standup meetings to keep everyone updated on what each one of them is working on. What type of communication is this?

- A. Informal
- B. Unofficial
- C. Formal
- D. Hierarchical

Suggested Answer: A

Community vote distribution



041ba31 6 months, 2 weeks ago

Selected Answer: A

A. Informal

The regular standup meetings conducted by the project team to keep everyone updated on their work are an example of informal communication. Informal communication is characterized by its relaxed and spontaneous nature. Standup meetings in Agile methodologies like Scrum are often informal gatherings where team members share progress, discuss challenges, and plan the day's work. They are typically brief and focus on collaboration and transparency rather than following a strict formal structure.

upvoted 1 times

theplaceholder 10 months, 2 weeks ago

Selected Answer: A

Regular standup meetings where the project team members provide updates on their work are typically considered informal communication. These meetings are often short, focused, and meant to provide quick updates on progress, obstacles, and plans. Informal communication channels are more flexible and less structured compared to formal communication, which follows established protocols and structures. Standup meetings encourage open and direct communication among team members and promote collaboration and transparency.

upvoted 1 times

Rocket20 11 months, 3 weeks ago

Selected Answer: A

A. informal- standup meetings

upvoted 1 times

PM01950 1 year ago

Selected Answer: A

Stand up communication is an informal communication

upvoted 1 times

Myriam_Andrea 1 year, 3 months ago

A:Informal. According to CHAT GPT

upvoted 1 times

Hung3102 1 year, 4 months ago

It is informal communication.

upvoted 1 times

anfacer 1 year, 6 months ago

Selected Answer: C

For me is formal as is a regular stakeholder briefing meeting. Informal covers emails, social media, and hall conversations.

upvoted 2 times

MoonManBlue 3 years, 9 months ago

A-Informal

upvoted 2 times

What is the first step in the Stakeholder Management process?

- A. Plan Stakeholder Engagement
- B. Identify Stakeholders
- C. Manage Stakeholder Responsibility
- D. Monitor Stakeholder Activity

Suggested Answer: *B*

 **MoonManBlue** 3 months, 1 week ago

B-Identify Stakeholders-Chapter 13

upvoted 1 times

A project manager is searching for solutions that bring some degree of satisfaction to all parties in order to temporarily resolve a conflict. What conflict management technique is described in this situation?

- A. Withdraw/avoid
- B. Smooth/accommodate
- C. Collaborate/problem solve
- D. Compromise/reconcile

Suggested Answer: D

Community vote distribution

D (100%)

🗳️ 👤 **Pradnyasachin** 1 month ago

Selected Answer: D

D. Compromise/reconcile.

Compromise involves finding a middle ground or a mutually acceptable solution where each party gives up something in order to reach an agreement. It acknowledges the concerns of all parties involved and attempts to satisfy everyone to some extent, even if the solution might not fully align with the preferences of any single party.

upvoted 1 times

🗳️ 👤 **Krasiva** 2 months ago

Selected Answer: D

Smooth/accommodate is often associated with seeking harmony. In this approach, one party may yield to the other's preferences or downplay the conflict to maintain good relationships. It's a win-lose situation, where one party accommodates the other's concerns to avoid further conflict.

Compromise/reconcile is more aligned with a loose-loose approach. In this case, both parties involved in the conflict make concessions to find a middle ground or solution that provides some level of satisfaction to everyone.

upvoted 1 times

🗳️ 👤 **theplaceholder** 4 months, 2 weeks ago

Selected Answer: D

o no, wrong again

upvoted 1 times

🗳️ 👤 **Rocket20** 5 months, 3 weeks ago

Selected Answer: D

D. Compromise Reconcile- see page 349

upvoted 1 times

🗳️ 👤 **anfacar** 1 year ago

Selected Answer: D

Compromise, all parties loose

upvoted 4 times

🗳️ 👤 **hari001234** 1 year ago

Compromise/reconcile

upvoted 3 times

🗳️ 👤 **Jay17071983** 1 year ago

B - Temporarily resolve a conflict

upvoted 3 times

🗳️ 👤 **claudiapatricia777** 1 year, 1 month ago

Selected Answer: D

Compromise/Reconcile: Searching for solutions that bring some degree of satisfaction to all parties. Loose-Loose situation

upvoted 3 times

What is the project manager's responsibility in Project Integration Management?

- A. Ensuring that requirements-related work is clarified in the project management plan
- B. Investing sufficient effort in acquiring, managing, motivating, and empowering the project team
- C. Combining the results in all other knowledge areas and overseeing the project as a whole
- D. Developing a strategy to ensure effective stakeholder communication

Suggested Answer: C

🗨️ 👤 **bramirez593** 6 months, 3 weeks ago

C is the right answer: TRENDS AND EMERGING PRACTICES IN PROJECT INTEGRATION MANAGEMENT

The Project Integration Management Knowledge Area requires combining the results from all the other Knowledge Areas. Evolving trends in integration processes include but are not limited to:

upvoted 2 times

🗨️ 👤 **pbbade** 8 months, 2 weeks ago

the key word here is all other knowledge areas. we know that the integration mgt process has to do with all other knowledge areas

upvoted 2 times

What is the role of project management in terms of organizational strategy?

- A. Project management aligns initiatives, prioritizes work, and provides resources
- B. Project management provides the strategic vision for an organization to achieve its goals
- C. Project management enables the achievement of organizational goals and objectives
- D. Project management harmonizes components and controls interdependencies to realize specific benefits

Suggested Answer: *C*

 **MoonManBlue** 3 months, 1 week ago

C-Enables the achievement of goals and initiatives

upvoted 3 times

Perform Quantitative Risk Analysis focuses on:

- A. compiling a list of known risks and preparing responses to them
- B. assessing the probability of occurrence and impact for every risk in the risk register
- C. evaluating the contingency and management reserves required for the project
- D. analyzing numerically the impact of individual risks on the overall project's time and cost objectives

Suggested Answer: *D*

  **MoonManBlue** 3 months, 1 week ago

D-Analyzing Numerically--11.4

upvoted 4 times



Which is the tool or technique that is used to obtain the list of activities from the work packages?

- A. Data analysis
- B. Leads and lags
- C. Precedence diagramming method
- D. Decomposition

Suggested Answer: D

Community vote distribution

D (100%)


  **041ba31** 6 months, 2 weeks ago

Selected Answer: D

D. Decomposition

Decomposition is the tool or technique used to obtain the list of activities from the work packages. Decomposition involves breaking down the higher-level project components, such as deliverables or work packages, into smaller, more manageable activities or tasks. This process helps in defining the detailed work required to accomplish the project's objectives. The result of decomposition is a hierarchical structure of project activities, often represented in a Work Breakdown Structure (WBS), which provides a detailed list of activities derived from the work packages.

upvoted 1 times

  **MoonManBlue** 3 years, 9 months ago

D-Decomposition

upvoted 2 times

DRAG DROP -

Match the project manager's sphere of influence with the associated primary role.

Select and Place:

Project Manager's Sphere of Influence

Project Manager's Primary Role

Professional discipline		Use informal and formal networks for communication among the sponsor, team, and stakeholders
The organization		Advocate the project's value in interactions with other project managers to effectively gain the required resources and funding
The industry		Apply and transfer knowledge continuously to related professions
The project		Keep abreast of emerging technology developments and the changing market

Correct Answer:

Project Manager's Sphere of Influence

Project Manager's Primary Role

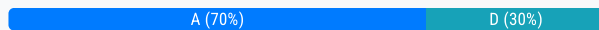
Professional discipline	The project	Use informal and formal networks for communication among the sponsor, team, and stakeholders
The organization	The organization	Advocate the project's value in interactions with other project managers to effectively gain the required resources and funding
The industry	Professional discipline	Apply and transfer knowledge continuously to related professions
The project	The industry	Keep abreast of emerging technology developments and the changing market

A project manager uses their networking skills to build agreement with a difficult stakeholder. What level of influence did the project manager apply?

- A. Project level
- B. Organizational level
- C. Industry level
- D. Influential level

Suggested Answer: A

Community vote distribution



🗨️ **Rocket20** 5 months, 3 weeks ago

Selected Answer: D

D. Influential review the spheres of influence as it relates to networks
upvoted 2 times

🗨️ **[Removed]** 6 months ago

Selected Answer: A

Using formal and informal communication between the team, sponsors, and stakeholders is project level sphere of influence.

Influential isn't even a possibility. It's clearly wrong. The answer should be A.

upvoted 4 times

🗨️ **adingmaki** 7 months, 2 weeks ago

It's A. It's all about the PM's levels of influence - project, org, discipline, industry.

Clearly this talks about project

upvoted 2 times

🗨️ **anfacar** 1 year ago

Selected Answer: A

Project manager performs communication roles between sponsor, team members and other stakeholders.

p53

upvoted 3 times

🗨️ **claudiapatric777** 1 year, 1 month ago

Selected Answer: D

Relationship skills involving the development of extensive networks of people throughout the project manager's spheres of influence. These networks include formal networks such as organizational reporting structures.

However, the informal networks that project managers develop, maintain, and nurture are more important.

Informal networks include the use of established relationships with individuals such as subject matter experts and influential leaders. Use of these formal and informal networks allows the project manager to engage multiple people in solving problems and navigating the bureaucracies encountered in a project

upvoted 1 times

🗨️ **MoonManBlue** 3 years, 3 months ago

A-Project Level--3.3.2

upvoted 3 times

Stakeholder identification and engagement should begin during what phase of the project?

- A. After the project management plan is completed
- B. After the stakeholder engagement plan is completed
- C. As soon as the project charter has been approved
- D. After the communications management plan is completed

Suggested Answer: *C*

  **MoonManBlue** 3 months, 1 week ago

C-As soon as the Project Charter has been approved
upvoted 1 times

What communication methods would a project manager use for overall effective project communication?

- A. Interactive communication, push communication, interpersonal communication
- B. Interactive communication, push communication, pull communication
- C. Push communication, pull communication, interpersonal communication
- D. Pull communication, interactive communication, interpersonal communication

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ 👤 **041ba31** 6 months, 2 weeks ago

Selected Answer: B

B. Interactive communication, push communication, pull communication

A project manager typically uses a combination of communication methods for overall effective project communication.

upvoted 1 times

🗨️ 👤 **anfacar** 1 year, 6 months ago

10.1.2.5 Communication methods. pg374

upvoted 2 times

🗨️ 👤 **MoonManBlue** 3 years, 9 months ago

B-Interactive, push, and pull information

upvoted 2 times

At the beginning of an iteration, the team will work to determine how many of the highest-priority items on the backlog list can be delivered within the next iteration.

Which of the following activities is done first?

- A. Create Work Breakdown Structure (WBS)
- B. Create Scope Baseline
- C. Collect Requirements
- D. Define Scope

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ **theplaceholder** 4 months, 2 weeks ago

Selected Answer: C

Collect Requirements is performed at the start of each iteration in an adaptive/agile environment.

upvoted 1 times

🗨️ **wwgk1980** 5 months, 1 week ago

C The overall scope of an adaptive project will be decomposed into a set of requirements and work to be performed, sometimes referred to as a product backlog. At the beginning of an iteration, the team will work to determine how many of the highest-priority items on the backlog list can be delivered within the next iteration. Three processes (Collect Requirements, Define Scope, and Create WBS) are repeated for each iteration

page 131

upvoted 1 times

🗨️ **bramirez593** 6 months, 3 weeks ago

Right answer is C:

At the beginning of an iteration, the team will work to determine how many of the highest-priority items on the backlog list can be delivered within the next iteration. Three processes (Collect Requirements, Define Scope, and Create WBS)

upvoted 2 times

🗨️ **adingmaki** 7 months, 2 weeks ago

A product backlog is a prioritized list of work for the development team that is derived from the roadmap and its requirements.

define scope it is

upvoted 1 times

🗨️ **Hungdv** 10 months ago

Define scope

upvoted 1 times

🗨️ **meg002** 1 year ago

Selected Answer: C

In order to define the scope, the requirements of the stakeholders must be collected first.

upvoted 3 times

🗨️ **limoncello** 11 months, 4 weeks ago

but its at the beginning of an iteration, I assume the requirements have been collected already so it should be D

upvoted 3 times

🗨️ **theplaceholder** 4 months, 2 weeks ago

in an agile/adaptive project, the requirements would be collected during each iteration.

upvoted 3 times

🗨️ **MoonManBlue** 3 years, 3 months ago

D-Define Scope p. 151

upvoted 3 times

A project team submits a weekly progress report to the project manager. The project manager consolidates the same report and sends a complete progress report to the stakeholders.

What is this an example of?

- A. Informal communication
- B. Internal communication
- C. Formal communication
- D. Horizontal communication

Suggested Answer: C

Community vote distribution

C (100%)

🗳️ 👤 **041ba31** 6 months, 2 weeks ago

Selected Answer: C

C. Formal communication

The scenario described is an example of formal communication. Formal communication typically follows established processes and procedures within an organization for transmitting information. In this case, the project team submits a weekly progress report to the project manager as part of their regular reporting process, which is a formal communication channel. The project manager then consolidates this information and sends a complete progress report to stakeholders, which is also done through established communication channels and processes. This formal reporting ensures consistency, accuracy, and adherence to organizational standards and protocols.

upvoted 1 times

🗳️ 👤 **ChymKuBoy** 1 year ago

Selected Answer: C

C for sure

upvoted 1 times

🗳️ 👤 **pbbade** 1 year, 2 months ago

C. is correct

upvoted 2 times

🗳️ 👤 **MoonManBlue** 3 years, 9 months ago

C-Formal

upvoted 1 times

In a large organization, with projects of different types and sizes, what kind of approach or method would be best to use?

- A. Predictive
- B. Adaptive
- C. A mix
- D. Agile

Suggested Answer: *C*

 **MoonManBlue** 3 months, 1 week ago

C-A mix-p.178

upvoted 2 times

Which type of project life cycle uses an iteration plan?

- A. Agile
- B. Predictive
- C. Waterfall
- D. Product

Suggested Answer: A

🗉 **jarot** 4 months, 1 week ago

C . p.185

upvoted 1 times

🗉 **ale1231** 4 months, 3 weeks ago

A. Agile

upvoted 4 times

🗉 **Ulrichng** 1 year, 2 months ago

A. Agile

upvoted 3 times

🗉 **MoonManBlue** 1 year, 3 months ago

Correct answer is A-Agile p.642

upvoted 2 times

Which two processes should be used to influence costs in the early stages of a project?

- A. Estimate Costs and Determine Budget
- B. Plan Cost Management and Estimate Activity Durations
- C. Control Quality and Control Costs
- D. Plan Stakeholder Engagement and Plan Communications Management

Suggested Answer: A

Community vote distribution

A (60%)

B (40%)

🗳️ 👤 **041ba31** 6 months, 2 weeks ago

Selected Answer: A

A. Estimate Costs and Determine Budget

To influence costs in the early stages of a project, the two processes that should be used are:

1. Estimate Costs: This process involves developing an approximation of the monetary resources required to complete project activities. It is performed early in the project to provide an initial understanding of the project's cost implications.
2. Determine Budget: This process takes the cost estimates from the Estimate Costs process and allocates them to specific project activities or work packages. It establishes the approved budget for the project and helps in managing costs throughout the project's lifecycle.

By using these two processes, project managers can set cost expectations, allocate resources effectively, and establish a budget framework to guide cost management from the project's inception.

upvoted 1 times

🗳️ 👤 **Caspian** 11 months, 3 weeks ago

Selected Answer: A

I think its A. I used Chatgpt to double check and its A

upvoted 1 times

🗳️ 👤 **garlicbread** 11 months, 3 weeks ago

Selected Answer: A

I think activity duration doesn't influence the cost

upvoted 1 times

🗳️ 👤 **PM01950** 1 year, 1 month ago

Selected Answer: B

Right is B

upvoted 1 times

🗳️ 👤 **adingmaki** 1 year, 1 month ago

Selected Answer: B

INFLUENCE. more activities = more cost

upvoted 1 times

🗳️ 👤 **pbbade** 1 year, 2 months ago

The right answer is B

upvoted 1 times

🗳️ 👤 **Navz** 1 year, 5 months ago

7.1 Plan Cost Management—The process of defining how the project costs will be estimated, budgeted, managed, monitored, and controlled.

upvoted 1 times

🗳️ 👤 **wencai002** 2 years, 10 months ago

influence is not the same as estimate
upvoted 1 times

If you are using an Ishikawa diagram to determine the root cause of problems, which process are you engaged in?

- A. Plan Quality Management
- B. Control Quality
- C. Risk Management
- D. Plan Scope Management

Suggested Answer: B

Community vote distribution

B (100%)

 **zacksogen** Highly Voted 1 year, 10 months ago

B. Control Quality - Data Rep- Cause & Effect diagram
upvoted 6 times

 **041ba31** Most Recent 6 months, 2 weeks ago

Selected Answer: B

B. Control Quality

When you are using an Ishikawa diagram (also known as a fishbone diagram or cause-and-effect diagram) to determine the root cause of problems, you are engaged in the "Control Quality" process. The Control Quality process is part of project quality management and involves monitoring and verifying that project deliverables and work processes conform to the established quality standards.

The Ishikawa diagram is a tool used in quality control to analyze and identify the root causes of defects, issues, or problems. It helps in identifying potential causes and contributors to quality-related problems, making it an effective tool within the Control Quality process for diagnosing and addressing quality issues.

upvoted 1 times

 **uyentran04** 11 months, 1 week ago

A is wrong! Why does this platform keep providing incorrect answers? B should be correct.
upvoted 1 times

 **ChymKuBoy** 1 year ago

Selected Answer: B

B for sure
upvoted 1 times


 **PM01950** 1 year, 1 month ago

Selected Answer: B

We are in Control Quality Process
upvoted 2 times

 **PM01950** 1 year, 1 month ago

Sorry, that's actually in Manage Quality 8.2 p.293 6th
upvoted 1 times

 **eminema07** 1 year, 1 month ago

Selected Answer: B

See page 304 on 6th edition
upvoted 2 times

 **anfacar** 1 year, 6 months ago



We are not in planning phase
upvoted 2 times

 **anfacar** 1 year, 6 months ago

Selected Answer: B

B Control Quality - Data Analysis - Root Cause Analysis

upvoted 3 times

  **ale1231** 2 years, 11 months ago

B. Control Quality

upvoted 4 times

  **Magicroko** 2 years, 11 months ago

A. Plan Quality Management

upvoted 2 times

  **MoonManBlue** 3 years, 9 months ago

C-Should be Manage Quality Technically-Chapter 8

upvoted 4 times

In which sphere of influence is the project manager demonstrating the value of project management and advancing the efficacy of the project management office (PMO)?

- A. The organization
- B. The project
- C. The industry
- D. The product

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ 👤 **041ba31** 6 months, 2 weeks ago

Selected Answer: A

A. The organization

When a project manager demonstrates the value of project management and advances the efficacy of the Project Management Office (PMO), they primarily operate within the sphere of influence of "the organization." This involves promoting and implementing effective project management practices, standards, and methodologies that benefit the organization as a whole.

By improving project management processes, contributing to better project outcomes, and aligning project efforts with organizational objectives, the project manager positively impacts the organization's overall efficiency and effectiveness. This may involve optimizing resource utilization, reducing project risks, enhancing project delivery, and ultimately adding value to the organization's strategic goals and bottom line.

upvoted 1 times

🗨️ 👤 **MoonManBlue** 3 years, 9 months ago

A-The organization-3.3

upvoted 1 times



What process is included in Project Schedule Management?

- A. Estimate Activity Durations
- B. Create Work Breakdown Structure (WBS)
- C. Direct and Manage Project Work
- D. Estimate Activity Resources

Suggested Answer: A

Community vote distribution

A (100%)

  **041ba31** 6 months, 2 weeks ago

Selected Answer: A

A. Estimate Activity Durations

The process of "Estimate Activity Durations" is included in Project Schedule Management. This process, as part of the project planning phase, involves estimating the amount of time required to complete each specific activity or task in the project schedule. These duration estimates are essential for developing a realistic project schedule and timeline, which is a key component of project schedule management.

upvoted 1 times

  **eminema07** 1 year, 1 month ago

Selected Answer: A

pg 173 6th edition

upvoted 2 times

What does expert judgement provide as an input to the resource management plan?

- A. Geographic distribution of facilities and resources
- B. Physical resource management policies and procedures
- C. Estimated lead times based on lessons learned
- D. Templates for the resource management plan

Suggested Answer: *C*

  **crystal311o** 5 months, 2 weeks ago

Answer is C.

A. is EEF

B. is OPA

C. Estimated lead times based on lessons learned



D. Is PMO

upvoted 2 times

Which tasks should a project manager perform in order to manage the project schedule effectively?

- A. Plan Schedule Management, Define Activities, Sequence Activities, Estimate Activity Durations, Define Quality of Activities, Develop Schedule
- B. Plan Schedule Management, Define Activities, Sequence Activities, Estimate Activity Durations, Develop Schedule, Control Schedule
- C. Plan Schedule Management, Define Activities, Sequence Activities, Estimate Activity Durations, Estimate Cost of Activities, Develop Schedule
- D. Define Activities, Sequence Activities, Estimate Activity Durations, Define Quality of Activities, Estimate Cost of Activities, Develop Schedule

Suggested Answer: *B*

  **MoonManBlue** 3 months, 1 week ago

B is the correct order -Chapter 6

upvoted 1 times

The project manager is working in an agile/adaptive environment. The project manager is considering different approaches for applying Project Integration Management in this environment.
How can the project manager ensure that this will work for the project?

- A. Take control of all decisions and product planning
- B. Build a team that can respond to changes within a collaborative, decision-making environment
- C. Promote a team with a narrow specialization within a hierarchical environment
- D. Delegate project decisions to the product owner and sponsor

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ 👤 **041ba31** 6 months, 2 weeks ago

Selected Answer: B

B. Build a team that can respond to changes within a collaborative, decision-making environment

In an agile/adaptive environment, it is essential for the project manager to foster a collaborative, decision-making environment. Option B, which suggests building a team that can respond to changes collaboratively, is the most appropriate approach for such an environment.

upvoted 1 times

🗨️ 👤 **MoonManBlue** 3 years, 9 months ago

B is correct

upvoted 2 times

Which of the following is an example of an internal factor that influences the outcome of the project?

- A. Legal restrictions
- B. Financial considerations
- C. Commercial database
- D. Geographic distribution of facilities

Suggested Answer: D

Community vote distribution

D (67%)

B (33%)


 **garlicbread** 1 year, 5 months ago

Selected Answer: B

Financial considerations are what the company is capable of doing or where the company is choosing to spend it's money.

Geography is not something the company is internally choosing, it's already chosen. That doesn't change.

upvoted 2 times

 **Cyberpleb** 5 months, 2 weeks ago

Financial can be due to economical downturn or new laws by government regarding funding or tax

upvoted 1 times

 **Rocket20** 1 year, 5 months ago

Selected Answer: D

D. Geographic location

upvoted 2 times


 **[Removed]** 1 year, 6 months ago

Selected Answer: D

D. Facilities

Financial considerations can be affected by interest rates and other external factors.

upvoted 2 times

 **pbbade** 1 year, 8 months ago


D is the right answer

upvoted 3 times

 **missyi** 2 years ago

D is the correct answer.

upvoted 3 times

 **Haddie** 4 years, 2 months ago

D is correct - (Geographic distribution of facilities and resources) EEFs internal to the organization pg 76 of 6th Edition. All other options are listed under the EEFs External to the organization

upvoted 4 times

 **MoonManBlue** 4 years, 3 months ago

The correct answer is D-Geographic locations of facilities. Financial considerations are actually external, since those concern conversion rates, interest rates, etc.-2.2

upvoted 4 times

The project manager and the project team are having a meeting with the purpose of identifying risks. Which tools and techniques might help in this process?

- A. Prompt lists and data analysis
- B. Reports and representations of uncertainty
- C. Data analysis and risk audits
- D. Interpersonal and team skills and project management information system

Suggested Answer: A

Community vote distribution

A (100%)

🗨️ **ChymKuBoy** 6 months, 2 weeks ago

Selected Answer: A

A for sure

upvoted 1 times

🗨️ **pbbade** 8 months, 2 weeks ago

the keyword here is prompt list

upvoted 2 times

🗨️ **ale1231** 2 years, 5 months ago

A - Tools:

-Prompt list

-Data Analysis

-Expert Judgement

-Data gathering

-Interpersonal and Team Skills

-Meetings

upvoted 4 times

🗨️ **MoonManBlue** 3 years, 3 months ago

A-Prompt Lists and Data Analysis-11.2

upvoted 2 times

Which term refers to the work performed to deliver results with specified features and functions?

- A. Project scope
- B. Product scope
- C. Change request
- D. Acceptance criteria

Suggested Answer: A

Community vote distribution

A (80%)

B (20%)

🗨️ **garlicbread** 5 months, 2 weeks ago

Selected Answer: A

Project scope is the work performed to get a product with certain characteristics.

Product scope is the characteristics of a specific product you are working towards

upvoted 2 times

🗨️ **theplaceholder** 4 months, 2 weeks ago

this garlic bread speaks the truth

upvoted 4 times

🗨️ **Rocket20** 5 months, 3 weeks ago

Selected Answer: A

Project Scope

upvoted 1 times

🗨️ **[Removed]** 6 months ago

Selected Answer: A

Yes as bramirez593 explains, project scope is THE WORK PERFORMED to deliver a product, service, or result with the specified features and functions, not just the features and functions that characterizes them.

upvoted 1 times

🗨️ **bramirez593** 6 months, 3 weeks ago

A: Project scope. The work performed to deliver a product, service, or result with the specified features and functions. The term "project scope" is sometimes viewed as including product scope.

upvoted 3 times

🗨️ **pbbade** 8 months, 2 weeks ago

B is the right answer

upvoted 2 times

🗨️ **limoncello** 11 months, 4 weeks ago

Selected Answer: B



B- The Product Scope can be defined as the features and functions that characterize a product.

upvoted 2 times

A project manager needs to tailor the Project Cost Management process. Which considerations should the project manager apply?

- A. Diversity background
- B. Stakeholder's relationships
- C. Technical expertise
- D. Knowledge management



Suggested Answer: *D*

  **Hungdv** 3 months, 4 weeks ago

D.



There are also some general comments about considering whether you work in an agile/adaptive environment, checking out the lessons learned and knowledge repositories for financial information and so on.

upvoted 1 times

  **anfacar** 6 months, 2 weeks ago

A PM needs to know the current processes of the organization before trying any tailoring.

upvoted 3 times

  **Haddie** 2 years, 8 months ago

D - Knowledge management is correct

upvoted 2 times

The primary purpose of the stakeholder register is to:

- A. Record stakeholder issues on the project
- B. Maintain lessons learned earlier in the project
- C. Maintain a list of all project stakeholders
- D. Document change requests and their status

Suggested Answer: *C*

  **MoonManBlue** 3 months, 1 week ago

C-Maintain a list of all stakeholders

upvoted 2 times

DRAG DROP -

Match the influence with its corresponding category of influence.

Select and Place:

<u>Influences</u>		<u>Categories of influence</u>
Marketplace conditions and industry standards		External EEFs
Knowledge bases and lessons learned		Internal enterprise environmental factors (EEFs)
Policies and procedures		Updated OPAs
Resource skills and availability		Non-updated organizational process assets (OPAs)

Correct Answer:

<u>Influences</u>		<u>Categories of influence</u>
Marketplace conditions and industry standards	Marketplace conditions and industry standards	External EEFs
Knowledge bases and lessons learned	Resource skills and availability	Internal enterprise environmental factors (EEFs)
Policies and procedures	Knowledge bases and lessons learned	Updated OPAs
Resource skills and availability	Policies and procedures	Non-updated organizational process assets (OPAs)

Currently there are no comments in this discussion, be the first to comment!

The project management plan requires the acquisition of a special part available from a supplier located abroad. Which source selection method is being used?

- A. Least cost
- B. Qualifications only
- C. Sole source
- D. Fixed budget

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ **theplaceholder** 4 months, 2 weeks ago

Selected Answer: C

alright already

upvoted 1 times

🗨️ **[Removed]** 6 months ago

Selected Answer: C

From the PMBOK, page 474-475, to me, C. sole source is right.

upvoted 2 times

🗨️ **adingmaki** 7 months, 2 weeks ago

Qualifications. pg 474 bidder with best credibility, qialifications, expertise, areas of SPECIALIZATION, and references.

upvoted 2 times

🗨️ **anfacar** 1 year ago

Selected Answer: C

Qualifications only requires a short list to select a seller using a qualification, experience, etc. Sole Source makes more sense as there is no other competitors in the question

upvoted 4 times

🗨️ **MoonManBlue** 3 years, 3 months ago

C-Sole Source makes the most sense-p.474

upvoted 4 times

Project reporting is a tool that is most closely associated with which process?


- A. Communicate Plan
- B. Manage Communications
- C. Report Performance
- D. Control Communications

Suggested Answer: *B*

  **Georgess123** 2 months, 3 weeks ago

Manage Communications

upvoted 3 times

  **MoonManBlue** 9 months, 2 weeks ago

B-Manage Communications

upvoted 3 times

A project reports an earned value (EV) of US\$45 for work completed with an actual cost (AC) of US\$40. What is the cost performance index (CPI)?

- A. 0.88
- B. 1.12
- C. 0.58
- D. 1.58

Suggested Answer: B

  **adingmaki** Highly Voted 1 month, 2 weeks ago

putting the formula here for reference

$CPI = EV/AC$; money's worth of work divided by the actual cost incurred. This is the rate on how you spend money
upvoted 5 times

Which of the following is used to classify stakeholders based on their assessments of power, urgency, and legitimacy?

- A. Power interest grid
- B. Stakeholder cube
- C. Salience model
- D. Directions of influence

Suggested Answer: C

Community vote distribution

C (100%)

🗨️ 👤 **041ba31** 6 months, 2 weeks ago

Selected Answer: C

C. Salience model

The Salience model is used to classify stakeholders based on their assessments of power, urgency, and legitimacy. This model helps project managers and teams prioritize stakeholders by considering these three factors:

Power: The extent to which a stakeholder can influence the project's objectives and outcomes. Stakeholders with higher power have a greater ability to impact the project.

Urgency: The degree of time sensitivity or importance that a stakeholder places on their needs or concerns related to the project. Urgent stakeholders require more immediate attention.

Legitimacy: The perceived appropriateness or validity of a stakeholder's involvement in the project. Stakeholders with high legitimacy are those who have a genuine and recognized interest in the project.

upvoted 1 times

🗨️ 👤 **MoonManBlue** 3 years, 9 months ago

C-Salience Model p.513

upvoted 2 times

A project manager is performing a specific process and has a list of accepted deliverables. One of the stakeholders points out that they have just reviewed the verified deliverables, and come up with the list of accepted deliverables. Which process is being referred to?

- A. Control Quality
- B. Validate Scope
- C. Validate Quality
- D. Control Scope

Suggested Answer: B

Community vote distribution

B (100%)

🗨️ 👤 **Olamipo** Highly Voted 👍 2 years, 3 months ago

B. Validate scope. Verified deliverables is an input to validate scope and accepted deliverables is an output based on Pmbok 6th edition
upvoted 7 times

🗨️ 👤 **anfacar** Most Recent 🕒 6 months, 2 weeks ago

Selected Answer: B

The output of control quality is verified deliverables, but in here they have a list of verified deliverables and are listing the accepted. So we are in
Validate Socpe
upvoted 2 times

🗨️ 👤 **missyi** 6 months, 3 weeks ago

B is the correct answer in this scenario.
upvoted 2 times

🗨️ 👤 **ale1231** 1 year, 11 months ago

A. Control Quality
upvoted 1 times


🗨️ 👤 **MoonManBlue** 2 years, 9 months ago

A-Control Quality-8.3.3.2
upvoted 1 times

Which of the following must be included in the risk register when the project manager completes the Identify Risks process?

- A. List of identified risks, potential risk owners, list of potential risk response
- B. List of identified risks, list of causes, list of risk categories
- C. Short risk titles, list of potential risk owners, list of impacts on objectives
- D. List of activities affected, list of potential risk responses, list of causes

Suggested Answer: A

 **MoonManBlue** 3 months, 1 week ago

A-List of identified risks, Potential risk owners, and potential risk responses 11.2.3.1
upvoted 2 times


What is a tool or technique used in the Control Quality process?

- A. Attribute sampling
- B. Parametric estimating
- C. Statistical sampling
- D. Expert judgment

Suggested Answer: C

Community vote distribution

C (100%)

 **041ba31** 6 months, 2 weeks ago

Selected Answer: C

C. Statistical sampling

Statistical sampling is a tool or technique used in the Control Quality process. This technique involves selecting a subset of items or data from a larger population and using statistical methods to analyze and draw conclusions about the quality or characteristics of the entire population. It helps in assessing the quality of project deliverables by examining a representative sample of the work to identify defects, errors, or deviations from the quality standards.

Statistical sampling is commonly used to make informed decisions about whether the project work meets the required quality criteria and whether corrective actions are necessary to address any identified quality issues.

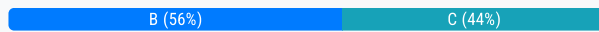
upvoted 2 times

The project manager is working in the processes of Project Resource Management. Which process is the project manager developing if they are using parametric estimation?

- A. Plan Resource Management
- B. Estimate Activity Resources
- C. Estimate Costs
- D. Acquire Resources

Suggested Answer: B

Community vote distribution



🗳️ **MoonManBlue** Highly Voted 3 years, 3 months ago

B-Estimate Activity Resources-9.2
upvoted 7 times

🗳️ **theplaceholder** Most Recent 4 months, 2 weeks ago

Selected Answer: B

You have to read the question clearly. Estimate Costs is not in Project Resource Management.
upvoted 1 times

🗳️ **Dar87** 6 months, 4 weeks ago

Selected Answer: B

The key word here is resource
upvoted 4 times

🗳️ **Sumbo** 11 months, 1 week ago

Selected Answer: C

Parametric estimating is both a tool and technique of b and c
upvoted 2 times

🗳️ **limoncello** 11 months, 4 weeks ago

Selected Answer: C

C or B - estimate costs 7.2.2.3 ; estimate activity resources 9.2.2.4
upvoted 2 times

🗳️ **missyi** 1 year ago

B. Estimate Activity Resources PMBOK 6th Ed. 9.2.2.4
upvoted 2 times